

Austria	80.22	Indonesia	Rp5140	Qatar	Rs1400	Philippines	Peso60
Belarus	80.20	Iran	Rls100	Portugal	Escudo50	Poland	Zlota10
Belgium	81.83	Israel	ILS1.00	Qatar	Rs1400	Portugal	Escudo50
Cyprus	81.83	Italy	Li1000	Qatar	Rs1400	Poland	Zlota10
Egypt	82.35	Kuwait	PKR1.00	Singapore	S\$1.00	Portugal	Escudo50
Finland	80.20	Latvia	LV1.00	Singapore	S\$1.00	Portugal	Escudo50
Germany	80.20	Lithuania	LTL1.00	Singapore	S\$1.00	Portugal	Escudo50
Greece	81.25	Malta	Mt1.00	Singapore	S\$1.00	Portugal	Escudo50
Hong Kong	80.20	Morocco	Md1.00	Singapore	S\$1.00	Portugal	Escudo50
Iceland	81.25	Myanmar	MM1.00	Singapore	S\$1.00	Portugal	Escudo50
India	80.25	Nigeria	NGN1.00	Singapore	S\$1.00	Portugal	Escudo50
London	80.25	North Korea	₩1000	Singapore	S\$1.00	Portugal	Escudo50
Malta	81.25	Norway	NOK1.00	Singapore	S\$1.00	Portugal	Escudo50
Spain	81.25	UAE	Dirham1.00	Singapore	S\$1.00	Portugal	Escudo50

## World News

## Business Summary

**English clubs readmitted to European football**

UEFA, the ruling body of European football, has decided English football clubs should be readmitted to European competitions for the 1989-91 season. Page 12

**Lockerbie lawsuit**  
Families of people killed in the bombing of a Pan Am jet over Lockerbie in Scotland are to sue the airline in the US. Page 12

**Murder inquiry**  
Austrian police are treating the deaths of 49 patients in a Vienna hospital as murder. Page 3

**Broadcast ban lifted**  
The UK Government temporarily lifted a broadcasting ban on politicians who publicly support guerrilla violence in Northern Ireland. Page 14

**Wright fights back**  
Mr Jim Wright, Speaker of the US House of Representatives, has begun a counter-attack against a report on his financial dealings. Page 6

**Howe rejects cuts**  
Sir Geoffrey Howe, the UK Foreign Secretary, has rejected Soviet proposals for the reduction of short-range nuclear weapons in Europe. Page 2

**Swapo withdrawal**  
UN troops opened assembly points in Namibia for the withdrawal of Swapo guerrillas. Page 4

**N-sub tests**  
Deep water tests from the area where a Soviet nuclear submarine sank in the Norwegian Sea have shown no sign of a radiation leak. Page 3

**Ugandan reshuffle**  
Ugandan President Yoweri Museveni has reshuffled his cabinet, placing two generals in top defence posts and dropping eight ministers who failed to win seats in the country's new parliament.

**Security shake-up**  
Sweden's security services should be drastically reorganised, an official inquiry report has recommended, following the killing of prime minister Olof Palme. Page 3

**Shamir defiant**  
Israeli Prime Minister Yitzhak Shamir told the UN that Israel did not need in help in advancing Middle East peace ideas.

**Terrorist extradition**  
The Greek Supreme Court postponed hearing a US extradition request for custody of Mohammed Rashid, charged with bombing an airliner.

**Jerusalem strike**  
Demonstrations erupted in Jerusalem's Old City as Palestinians staged a commercial strike to mourn an Arab shot dead by a suspected Jewish extremist. Page 4

**SA protest action**  
Six black activists who sought refuge at the UK embassy in Pretoria, South Africa, last month have begun a campaign of defiance against government restrictions.

**Wage claim lather**  
Thousands of Turkish workers downed razors to back demands for more than 100 per cent wage increases. Refusal to shave is part of a passive protest.

**MARKETS**

**STERLING**  
New York June/June  
\$1.661 (1.6960)

London: \$1.6900 (1.6975)

DM3.1875 (3.1900)

FFr10.7625 (10.7700)

SF2.6150 (2.6100)

Y224.25 (225.00)

**DOLLAR**

New York June/June  
DM1.88625 (1.8815)

FFr3.3875 (6.3535)

SFr1.68475 (1.65075)

Y132.775 (132.845)

London: DM1.8865 (1.8785)

FFr3.3875 (6.3450)

SFr1.6850 (1.6550)

Y132.75 (132.80)

**GOLD**

New York June/June  
Comex June)

DM1.8865 (1.8785)

FFr3.3875 (6.3450)

SFr1.6850 (1.6550)

Y132.75 (132.80)

**INTEREST RATES**

US long-term  
Federal Funds 9.34% (9.32)

3-month Treasury Bills:  
yield: 8.987% (9.03)

Long Bond: 9.72% (9.72)

Yield: 9.031% (9.11)

London  
3-month interbank:  
close 13.4% (same)

SFr35.6 (390.3)

Jan 1989 Apr

190

180

170

160

150

140

130

120

110

100

90

80

70

60

50

40

30

20

10

0

## Takeshita

## refuses

## to

## resign

## despite

## Recruit

## funds

## admission

By Ian Rodger in Tokyo

MR Noboru Takeshita, the beleaguered Japanese Prime Minister, faced a fresh storm of criticism yesterday after providing damaging new details of Y151m (\$11.7m) that he and his associates had received from Recruit group companies between 1985 and 1987.

In his testimony, Mr Takeshita accepted responsibility for only Y95m of the contributions from Recruit and insisted there was nothing illegal in them. He rejected Opposition demands that he and his Cabinet resign and that general elections be held and made clear that he was determined to fulfil what he saw as his responsibility to restore public trust in politics and carry out necessary reforms of the political system.

Leaders of the ruling Liberal Democratic Party (LDP) appeared to be standing behind him, at least for the time being, and many political analysts believe he can cling to power at least until after the economic summit of the seven leading industrialised nations in Paris in mid-July, mainly because there is no alternative.

However, crises of confidence could emerge within the next two weeks over passing the national budget and the Prime Minister's planned visits to south-east Asian countries from April 29.

Mr Takeshita yesterday explained his contributions from Recruit at a parliamentary committee hearing broadcast live on national television.

He insisted there was nothing illegal in the remainder,

apparently in the hope that it would put an end to discussion of his own role in the widening political financing scandal, and perhaps return the focus of interest to the role of his predecessor, Mr Yasushi Nakasone.

Of the Y151m in contributions from Recruit companies, Mr Takeshita disclaimed responsibility for the Y26m in profits on sales of Recruit shares made by a former aide and a relative.

The gains were kept by individuals, not donated to his political coffers, he said. He also dissociated himself from Y30m given by Recruit to a provincial support organisation.

He insisted there was nothing illegal in the remainder,

which had been given in the form of direct contributions and fund-raising party tickets. The gifts were apparently made by a number of Recruit subsidiaries and spread over various Takeshita support organisations so that no one gift would exceed the ceiling permitted under the Political Fund Control Act.

He showed a reasonable level of contrition, saying that the Recruit crisis was the worst he had seen in his 33-year political career.

But things soured quickly when Opposition questions began. What did he really think Recruit was trying to do, giving him all this money? Mr

Continued on Page 22

Takeshita's gamble, Page 4

Noboru Takeshita yesterday

**European Court rules airline fare-pricing pacts may be illegal**

By William Dawkins in Brussels

**European nations in telecoms agreement**

Telecommunications operators from 18 European countries have agreed to a united approach aimed at ensuring international compatibility.

The complex ruling, against an attempt to ban airfares run by two West German travel agents, confirms for the first time that Brussels can use EC competition rules to challenge the fixing of tariffs on routes between member states and airports outside the Community, and to internal routes inside individual EC countries.

Commission officials said the ruling could expose the International Air Transport Association (Iata), the airlines' body for agreeing airfares on international routes, to a legal challenge under EC rules against anti-competitive agreements.

Any interested party could bring such a case to the Luxembourg court.

The complex ruling, against an attempt to ban airfares run by two West German travel agents, confirms for the first time that Brussels can use EC competition rules to challenge the fixing of tariffs on routes between member states and airports outside the Community, and to internal routes inside individual EC countries.

Commission officials said the ruling could expose the International Air Transport Association (Iata), the airlines' body for agreeing airfares on international routes, to a legal challenge under EC rules against anti-competitive agreements.

Any interested party could bring such a case to the Luxembourg court.

The complex ruling, against an attempt to ban airfares run by two West German travel agents, confirms for the first time that Brussels can use EC competition rules to challenge the fixing of tariffs on routes between member states and airports outside the Community, and to internal routes inside individual EC countries.

Commission officials said the ruling could expose the International Air Transport Association (Iata), the airlines' body for agreeing airfares on international routes, to a legal challenge under EC rules against anti-competitive agreements.

Any interested party could bring such a case to the Luxembourg court.

The complex ruling, against an attempt to ban airfares run by two West German travel agents, confirms for the first time that Brussels can use EC competition rules to challenge the fixing of tariffs on routes between member states and airports outside the Community, and to internal routes inside individual EC countries.

Commission officials said the ruling could expose the International Air Transport Association (Iata), the airlines' body for agreeing airfares on international routes, to a legal challenge under EC rules against anti-competitive agreements.

Any interested party could bring such a case to the Luxembourg court.

The complex ruling, against an attempt to ban airfares run by two West German travel agents, confirms for the first time that Brussels can use EC competition rules to challenge the fixing of tariffs on routes between member states and airports outside the Community, and to internal routes inside individual EC countries.

Commission officials said the ruling could expose the International Air Transport Association (Iata), the airlines' body for agreeing airfares on international routes, to a legal challenge under EC rules against anti-competitive agreements.

Any interested party could bring such a case to the Luxembourg court.

The complex ruling, against an attempt to ban airfares run by two West German travel agents, confirms for the first time that Brussels can use EC competition rules to challenge the fixing of tariffs on routes between member states and airports outside the Community, and to internal routes inside individual EC countries.

Commission officials said the ruling could expose the International Air Transport Association (Iata), the airlines' body for agreeing airfares on international routes, to a legal challenge under EC rules against anti-competitive agreements.

Any interested party could bring such a case to the Luxembourg court

## EUROPEAN NEWS

## Irish battle with oil majors reaches fever pitch

By Kieran Cooke in Dublin

THE BATTLE between the Irish government and the oil majors reached fever pitch yesterday as politicians united in attacking petroleum companies for what was described as an attempt at "economic blackmail".

This week Esso, Shell, Texaco and Jet announced they had stopped all petroleum imports into Ireland, claiming that a recently imposed government price freeze combined with price rises on the world oil markets were forcing them to sell at a loss.

Mr Ray Burke, the Irish Minister for Industry, said he was appalled at the behaviour of

the oil companies. "I'm shocked that the oil companies are making these threats against the Irish people," said Mr Burke. He said Ireland could not be "held to ransom".

Mr Albert Reynolds, the Irish Minister for Finance, accused the oil companies of trying to challenge government policy and described their actions as "entirely unjustified". Mr Richard Bruton, spokesman for energy for the opposition Fine Gael party, said the companies were acting in a wholly unacceptable manner and the Irish economy could not afford disruption of this kind.

The oil companies argue that pricing and trading conditions imposed on them by the Government were unfair. The companies have accused the Irish government of not honouring conditions of price review procedures which had been in operation since 1984.

The companies criticised the Government for imposing a freeze on petrol prices at the end of March and said that as a result, they were already running up substantial losses. The oil companies are due to have a meeting with the Irish government tomorrow. An inquiry into the workings of the oil industry by the Irish

state Fair Trade Commission was to have been among the matters to be discussed.

The argument between the oil companies and the Irish government is increasingly being perceived by the Irish public as a David and Goliath battle between the oil majors and a small country which is dependent on imports for much of its refined fuel supplies.

Ireland has only one refinery, at Whitegate near Cork, which is outdated and has had a number of technical and financial problems over the years. The Government says it is trying to protect itself against rising world prices and inflation by imposing a price freeze on their sales.

Companies say there are enough supplies to last two to three weeks.

Ireland has among the highest petrol prices in Europe with the average price of one gallon of premium at £2.72. Over the border in Northern Ireland, the price is £2.14.

For several years, the oil companies have argued that distribution costs to the many hundreds of petrol stations scattered throughout Ireland were too high. The companies say the Government is trying to protect itself against rising world prices and inflation by imposing a price freeze on their sales.



Ray Burke: appalled

## Prosecutor launches inquiry into MBB's Condor missile links

By Simon Henderson and David Goodhart in Bonn

THE MUNICH city prosecutor is investigating reports that a subsidiary of the West German aerospace concern Messerschmitt-Bölkow-Bölkow (MBB) broke export control laws by delivering parts for a DM10m missile system to Iraq.

MBB would make no comment on the allegations but did confirm yesterday that its subsidiary MBB-TransTechnik was being investigated.

Western officials say that a group of 18 companies in Europe, known as the Conson Group, is using West German rocket designers and other specialists to help Egypt, Argentina and Iraq develop a 1,000km-range missile capable of carrying nuclear and chemical warheads. The companies are registered in Monaco, Switzerland, Austria, West Germany, the UK and Argentina.

MBB is one of six big European companies named in documents as being "most important in co-operation and as sub-contractors".

Washington and London are leading a diplomatic effort to stop the development of the missile. In 1987 they agreed with other Western European nations and Japan on a Missile Technology Control Regime which tightened export controls on sensitive items. The UK is worried that the Condor II will have the range and accuracy to hit the airfield on the Falklands from Argentina. The main US concern is the impact in the Middle East.

Israel, which has already test-fired its own long-range missile, the Jericho II, is developing its own anti-missile missile.

Western intelligence officials credit the Israeli secret service, Mossad, with causing three explosions in Europe seeking to break up the Conson operation, including one last May when the car of Conson's general manager was blown up on the French Riviera.

MBB has admitted helping Argentina develop an earlier missile, Condor I, but says it is not involved in Condor II. But its subsidiary MBB-TransTechnik is a sub-contractor to another West German company, Glidemeister, on a project in Iraq known as Saad II. Last week West German investigators seized files from Glidemeister.

Future looks bleak in Waterford's crystal chaos

Kieran Cooke visits an Irish town shattered by the financial troubles of its world-renowned employer

**A** NYBODY who is anybody leaves Ireland with a gift of Waterford Crystal.

When President Mikhail Gorbachev made a two-hour stopover recently at Shannon Airport on his way to Cuba, he departed with a 14-inch oval Waterford glass bowl.

Waterford crystal encourages lyrical description. Mr Charles Haughey, the Irish Prime Minister, recently referred to Waterford crystal as one of the finest products made by man anywhere in the world.

"Cool, clear and scintillating, yet with no feelings of coldness," enthused Mr Haughey.

But Waterford is in serious trouble. For years, the company has been hampered by high labour costs, low productivity and what has clearly been serious mismanagement.

Earlier this year, management talked about various "accounting errors" which had seriously over-estimated the crystal-making facilities' per-

formance.

This week, the full extent of the crisis in what is said to be the world's leading producer of handmade crystal became clear.

The group's annual figures reported that losses in the crystal-making division last year were more than £220m (£17m).

Only profits from Wedgwood, the English prestige china manufacturing concern bought by Waterford in 1986 for £250m, kept the Waterford group afloat.

Yesterday, in spite of the driving rain, crowds of mostly American tourists were waiting to be guided through the Waterford crystal factory just outside the city of Waterford, about 90 miles south of Dublin.

The United States market is vital to Waterford's fortunes.

More than 60 per cent of Waterford's crystal output, valued at £193.7m, was sold in the US last year, and sales continue to rise.



Not only do workers' wage packets feed a local economy which has 19 per cent unemployment. More than 100,000 tourists visit the Waterford plant each year.

"It is the life blood of Waterford, and any difficulties in the industry directly affects everybody in the city," said Mr Kennedy.

There are very differing analyses as to what has caused the present crisis in the production of one of the world's leading "label" products.

While management talks of high wages and low productivity, workers say management has been befuddled by bad planning and, in recent years, by outsiders who have no understanding of the complexities of the industry.

The industry is a very traditional one, with a Victorian flavour about much of the activity on the factory floor.

Each function in the crystal process has a special term: there are "bit gatherers",

"stemmers", and "ball blowers", who "marvel" the glass.

Then, there are the cutters, who, sitting at newly installed diamond cutting wheels, fashion the delicate patterns onto everything from glassware to chandeliers, and, for the Texan market, miniature crystal-glass cowboy hats.

In 1987, management instituted a £50m voluntary redundancy programme. The result has been little short of disastrous.

Management planned to make 750 redundancies. In the event, more than 1,000 took up what were generally considered to be generous redundancy packages. Many highly-skilled workers left. Now there are too many glass-cutters and not enough glass-blowers, resulting in serious production hold-ups.

The union at the factory has described the management's redundancy as industrial sabotage.

Glass making began in Waterford towards the end of the 18th century. After the last war, refugees from Eastern Europe revived the industry in the area, and demand for Waterford's crystal products has outstripped supply almost every year since.

Unions, at a series of meetings in Waterford this week, have repeated their claim that the only solution to the company's problems is to allow workers a 33 per cent share in the crystal-making operation.

Western officials expressed concern at the activities of the Conson Group, which they say is acting as a "European missile management company", buying in expertise for the missile, the Condor II, particularly on propellants and guidance systems, using predominantly West German engineers.

One Conson company, the IFAT Corporation of Zug, Switzerland, was quoted last year in US court documents as sending more than \$1m to an Egyptian-born American citizen now awaiting trial in California charged with conspiring to export missile parts to Egypt without a licence.

Another company in the group, Desmet, also of Zug, attempted to buy missile parts

## Howe rejects Soviet nuclear arms scheme

By Robert Maunder, Diplomatic Correspondent

SIR Geoffrey Howe, the British Foreign Secretary, yesterday rejected Soviet proposals for the negotiated reduction of short-range nuclear weapons in Europe as unrealistic as long as the Soviet Union and the West disagreed on the fundamental concept of nuclear deterrence.

The stand taken by Sir Geoffrey was significant, not because it marked any change in Britain's well-publicised nuclear defence policy but because it came only a few days after the appeal by President Mikhail Gorbachev, the Soviet leader, in London to Nato to scrap plans for the updating of its tactical nuclear arms in Europe.

In a speech to the Royal United Services Institute in London, the Foreign Secretary said that an arms negotiation to have any success, must be based on "a commonality of interest among the parties involved and upon a shared perception of the desired outcome."

Such a common perception

existed for the US-Soviet negotiations on the reduction of strategic nuclear missiles and in the conventional and chemical arms fields.

"But does it exist as regards nuclear weapons in Europe, when the declared policy of Western governments is nuclear deterrence and the avoidance of a third zero (abolition of tactical nuclear arms) and that of the Soviet Union is demuclearisation?"

While the ultimate objective of general disarmament, repeatedly evoked by Mr Gorbachev, was "perfectly respectable," Sir Geoffrey said that,

for the foreseeable future, the West would need a certain minimum nuclear capability to make a strategy of deterrence credible.

New nuclear systems would be required from time to time. It made no sense to imply that decisions on the very need for such systems, as opposed to their precise numbers, were contingent on the results of current arms control negotiations like the Vienna talks on conventional forces.

"If the Vienna talks were to produce very radical results over a period of some years, then military planning in Europe might conceivably be radically affected. We may hope for such results, but certainly we cannot now plan on the basis of their being achieved," Sir Geoffrey said.

The Foreign Secretary implicitly criticised West Germany. "I have the feeling that, in some cases, the establishment of an arms control negotiation is perceived as desirable in its own right, irrespective of whether or not it is likely to lead to any enhancement of security," Sir Geoffrey, who foresaw a shift within Nato towards a more "Eurocentric structure," emphasised that greater European responsibility in defence and a more integrated Europe were not going to be achieved without integrated defence arrangements.

Case-by-case co-operation, as existed between Britain and France, and the various co-operative defence arrangements between France and Germany, were all useful contributions to a fuller partnership. But they could never have more than a subsidiary role in assuring collective self-defence.

## Gorbachev visit shows up rivalries in Strasbourg

By Tim Dickson in Brussels

THE HEADS of the main political groups in the European Parliament yesterday voted "almost unanimously" not to turn up when Mr Mikhail Gorbachev, the normally crowd-pulling Soviet leader, visits their Strasbourg headquarters at the beginning of July.

The decision of the assembly was seen not so much as a snub to the roving Russian but more as a sign of the rivalry which marks its relations with the "other" Strasbourg-based European institution the Council of Europe.

Both the European Parliament and the Council of Europe share the same modern premises in the Alsatian capital and both had issued open invitations to the Soviet leader to come and address them.

Happily for the Council, the Soviet leader's planned visit to France coincides with a full plenary session to be held in Strasbourg on July 6. But unfortunately for Parliament, the date falls inconveniently after the Euro-elections and

before the opening of the new assembly.

The official reason given last night was that the 805-seat debating chamber of the Palace of Europe, home of the plenary sessions of the two institutions, would not be big enough to contain the 700 members of the old and new European parliaments who would legally be entitled to attend and the 179 members of the 23-national state Council of Europe.

Privately, however, there was speculation that the assertive Parliament was not eager to co-host a visit with an institution which it considers to be relatively ineffective. The Council of Europe has played a limited economic and political role on the European stage, though it has made its mark on the issue of cross border trading.

It was thought last night that Mr Gorbachev may have been advised by his own experts that the Council of Europe with its larger membership, 23 countries against 12 for the EC would provide a wider platform for his speech.

## Delors tries to mend EC differences over union

By Peter Norman, Economic Correspondent

THE Delors Committee of European Community central bank governors and outside experts will today try to reconcile deep seated differences between the 12 EC member states over the nature and timing of moves to be taken towards economic and monetary union in the community.

On the first day of a two day meeting in Basle yesterday, the 17 strong committee reached broad agreement on the first two parts of its planned three part report on the "concrete steps" towards the union.

The two parts - the first setting the objective of union in its historical and political context and the second dealing with the nature of the institutions such as a European central bank that might emerge from union - were generally recognised as the less controversial parts of the report.

According to participants, the committee will begin detailed discussion of the third part of the text this morning. There have been major differences of principle over the final part of the draft report.

One group of central bank governors, headed by Mr Karl-Otto Pöhl, the Bundesbank president, and Mr Robin Leigh-Pemberton, the Governor of the Bank of England, have argued that monetary union should be a distinct and pre-empted by a much greater convergence of economic performance. Another group, comprising France, Italy and Spain, have urged rapid movement towards union even though this could involve EC Treaty amendment.

After yesterday's meeting, Mr Jacques Delors, the EC Commission president who chairs the group, said the talks at the Bank for International Settlements in Basle were "tough, but in a good way."

The committee's final report will be discussed by EC finance ministers at a meeting in Spain late next month. The Delors Committee's report will then be discussed by EC leaders at their next summit meeting in Madrid in June.

**FINANCIAL TIMES**  
Published by the Financial Times Ltd, Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and by the publishers, P. Baylis, R.A.F. McClellan, G.T.S. Damer, M.C. Gormas, D.E.P. Palmer, London. Printer: Frankfurt/Offenbach-Druckerei-GmbH, Frankfurt/Oder, Germany. Number One, Southwark Bridge, London SE1 9HL. © The Financial Times Ltd. 1989.

Financial Times, U.S.A., 19044, published daily except Sunday and holidays. U.S. subscription rates \$365.00 per annum. Second-class postage and Mailing Office: Postmaster, P.O. Box 14, East 60th Street, New York, NY 10022. Financial Times (Scandinavia) Ltd, Copenhagen, Denmark. Telephone (01) 34 44 41. Fax (01) 93 32 35.

## With International Factors you can say yes to more business.

It's the old, old story. Customers expect you to pull out all the stops to process their orders quickly, then seem to lose all sense of urgency when it comes to settling their account. And delays in payment can be costly.

With cash flow problems and high interest rates you can't develop your business as quickly as you'd wish. However, with International Factors behind you your cash flow will improve dramatically. And you'll have a much brighter future in front of you.

Unlike most factors, we'll pay up to 85% of your sales invoices immediately with

the remainder when your customer pays. We'll look after the administration of your sales ledger so you can concentrate on running your business. We can also provide you with 100% protection against bad debts.

With ten offices throughout the U.K. and 25 associated companies worldwide, we can look after your needs both in the U.K. and internationally.

That's another reason we're retained by so many of the country's most successful companies.

It all adds up to the fact that we have the experience, the facilities and resources

to tailor our services to a client's individual requirements.

Why not find out what we can do for you by calling Paul Hird at International Factors on 0273 21211 or Freephone 0800 521371.

We'll show you results - and a commitment that's 100%.

The perfect partner for the growing business



International  
Factors

## EUROPEAN NEWS

**Swiss banks cleared in drugs cash scandal**

By William Dulmorse in Geneva

SWITZERLAND'S Federal Banking Commission yesterday cleared the big Swiss banks of having done anything illegal in the money laundering scandal that provoked the resignation of Mrs Elisabeth Kopp, the Justice Minister.

But the Commission, official watchdog over the Swiss banking system, said it would tighten its control over Switzerland's international banknote trading business.

To engage in the banknote business, banks would now have to obtain clearance which would be accorded only if the Commission was satisfied about the "internal rules and an allocation of personnel sufficient to guarantee control".

The Commission said in its report that employees of Credit Suisse had accepted from money changers, now under arrest in the canton of Ticino, presents of greater value than they were allowed to receive under the bank's rules.

The report was made public the day after five people went on trial in Bellinzona in Ticino charged with drug smuggling, following the seizure of a lorry, carrying 100kg of heroin, in February, 1987.

**Secrecy rules**  
That incident sparked off events which led to the arrest of two brothers, Jean and Barak Magnarian, for allegedly laundering drugs money through Switzerland, to the fall of Mrs Kopp and to the suspension of Mr Rudolf Gerber, the Federal public prosecutor.

A special prosecutor is investigating whether Mrs Kopp broke official secrecy rules when she warned her husband that Shakarchi Trading, a company of which he was vice-president, was suspected of involvement in the money laundering.

Reports from New York on Monday said US authorities had dropped a charge that SFr500,000 (\$22,700) in Shakarchi's account with a New York bank stemmed from illegal cocaine trafficking.

Yesterday the Commission confirmed earlier reports that the Magnarian brothers had cleared SFr1.4bn (2500m) in banknotes through Credit Suisse between March, 1985 and July, 1988. So far, according to the Commission, it has been proved that SFr28m passed through Union Bank of Switzerland as well as Credit Suisse, came from a Colombian cocaine network in the US.

The Commission accepts that the Swiss banks had no way of determining the origin of this money, even though Credit Suisse's internal audit, for the first time, voiced doubts about the Magnarian brothers. Credit Suisse staff had been "very forthcoming" in deciding whether their dealing with the brothers conflicted with the policies under the Banks' Association convention stipulating that banks must check the origin of funds placed with them, the Commission said.

**Tighter control of security services urged in wake of Palme case**

By Robert Taylor in Stockholm

SWEDEN'S SECURITY

services, Säpo, should be dramatically reorganised, an official inquiry report has recommended to the Government to approve a new code of the services with a free hand to make their activities more democratically accountable. It also calls for an end to blacklisting of suspected political subversives which have been used by the security services in their undercover operations inside Sweden.

But the Commission, official

watchdog over the Swiss banking system, said it would tighten its control over Switzerland's international banknote trading business.

To engage in the banknote business, banks would now have to obtain clearance which would be accorded only if the Commission was satisfied about the "internal rules and an allocation of personnel sufficient to guarantee control".

The Commission said in its report that employees of Credit Suisse had accepted from money changers, now under arrest in the canton of Ticino, presents of greater value than they were allowed to receive under the bank's rules.

The report was made public the day after five people went on trial in Bellinzona in Ticino charged with drug smuggling, following the seizure of a lorry, carrying 100kg of heroin, in February, 1987.

**Secrecy rules**  
That incident sparked off events which led to the arrest of two brothers, Jean and Barak Magnarian, for allegedly laundering drugs money through Switzerland, to the fall of Mrs Kopp and to the suspension of Mr Rudolf Gerber, the Federal public prosecutor.

A special prosecutor is investigating whether Mrs Kopp broke official secrecy rules when she warned her husband that Shakarchi Trading, a company of which he was vice-president, was suspected of involvement in the money laundering.

Reports from New York on Monday said US authorities had dropped a charge that SFr500,000 (\$22,700) in Shakarchi's account with a New York bank stemmed from illegal cocaine trafficking.

Yesterday the Commission confirmed earlier reports that the Magnarian brothers had cleared SFr1.4bn (2500m) in banknotes through Credit Suisse between March, 1985 and July, 1988. So far, according to the Commission, it has been proved that SFr28m passed through Union Bank of Switzerland as well as Credit Suisse, came from a Colombian cocaine network in the US.

The Commission accepts that the Swiss banks had no way of determining the origin of this money, even though Credit Suisse's internal audit, for the first time, voiced doubts about the Magnarian brothers. Credit Suisse staff had been "very forthcoming" in deciding whether their dealing with the brothers conflicted with the policies under the Banks' Association convention stipulating that banks must check the origin of funds placed with them, the Commission said.

The inquiry, chaired by Sweden's ambassador to Paris Mr Carl Lidbom, was established last autumn following revelations about methods used by the services during their investigation of the murder of Mr Palme, the Prime Minister, in February 1986.

It is a controversial report produced by a controversial character who is leading figure in the ruling Social Democratic establishment. Yesterday the vice-chairman of Parliament's

constitution committee, Mr Anders Björck, a Moderate party member, suggested that the report was the start of a new political war against Säpo.

The highly detailed report, which took 14 months to write, gives a graphic picture of alleged abuse of power by the security services, including the unlawful bugging of senior politicians and a secret register of subversives.

Mr Lidbom says that steps must be taken to strengthen

public confidence in Säpo. He suggested two immediate moves to establish greater government control:

• All the organisation's decisions should be recorded in writing so that their activities can be followed. "No decision should be so secret that it cannot be written down."

• Säpo ought not to be allowed to use electronic listening devices against anybody without specific authorisation from the Justice Department.

The Lidbom report precipitated the resignation on Monday of the current head of the security services, Mr Sune Sandström, who denied any unlawful bugging during his period in office.

Opposition politicians have already warned there will be a outcry if the ruling Social Democrats appoint a new security chief on party lines.

There is considerable disquiet inside the Government about claims that the services

bugged the conversations of Mr Pierre Schori, at present number two at the Ministry of Foreign Affairs and a former close confidant of Mr Palme, on suspicion that he was a Soviet agent.

The present Foreign Minister, Mr Sten Andersson, also claims to have been bugged.

Mr Lidbom's report suggests that Säpo's relations with foreign security services should become more formalised in the future, while recognising the

necessity of international co-operation in the fight against terrorism. Part of the report in this area is to remain secret, but Mr Lidbom does say that Säpo has had success in its counter-espionage and anti-terrorist activities. He believes, however, that Säpo needs to recruit more foreign policy experts.

The organisation has competent staff, the report says, it appears uncertain about what they are doing.

**Hungary counts the cost of high spending abroad**

By Leslie Collett in Berlin

A SURGE in spending by Hungarian oligarchs in Austria last month may have increased Hungary's balance of payments deficit by as much as \$600m (2500m) more than the projected deficit for the entire year.

The current account deficit in March is estimated in Budapest to have been close to \$250m, following a deficit of \$300m in the first two months.

A senior official at the Hungarian National Bank warned yesterday that the widening payments gap and a fall in the hard currency trade surplus could create an atmosphere which would "destroy" Hungary's image at home and abroad. Hungarian officials had stressed that last year's \$250m improvement in the current account deficit to \$300m was a result of special factors.

Although Hungarians travelling to the West are allowed to legally exchange forints worth only \$45 over a period of three years, they have delved deep into their hard currency bank accounts and exchanged large sums of forints into Western currencies at the black market rate.

The right of Hungarians to have a passport valid for travel anywhere, which was introduced in January 1988, is regarded as irreversible by the authorities.

**Controversial Pole to test standing in June elections**

By Christopher Bicknell in Warsaw

MR JERZY URBAN, the Polish government press spokesman and one of Poland's most controversial figures, who some television viewers say makes them shake with rage, intends to test his standing in parliamentary elections in June.

Mr Urban, who does not belong to the Communist Party, yesterday confirmed his intention to stand for one of the 35 per cent of the seats in Parliament's lower chamber, being reserved for non-party candidates.

Among candidates standing for this bloc of seats will be members of the newly-legalised Solidarity Union, and Mr Urban can expect to find himself competing against a Solidarity member.

He told his weekly press conference, extracts of which are later televised and watched by some 5m viewers, that "77 per cent of Poles know who I am, 26 per cent support me, and 48

**No radiation found around Soviet submarine**

By David Fishlock, Science Editor

DEEP WATER tests from the area where a Soviet nuclear submarine sank in Arctic waters have revealed no sign of a radiation leak, according to Norwegian scientists. Reuters reports from Oslo.

The Mike class attack submarine, used to test advanced weapons systems, was carrying two nuclear-armed torpedoes and was the only one of its kind in the huge Soviet

navy. Military analysts believe its loss may be a serious blow to Soviet hopes of keeping pace with Nato in the field.

An electrical short-circuit is believed to have caused the fire which killed 42 naval personnel, including the boat's commanding officer, on Friday. However, only four died in the fire; the rest apparently perished in the water. Twenty-nine were rescued but

two died later.

Mr Johan Baarli, director of Norway's State Institute for Radiation Hygiene, said yesterday the deep water test results were preliminary and had to be thoroughly analysed before drawing any conclusions.

A Soviet destroyer, two tugs and a research vessel are still patrolling the area where the submarine sank.

"They just seem to be holding the fort,"

said Mr Klaus Vaerne, a spokesman at the Allied Defence Command North in Norway. There were no signs of a salvage operation or of any salvage vessels on the way.

Military experts have said the Soviet Union, worried some of its most advanced military hardware might fall into Western hands, could try to recover parts of the boat now lying at a depth of around 5,000 feet.

Seawolf, its second nuclear submarine, in 1987.

But the leaky pipework in the larger and more complex system led to Seawolf's reactor being abandoned only two years later, and replaced with a PWR.

The radioactive reactor - stripped of fuel - lies abandoned on the bed of the Atlantic off the US coast, more securely sealed against leaks than any package of nuclear waste.

The metal which filled the experimental Soviet reactors in its sunken nuclear submarine will already have solidified at ocean temperature to provide an additional seal against radioactive leaks.

**Nuclear reactor built to survive even if hull crushed**

By David Fishlock, Science Editor

NUCLEAR TORPEDOES and depth charges are intended for use against nuclear-propelled submarines which is a measure of the resistance expected from their target.

The nuclear-powered "attack" submarine is designed to run fast and freely in the top half-mile of ocean, notwithstanding both the crushing pressure of the depth and any additional buffering from enemy action and from its own manoeuvres.

As a fighting machine it depends entirely on nuclear electricity, where its forefathers had only batteries.

Nautilus, the first nuclear submarine, commissioned by the US Navy in 1955, drew on

the most advanced German U-boats of the Second World War for key design features.

But whereas the Type 21 U-boat was limited to 6 to 80 minutes submerged at its top speed of about 17 knots, Nautilus made a shake-down cruise of 1,381 miles, fully submerged, in 90 hours.

Its nuclear reactor, generating 15,000 horse power, had transformed the submersible into a true submarine vessel, capable of remaining submerged to the limit of endurance of its crew.

A modern nuclear submarine will have several times as much power.

The US Navy selected the

reactor is running.

This pressure vessel will

survive the ocean pressure -

445 lbs per square inch for each

1,000 feet of depth - even

when the submarine hull has

been crushed.

The court of inquiry into the

loss of the US nuclear submarine Thresher in 1963, through a reactor failure, was told that ocean-floor sampling round the crushed wreck had found no radioactivity.

Attempts have been made to replace the PWR with a reactor cooled by an easily melted metal, a much more efficient way of extracting heat than water, and one that requires much lower pressure. The US Navy tried it first with

Seawolf, its second nuclear submarine, in 1987.

But the leaky pipework in the larger and more complex system led to Seawolf's reactor being abandoned only two years later, and replaced with a PWR.

The radioactive reactor - stripped of fuel - lies abandoned on the bed of the Atlantic off the US coast, more securely sealed against leaks than any package of nuclear waste.

The metal which filled the experimental Soviet reactors in its sunken nuclear submarine will already have solidified at ocean temperature to provide an additional seal against radioactive leaks.

**POWERFUL VIEWS WITH A POWERFUL VIEW**

Each day, some of the most powerful people in Hong Kong, and the world, exchange views over lunch against a backdrop of the world's most spectacular harbour. It's just another day, like and unlike any other day, at The Regent, Hong Kong.

*The Regent*  
HONG KONG

A REGENT INTERNATIONAL HOTEL

(0800) 282-245

AUCKLAND BANGKOK BEVERLY HILLS CHICAGO HONG KONG KUALA LUMPUR MELBOURNE NEW YORK SINGAPORE SYDNEY TAPEI

The BASF Group, one of the world's blue-chip international chemical companies, is active on all continents of the globe, trading with over 160 countries and operating production facilities in 35.

This broad geographical base gives BASF valuable flexibility, and helps cushion it against sharp market or currency fluctuations.

**Healthy Geographical Spread**

Roughly one-third of Group sales are in West Germany, another third in other European countries, and the rest in markets overseas. Some 65% of sales are concentrated in Western Europe, where the "New Europe" is in many respects already a reality at BASF.

In North America, BASF Corporation now ranks among the

top ten chemical companies. In 1988, it recorded sales of \$5 billion, an increase of 14%, with 90% of its production achieved locally.

In the fast-growing Asia-Pacific region, BASF has succeeded in expanding its market share, largely by increasing its local production.

**Looking Ahead**

Extensive geographical diversification is just one major aspect of BASF's consistent performance over the years. Others include the Group's outstanding achievements in product innovation, its extensive range of products, its strategic long-term investments, and its solid financial base.

All of these factors combine to make BASF a company well worth watching in the future. For over a century, BASF has maintained its blue-chip status, and intends to keep it.

BASF Aktiengesellschaft  
D-6700 Ludwigshafen  
West Germany

The Blue-Chip Innovators

**BASF**

## OVERSEAS NEWS

## Philippines suggests N-plant suit settlement

By Richard Gourlay in Manila

A TOP Philippine official has suggested an out-of-court settlement of a multi-billion dollar case against Westinghouse Electric, the US company which Manila is suing for allegedly bribing former President Ferdinand Marcos to win a nuclear power plant contract.

Mr Sedfrey Ordonez, the Justice Secretary, said damages in the \$2.1bn suit for the plant could be paid partly in "services and facilities" to help the Philippines out of an imminent power shortage.

The suggestion, in a television interview in Manila, was made on the same day as a New Jersey court heard a Philippine plea for the case to be heard in open court in the US.

Westinghouse Electric said yesterday it was confident of its position over the lawsuit.

However, Mr Robert F. Pugliese, executive vice president of legal and corporate affairs for Westinghouse, said: "We would be pleased to meet with the appropriate representatives of the Philippines, to explore how we can help solving the Philippines' nuclear power plant to service."

Westinghouse Electric and co-defendants Westinghouse International and Burns and Rowe, the designer of the Bataan nuclear power plant, want the case to go to arbitration in Geneva as stipulated in the contract.

Last week Mr Salvador Laurel, the Vice President, who has broken with President Corazon Aquino's administration and is now in opposition, suggested that the power plant should be converted to conventional power use.

The case involves allegations of high-level bribery as the cost of the plant ballooned from an initial \$650m in 1974 to over \$2bn 11 years later when it was completed.

Soon after taking power in 1986 Mrs Aquino mothballed the plant before it ever operated on the grounds that it was unsafe. In February the Philippines said evidence of bribery showed the building contract should be rescinded and the case should be kept in the US court.

"Westinghouse and Burns and Rowe not only bribed President Marcos to get the plant contract but used him as their pawn to obtain unconscionable terms from the National Power Corp of the Philippines (which bought the plant)," Mr Ordonez said in evidence presented to the court in February.

Mr Ordonez said papers impounded by US customs officials when the newly deposed president arrived in exile in Hawaii three years ago proved Mr Marcos gained financially from the award of the contract to Westinghouse.

Westinghouse has admitted it made payments to companies controlled by a relative of Mr Marcos in connection with the contract, but claims these were legitimate commissions. It also claims the 620m MW plant was safe to operate when handed over.

The New Jersey court is expected to decide where the case should be heard within a month.

The Philippines is asking for damages on the cost of the plant and compensation for the \$100,000 it is currently paying in daily interest charges on related loans.

## Sydney airport sinks into chaos as dispute bites

By Chris Sherwell in Sydney

AUSTRALIAN air travel, which has suffered industrial disruption for months, descended into chaos yesterday after a dispute involving air traffic controllers at Sydney airport deepened.

An unexpected three-hour stand-off early yesterday forced a batch of international flights into Sydney to be diverted to Brisbane and Melbourne and prevented clearance of a backlog of domestic flights stemming from a halt to operations the night before.

The air traffic controllers then refused to accept a ruling by the Industrial Relations Commission on Monday ordering them to work according to their industrial agreement, and the airport faced another closure last night - the sixth shutdown in a week.

The dispute has delayed thousands of travellers, cost airlines hundreds of thousands of dollars and severely damaged Australia's reputation among travellers, especially businessmen and tourists. The problems are being compounded by a ban on night-time flights in Sydney.

The problem springs from a decision by the controllers last

week to renew their refusal to work overtime or to stand in for colleagues who call in sick. Their move, a repeat of similar action in February, is designed to press a series of claims, including better equipment, higher Manning levels and pay increases of up to 42 per cent.

In the past the controllers have worked up to seven hours of overtime every week as part of their normal working conditions, in the process boosting their pay. Now they want these conditions changed, saying they've "had a够ful."

Although there has been some public sympathy for the controllers' complaints, that is now beginning to fade. The public apologies of the Civil Aviation Authority, the statutory body responsible for air traffic control, are also falling on deaf ears because it bears part of the responsibility for the current.

In a belated comment on the dispute, Mr Ralph Willis, Minister of Transport and Communications, yesterday criticised the air traffic controllers for their action, saying their pay claims were outside national wage-fixing principles and could not be tolerated.

## UN flag raised over Swapo assembly points

UNITED Nations peacekeepers raised their flags over nine remote border assembly points set up to help Swapo guerrillas withdraw from Namibia to Angola yesterday after 10 days of fierce battles with South African-led security forces, Reuter reports from Windhoek.

"The assembly points have opened, but we have had no reports on whether anyone has reported to them," said Mr Anouar Cherif, an UN spokesman.

UN officials were aware of reservations voiced by the South West Africa People's Organisation about the withdrawal plan negotiated by Angola, Cuba and South Africa last weekend, he said.

"We are studying the Swapo situation and we will try to address the points it raises as soon as possible."

## Benazir Bhutto to visit US for talks

BENAZIR BHUTTO, Prime Minister of Pakistan, will make her first official visit to the United States on June 5, the Pakistani Foreign Ministry announced on Tuesday, Reuter writes from Islamabad.

Ms Bhutto, 35, will speaking at Harvard University graduation exercises on June 8. She is a graduate of Harvard's Radcliffe College.

Ms Bhutto, assumed office Dec. 2 after her Pakistan People's Party won the largest bloc of votes in the country's first free election in more than a decade.

The Prime Minister is to meet US President George Bush as well as members of his Administration and the American Congress.

"The visit will offer a major opportunity for a comprehensive exchange of views between leaders of Pakistan and the United States," said the official.

Pakistani diplomats, who would not be named, said the situation in Afghanistan would be uppermost on the agenda.

Washington is one of the biggest supporters of the Afghan resistance which has been waging a war against Kabul's communist government.

"Bush and Ms Bhutto will also review the situation in the region, particularly efforts by Ms Bhutto and Mr Rajiv Gandhi, the Indian Prime Minister, to improve relations between their two nations," said the diplomats.

"The visit will offer a major opportunity for a comprehensive exchange of views between leaders of Pakistan and the United States," said the official.

Pakistani diplomats, who would not be named, said the situation in Afghanistan would be uppermost on the agenda.

Washington is one of the biggest supporters of the Afghan resistance which has been waging a war against Kabul's communist government.

"Bush and Ms Bhutto will also review the situation in the region, particularly efforts by Ms Bhutto and Mr Rajiv Gandhi, the Indian Prime Minister, to improve relations between their two nations," said the diplomats.

## The city of Sfax responds to the great call to work

Francis Ghiles looks at the Tunisian Government's efforts to instil the entrepreneurial spirit

In 1882 a book written by the Chevalier de Hesse-Wartegg, the German traveller, noted that the city of Sfax, which lies 250 kilometres south of Tunis on the coastal road to Libya, was unlike any other in North Africa.

Its inhabitants were hard-working and industrious, they held jobs both within the city walls and outside, where they tended their orchards and olive trees. The city was clean, in fact the very byword of bourgeois respectability.

Today, 18 months after President Zine El Abidine Ben Ali ushered in an era of major political reform in Tunisia, and three years into major changes aimed at liberalising the economic management of North Africa's smallest country, "Sfaxiens" entrepreneurs are hard at work re-converting old plants and building new ones.

For 30 years after independence, the former head of state, Mr Habib Bourguiba, displayed both disdain and fear of Sfax - the appalling main road to Tunis and ill-equipped airport bear ample witness to the consequences of such feelings.

Today, the Tunisian Government and the Governor of the Central Bank, Mr Ismail Khelil, can only draw comfort from the enthusiastic response in Sfax - more than anywhere else in the land - to their appeals to the private sector to step up investment and battle harder for export orders.



President Ben Ali: a call to progress

As investment in Tunisia overall declined by one-third in real terms to 810m Tunisian dinars in the three years to 1988, private metal fabrication companies, such as Societe de Construction des Matelottes (SCIM) and Societe de Construction Industrielles et Navales (SCIN) were confronted with a sharp fall in new orders.

SCIM had already branched out into such activities as maintenance of the oil and gas industries (there are a number of small oil and gas fields offshore and onshore in the region).

Mr Nasr Fersi, the general self-made owner, decided to start making machines for the fast-growing food-processing sector, in particular fish and seafood. Exports of the latter have more than trebled between 1985 and 1988 to T\$900m (88.2m).

But his proudest achievement is winning an order for a new milk-treatment plant at Sidi Bou Ali, near Sousse, against tough competition from European companies, and building it for one-sixth the price of his nearest competitor.

He chuckles as he recounts how senior officials in Tunis could not believe that one of their countrymen had mastered modern technology. SCIM is now building pharmaceutical equipment and refuse-collection vehicles.

SCIN, which works next door

In 1882 a German traveller noted that the inhabitants of Sfax were hard-working and industrious, they held jobs both within the city walls and outside, where they tended their orchards and olive trees. The city was clean, in fact the very byword of bourgeois respectability.

touches to a plant which will manufacture high-quality domestic tiles.

Until last year, he was in charge of the state ceramic plant, but, as a good "Sfaxien," he clearly enjoys the challenge of a private concern whose production will not only meet the bulk of fast-growing domestic demand but is also expected to win orders in the US. This T\$11m project, which is the brainchild of Mr Abdelwahab Ben Ayed, the chairman of the highly successful Polima food processing group, is ideally

## Takeshita may have lost his big Recruit statement gamble

By Ian Rodger in Tokyo

MR Noboru Takeshita, Japan's Prime Minister, took a big gamble in agreeing to appear before a hostile parliamentary committee to explain his role in the Recruit political financing scandal - and it looked in the immediate aftermath of the performance that he had lost.

Until two weeks ago, Mr Takeshita had been relatively untouched personally by the scandal, which has already caused 13 prominent business men and civil servants to be arrested and has tainted virtually every senior politician in the ruling Liberal Democratic party, observers believe.

The unenviable job of persuading farmers to ensue lucrative cash crops in favour of growing grain at lower, state-controlled prices, will probably go to state councillor Chen Junsheng, a former director of the party's rural policy research centre, and a man with a reputation for getting things done.

He will need all the political skills he has in his lifetime in the party has presumably developed. The scale of the crisis plainly took him by surprise at the weekend, and Deng Xiaoping, the paramount leader, "Our grain is barely enough," he told a visiting head of state, and it was no exaggeration.

After four disappointing harvests, China is facing the prospect of not being able to feed itself.

Despite a strong emphasis on grain production, cash crops continue to outstrip grain. This year, when officials expect China's population to top 1.1bn, grain's share of crop cultivation will drop from more than 76 per cent to about 75 per cent.

Falling market prices last year saw rice output collapse, and this year corn output is set to fall, affecting the supply of fodder.

The government wants farmers to grow more grain and cotton, but a survey of more than 90,000 rural families in 30 provinces, indicates that output of cash crops tobacco and vegetables will rise by 12.2 per cent and 4.7 per cent, while cotton will fall 3.6 per cent.

Falling market prices last year saw rice output collapse, and this year corn output is set to fall, affecting the supply of fodder.

The government wants farmers to grow more grain and cotton, but a survey of more than 90,000 rural families in 30 provinces, indicates that output of cash crops tobacco and vegetables will rise by 12.2 per cent and 4.7 per cent, while cotton will fall 3.6 per cent.

Even though the recent session of China's parliament, the National People's Congress, decided to allocate more money to agriculture, boost state prices for grain, and limit the cost of fertilizer, the bountiful surpluses of the early 1980s are unlikely to return.

According to the authoritative Chinese Quarterly official uncertainty about prices, markets and land utilisation means that it will be some time before the peak of 1984's harvest is achieved.

"Although agriculture under Deng Xiaoping made remarkable progress until around 1985, the more recent trends have been less impressive," it said.

Deng's reforms replaced Mao Ze Dong's rigid system of 700,000 collectives with 150m farm households, and introduced a period of unprecedented growth in production and living standards.

But they also gave the peasants more freedom in selecting crops and failed to encourage investment. When the initial expansion in output led to surpluses, the state intervened to depress incentive, which led to a contraction of crops, including grain.

Quotas for grain were imposed, but often avoided and with fixed prices set by the state, it was more attractive for farmers to grow cash crops. After reaching peak levels in 1984, grain output fell in 1985 and has not recovered.

With Syrian and pro-Syrian forces, as well as Mr Selim al-Hoss, the Syrian-backed Moslem prime minister, Mr Walid Jumblatt, the Druze chief, and Mr Nabil Barak, leader of the Shias Alawite movement.

Commentaries in the Syrian press have been interpreted in France as anti-French threats, especially by Mr Jean-François Deniau, the opposition member of parliament who has embarked on a crusade against Damascus since his return from an official mission to Beirut last week.

Mr Deniau indicated in Beirut yesterday that two French planes carrying fuel and medical supplies to Lebanon could be stopped if their arrival, due today, were "misinterpreted".

"France's humanitarian aid is destined for all the Lebanese and can only be properly applied with the agreement of all. We have come not to sharpen the conflicts but to stretch out a hand," Mr Kouchner said.

The French minister was due yesterday to meet General Michel Aoun, the Christian military leader who has been engaged in a three week battle

with Syrian forces.

Then suddenly, a series of disclosures of huge contributions from Recruit companies to his support groups over the past three years put him on the defensive in the immediate aftermath of the performance that he had lost.

His cabinet's public opinion ratings took a further dive and Opposition leaders banded together and demanded his resignation and the dissolution of the Diet.

At the end of last week, a clearly shaken Mr Takeshita announced that he would conduct a full investigation and disclose the results in detail to the Diet to answer questions.

Analysts said he was hoping that a full disclosure would put an end to the foreign press' accusations of his corruption.

Instead, some sections of public opinion yesterday suggested that many people were unimpressed. Some complained that they could not understand what Mr Takeshita had been saying.

The Prime Minister is often

reform the political system.

Mr Takeshita must also have hoped that his voluntary forthright disclosure would intensify the pressure on Mr Yasuhiro Nakasone to do the same.

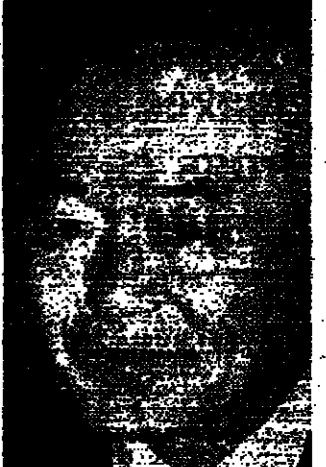
Mr Nakasone was prime minister when Recruit was buying influence on a large scale, and recent reports in Tokyo suggest that the public prosecutor wants to arrest him on bribery charges.

In his one press conference on Recruit two months ago, Mr Nakasone denied any involvement and has since refused all that he appear before the Diet to answer questions.

Analysts said he was hoping that a full disclosure would put an end to the foreign press' accusations of his corruption.

Instead, some sections of public opinion yesterday suggested that many people were unimpressed. Some complained that they could not understand what Mr Takeshita had been saying.

The Prime Minister is often



Takeshita: disclosure fails to impress Japanese public.

accused of being vague and incoherent in his speaking habits.

Whatever the instant analysis, the fundamental situation remains unchanged. No plausible challenger to Mr Takeshita is yet available. However, the prime minister's gamble does not appear to have paid off.

improve efficiency. Defence costs have been pushed up in recent years not only by the expansion and modernisation of the armed forces but also by the costly operations of maintaining a 50,000-strong peace-keeping force in Sri Lanka and of air-lifting supplies to Siachen, the region in the high Himalayas disputed with Pakistan.

Senior officers do not conceal their dislike of the implications. They believe the government has been too easily seduced by the change in tone in Pakistan under Mr Benazir Bhutto and in China, and by the relaxation in super-power tensions.

Though they recognise that there is more fluidity in international relations, they believe that the regimes in Pakistan, China or the Soviet Union could easily change and a backlash ensue.

In the face of this danger, they think India should continue to pursue its policy of active non-alignment while still increasing defence spending and hence military preparedness.

Ministry of Defence officials say that the cuts are not a short-term measure but part of a medium and long-term exercise of reducing defence spending and because of the

improvement of the military's efficiency. Defence costs have been pushed up in recent years not only by the expansion and modernisation of the armed forces but also by the costly operations of maintaining a 50,000-strong peace-keeping force in Sri Lanka and of air-lifting supplies to Siachen, the region in the high Himalayas disputed with Pakistan.

## OVERSEAS NEWS

**Landlocked Nepal sets sail on a sea of troubles**

K.K. Sharma on the worsening relations between the mountain kingdom and China and India

**I**F THE hawks in the Indian Ministry of External Affairs have their way, the "special relationship" between India and the small landlocked Himalayan kingdom of Nepal that has existed for decades will soon be terminated, much in the same way as the 10 year old trade and transit agreement between the two neighbours was allowed to expire last month.

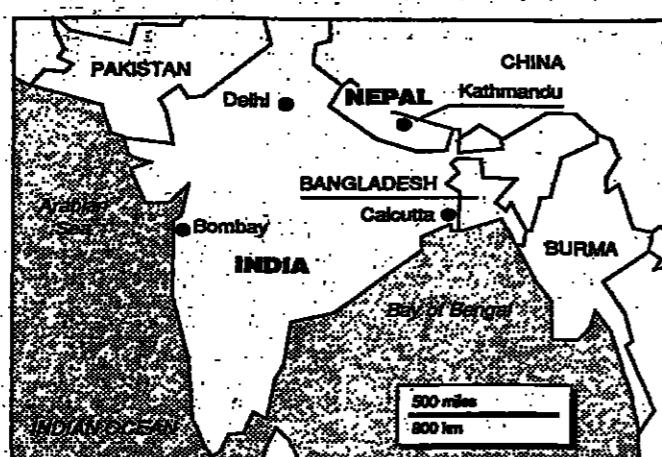
If this happens, all the concessions the two countries have given each other will vanish and go the same way as bilateral trade, which is now at a standstill. The hawks, who now hold sway in the ministry, want the entire Indo-Nepal treaty of friendship signed in 1950 renegotiated. They are pushing the Nepalis against the wall to force the wall to the pace.

This is reflected in the termination of bilateral trade contracts, especially those for refining Nepali-acquired crude in India at a nominal cost, and the abrupt refusal to renew the trade and transit agreement. This has led to considerable hardship in Nepal, which faces a severe shortage of petrol that could seriously endanger its lucrative tourist trade and has disrupted normal transport services.

Despite Indian assurances that essential supplies such as baby food and medicines would be allowed to reach Nepal quickly through the two of the original 15 transit points that remain for trade with the small kingdom, Nepali diplomats claim that all supplies have been curtailed.

This has already led to shortages in Nepal, which its Government is trying to prevent by curtailing imports from Singapore, Dhaka and Hong Kong bought with scarce hard currency. How long the resilient Nepalis can hold out remains to be seen.

Further difficulties will arise if the 1950 treaty is abrogated since it will end the special relationship between the two countries and place their links on the same footing as with other countries. Trade will obviously be affected but there are many other facets which have cemented relations



between them despite the strains that have arisen over the years.

The treaty provides for an open border between India and Nepal which has allowed nationals of the two countries to travel without passports and visas for years. There are no currency restrictions and many wealthy Indians make frequent visits to Kathmandu on shopping sprees for electronic and other goods not available in their own country or to try their luck at casinos specially opened for them.

More important, the induction of the tough Gurkhas into the Indian Army, of which they are an integral part, is threatened by the end of the special relationship. These have battled in Indian infantry battalions in many wars and have endeared themselves to their officers because of their courage and warlike spirit.

Also threatened are special rights for businesses of both countries, as are concessions in bilateral trade of agricultural and other products that have been mutually beneficial for decades. Hundreds of thousands of skilled and white-collar Indian workers employed in Nepal stand to lose jobs and Nepal will be hit by the fall in aid for development projects.

The hawks in India point to the steady tilt by Nepal towards China as the reason for the tough stand now being taken towards the Himalayan

**Kathmandu set to test Indian trade 'blockade'**

**N**EPAL is set to test what it calls an Indian economic blockade of the kingdom by attempting to bring in via India a shipment of 7,000 tonnes of oil from Singapore, Reuters reports from Kathmandu.

"This is the real crux," said Foreign Secretary N.B. Shah. "We'll fight it out one-on-one. We think right is on our side. The first consignment of petroleum will arrive on Saturday in Calcutta, from where Nepal expects India to allow its transport by trucks through Indian territory and into Nepal."

India closed 13 of 15 border-crossing points with the landlocked Himalayan kingdom on March 23 on the expiry of two treaties governing trade and transit between the two countries.

Nepal, which has relied on India for its annual requirement of 200,000 tonnes of petroleum, is now seeking other sources of oil and essential commodities, Nepalese officials said.

"That means this opens a future flow," director-general of tourism Dipendra Dhakal said. "This is something like a test case. The Government would like to know how India will react to it."

Mr Chiran Thapke, spokesman for King Birendra, said: "We'll be entering a different world, but better to be part of the world than part of some country's shadow."

He said Nepal would gladly accept the current situation on trade across the border as long as India lifted its total economic blockade.

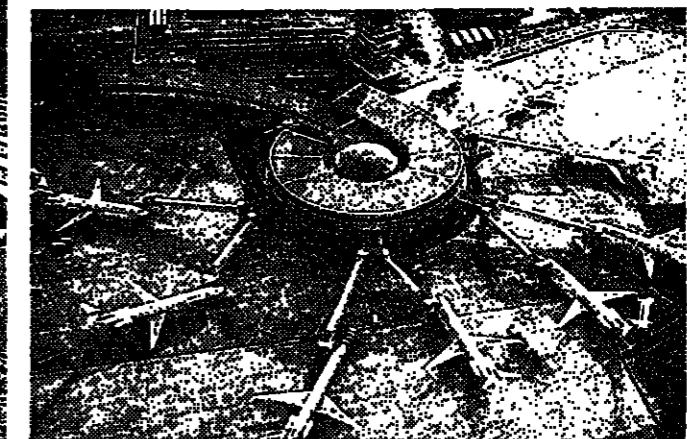
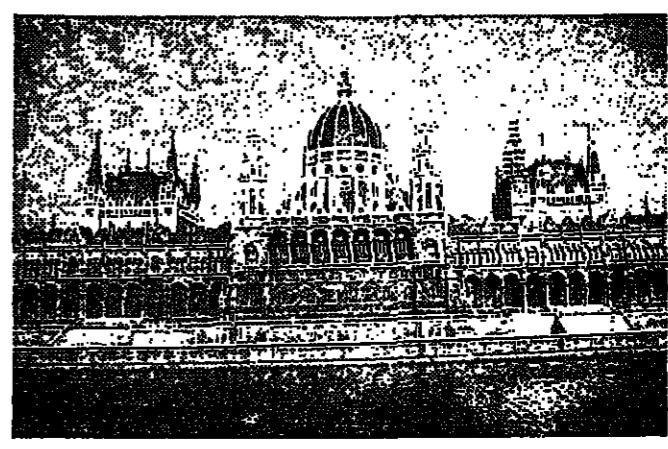
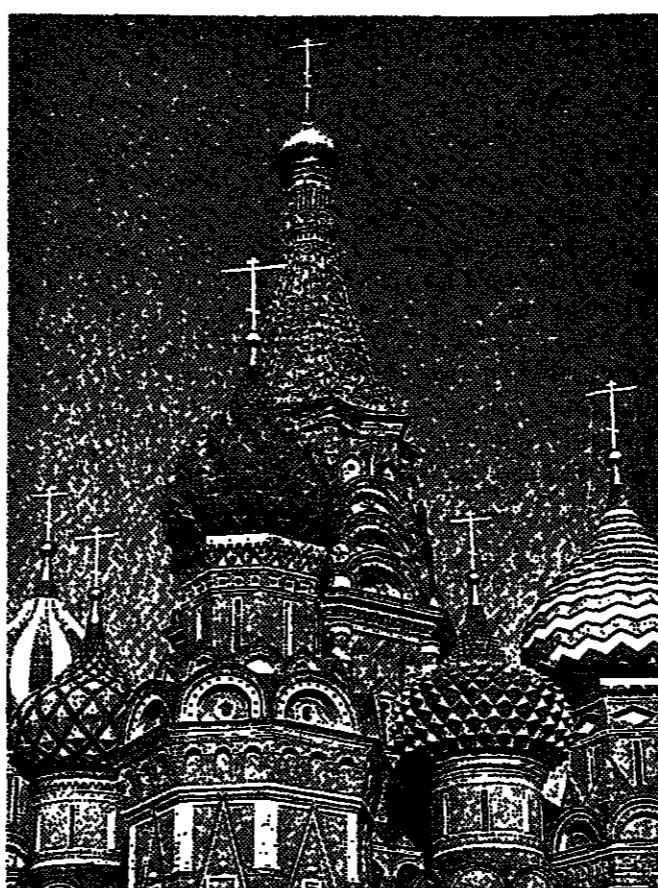
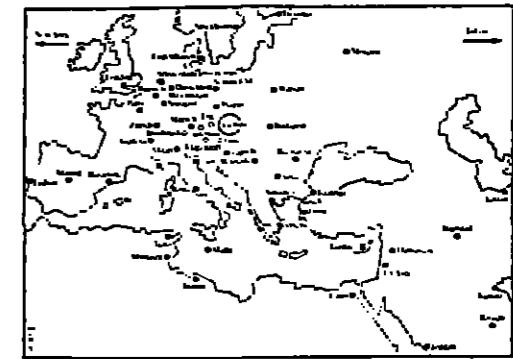
"We see markets nearby with whom we can trade very profitably," Mr Thapke said. "We're looking at Hong Kong, Thailand, Singapore, Japan and Thailand."

Trade will still go on with India but at a much reduced level, he said. The Government has already begun rationing petrol, and last week closed all college and university campuses after a student demonstration led to clashes with police.

Several small and medium-sized industries have shut down for lack of fuel, officials said.

**Best - East Connections.**

Austrian Airlines offers some of the best connections via Vienna to the major economic centres of *Eastern Europe* (Ill.)



See → **Gateway Vienna.**

INT 3E/9GC

AUSTRIAN AIRLINES



THE FRIENDLY WAY TO FLY.

# Proper news. Not propaganda.



Even if you speak the language it's sometimes hard to decide exactly what you are listening to on a news programme.

Is it a balanced, unbiased summary of the facts?

Or some thinly disguised manifesto masquerading as fact?

Tune to the World Service from the BBC and you know exactly where you stand.

Each day our journalists, editors and translators scour their writing for any note of bias; any hint of ambiguity.

What remains is eleven hours of balanced,

accurate news and current affairs.

With fully updated news bulletins every hour, on the hour.

The BBC World Service broadcasts mainly on short wave, 24 hours a day in English and thirty-six other languages.

Where you find it on your radio depends largely where you find yourself on the globe.

Write to BBC World Service Publicity, Department FT, PO Box 76, Bush House, Strand, London WC2B 4PH, and we'll gladly send you details.

**BBC WORLD SERVICE**

## AMERICAN NEWS

## Greenspan warns on capital for S&Ls

By Anthony Harris  
in Washington

MR ALAN Greenspan, Federal Reserve chairman, has strongly warned the Senate Banking Committee against any dilution of the capital requirements contained in President Bush's reconstruction plan for the savings and loan industry. Inadequate capital, he wrote, "invites continuation of the conditions which have led to the present crisis."

Thrifts must "achieve and maintain minimum risk-based capital ratios no less stringent" than those applied to banks.

The committee is considering amendments which would allow the banks to count goodwill, loan-loss reserves and other non-equity elements as core capital. Mr Nicholas Brady, Treasury Secretary, has threatened to advise a veto of any measure too lenient to the industry in these respects.

• An EC decision to insist on "mirror-image" reciprocity in international banking relationships "will benefit no one except banking lawyers," Mr Robert Heller, Federal Reserve Board Governor, warned yesterday. He urged the EC to adopt instead a national treatment approach.

## US accepts a woman's place is in the economy

Stewart Fleming reports on employers' and politicians' responses to the need for child care facilities

NO matter what time of the night or day they go to work, the 500 employees at Nyloncraft's plant in Mishawaka, Indiana, know there is some body on hand to look after their young children.

Ten years ago, Mr James Wyllie, then the chief executive of the plastic mouldings supplier, was faced with a damaging rate of labour turnover. In

1978 the company recruited 900 people to fill 250 jobs at the plant, with training costs running as high as \$2,000 each.

Mr Wyllie decided to do something about it. First he provided his workers with transportation. However when this cut down on absenteeism but not the turnover of employees, he decided to set up a round-the-clock

day care centre.

"I have a staff of 26 people operating 24 hours a day providing care for around 180 children between the ages of 2 and 12," says Ms Loretta Kollar, the director of the centre. Her budget, she says, runs to \$368,000 a year. Nyloncraft employees pay half the \$2,400 a year the centre charges for child care. "The turnover rate in the

factory is now 3 per cent, not 300 per cent," she says.

Ms Kollar underscores just how badly such services are needed. The majority of the workers at the plant are women, she says, many of them, as a result of divorce, single women with children.

According to Ms Arlene Johnson of the Conference Board, a business

research organisation, Nyloncraft is one of a small but growing band of companies providing day care services to their workers. About 900 employers offer day care facilities. A further 3,000, including IBM, for example, are helping their workers meet day care needs either financially or, through referral services, to find day care.

## US Speaker fights back in ethics probe

By Lionel Barber  
in Washington

MR JIM WRIGHT, Speaker of the US House of Representatives, has begun a counter-attack behind the scenes against what is expected to be a damaging report by the House Ethics Committee on his financial dealings.

The committee has voted to cite Mr Wright - the country's most powerful elected Democrat - on at least one count for ethical violations, according to reports here yesterday.

Mr Wright remains outwardly confident that he will survive the 10-month inquiry.

The key question is whether the committee - six Democrats and six Republicans - confines itself to charging bad judgment by the Speaker, or whether it votes to issue a reprimand and a call for further hearings. Such a step would probably be fatal to him.

The panel is primarily concerned with a deal in which Mr Wright received an unusually high 55 per cent in royalties for his paperback book which was sold in bulk to, among others, the Teamsters' Union. The deal may have been an effort by Mr Wright to circumvent House rules on outside income.

## Changes in workforce put day care on government's agenda

LAST MONTH President George Bush, in his first big legislative initiative, outlined proposals for making it easier for the working poor to afford child care.

But his attempt to put legis-

ative flesh on the bones of his presidential election campaign pledge has served only to highlight uncertainty in Washington about the role government should play and how child care should be integrated with other areas of social policy.

The depth of the confusion on child care legislation is reflected not only in the proliferation of proposals over the past year, but also the incongruous alliances formed on the issue.

Senator Orrin Hatch, a far-right conservative Republican from Utah for example, is one of the leading backers of the Act for Better Child Care Ser-

vices (the ABC Bill), a piece of legislation proposed by Senator Christopher Dodd, a Connecticut Democrat. The ABC Bill has strong support in the Democratic Party and is widely seen as the main alternative to Mr Bush's approach.

On the other side the Children's Defence Fund, the most powerful lobbying organisation for children in the capital, is supporting Senator Dodd's bill even though liberal critics argue that the Bush Adminis-

tration's approach does a better job of getting federal support to the poor.

What is missing in Washin-

ton is a co-ordinated attempt to fit child care legislation into a broader social policy frame-

work.

Experience at the state level, with Massachusetts' Education and Training programme for example, indicates that at least

commission is looking separately at the challenges raised by the nation's woefully inadequate health services.

The fact that Mr Bush's pro-

posal is being presented as a

child care bill at all is muddy-

ing the debate about its merits.

Some social policy analysts

argue that it is in effect a "negative income tax" plan aimed

at the poor.

Mr Bush, emphasising paren-

tal choice, is proposing a new

tax credit of up to \$1,000 a

child under the age of four for

families with incomes up to

\$12,000 a year.

He also proposes to reform

the existing child care tax

credit so that, like the new

credit, people too poor to pay

taxes will get a cash payment

from the Government. The

so-called "refundability" of the

credit, social policy analysts

say, makes it like a negative

income tax.

Qualified families will get

the money even if one of the

parents is staying at home to

look after the children. The

principle behind the bill is that

individuals can decide whether

they want to spend their addi-

tional dollars on child care.

The ABC Bill, by contrast, is

aimed at giving federal grants

to state and local governments

to expand day care centres for

families with children up to the

age of 15 who earn up to the

median income in their state

(the national average is \$33,000

for a family of four).

The benefits would not be so

narrowly aimed at the very

poor and they would be tied to

the provision of day care and

to requirements that day care

providers meet specific health

and safety standards.

If you don't agree with us, we'll give you back free.

superior to your usual transatlantic airline's business class, then Richard Branson will speak to you personally and arrange for your flight home to be at Virgin's expense.

Obviously, this Challenge is not issued lightly. Virgin Atlantic Upper Class service does include a free chauffeur driven car service, a free economy standby ticket, on-board bars and lounges and more staff per passenger than any other airline across the Atlantic. It even has the largest sleeper seats with 15 inches more legroom than British Airways (so you can actually sleep in them!). Virgin are confident that you'll agree with the surveys and expert panels that have named them Best Transatlantic Business Class and Best Business Class in the World. Confident, but never arrogant.

There's only one way to find out. Call us on 0293 551616 for full details of the Virgin Atlantic Challenge. Or book now direct with us, or with your local travel agent.

The Businessperson's favourite airline.

From 1st May \*within 40 miles radius of the airport

Obviously, this Challenge is not issued lightly. Virgin Atlantic Upper Class service does include a free chauffeur driven car service, a free economy standby ticket, on-board bars and lounges and more staff per passenger than any other airline across the Atlantic. It even has the largest sleeper seats with 15 inches more legroom than British Airways (so you can actually sleep in them!). Virgin are confident that you'll agree with the surveys and expert panels that have named them Best Transatlantic Business Class and Best Business Class in the World. Confident, but never arrogant.

There's only one way to find out.

Call us on 0293 551616 for full details

of the Virgin Atlantic Challenge. Or book

now direct with us, or with your local

travel agent.

Obviously, this Challenge is not issued lightly. Virgin Atlantic Upper Class service does include a free chauffeur driven car service, a free economy standby ticket, on-board bars and lounges and more staff per passenger than any other airline across the Atlantic. It even has the largest sleeper seats with 15 inches more legroom than British Airways (so you can actually sleep in them!). Virgin are confident that you'll agree with the surveys and expert panels that have named them Best Transatlantic Business Class and Best Business Class in the World. Confident, but never arrogant.

There's only one way to find out.

Call us on 0293 551616 for full details

of the Virgin Atlantic Challenge. Or book

now direct with us, or with your local

travel agent.

Obviously, this Challenge is not issued lightly. Virgin Atlantic Upper Class service does include a free chauffeur driven car service, a free economy standby ticket, on-board bars and lounges and more staff per passenger than any other airline across the Atlantic. It even has the largest sleeper seats with 15 inches more legroom than British Airways (so you can actually sleep in them!). Virgin are confident that you'll agree with the surveys and expert panels that have named them Best Transatlantic Business Class and Best Business Class in the World. Confident, but never arrogant.

There's only one way to find out.

Call us on 0293 551616 for full details

of the Virgin Atlantic Challenge. Or book

now direct with us, or with your local

travel agent.

Obviously, this Challenge is not issued lightly. Virgin Atlantic Upper Class service does include a free chauffeur driven car service, a free economy standby ticket, on-board bars and lounges and more staff per passenger than any other airline across the Atlantic. It even has the largest sleeper seats with 15 inches more legroom than British Airways (so you can actually sleep in them!). Virgin are confident that you'll agree with the surveys and expert panels that have named them Best Transatlantic Business Class and Best Business Class in the World. Confident, but never arrogant.

There's only one way to find out.

Call us on 0293 551616 for full details

of the Virgin Atlantic Challenge. Or book

now direct with us, or with your local

travel agent.

Obviously, this Challenge is not issued lightly. Virgin Atlantic Upper Class service does include a free chauffeur driven car service, a free economy standby ticket, on-board bars and lounges and more staff per passenger than any other airline across the Atlantic. It even has the largest sleeper seats with 15 inches more legroom than British Airways (so you can actually sleep in them!). Virgin are confident that you'll agree with the surveys and expert panels that have named them Best Transatlantic Business Class and Best Business Class in the World. Confident, but never arrogant.

There's only one way to find out.

Call us on 0293 551616 for full details

of the Virgin Atlantic Challenge. Or book

now direct with us, or with your local

travel agent.

Obviously, this Challenge is not issued lightly. Virgin Atlantic Upper Class service does include a free chauffeur driven car service, a free economy standby ticket, on-board bars and lounges and more staff per passenger than any other airline across the Atlantic. It even has the largest sleeper seats with 15 inches more legroom than British Airways (so you can actually sleep in them!). Virgin are confident that you'll agree with the surveys and expert panels that have named them Best Transatlantic Business Class and Best Business Class in the World. Confident, but never arrogant.

There's only one way to find out.

Call us on 0293 551616 for full details

of the Virgin Atlantic Challenge. Or book

now direct with us, or with your local

travel agent.

Obviously, this Challenge is not issued lightly. Virgin Atlantic Upper Class service does include a free chauffeur driven car service, a free economy standby ticket, on-board bars and lounges and more staff per passenger than any other airline across the Atlantic. It even has the largest sleeper seats with 15 inches more legroom than British Airways (so you can actually sleep in them!). Virgin are confident that you'll agree with the surveys and expert panels that have named them Best Transatlantic Business Class and Best Business Class in the World. Confident, but never arrogant.

There's only one way to find out.

Call us on 0293 551616 for full details

of the Virgin Atlantic Challenge. Or book

now direct with us, or with your local

travel agent.

Obviously, this Challenge is not issued lightly. Virgin Atlantic Upper Class service does include a free chauffeur driven car service, a free economy standby ticket, on-board bars and lounges and more staff per passenger than any other airline across the Atlantic. It even has the largest sleeper seats with 15 inches more legroom than British Airways (so you can actually sleep in them!). Virgin are confident that you'll agree with the surveys and expert panels that have named them Best Transatlantic Business Class and Best Business Class in the World. Confident, but never arrogant.

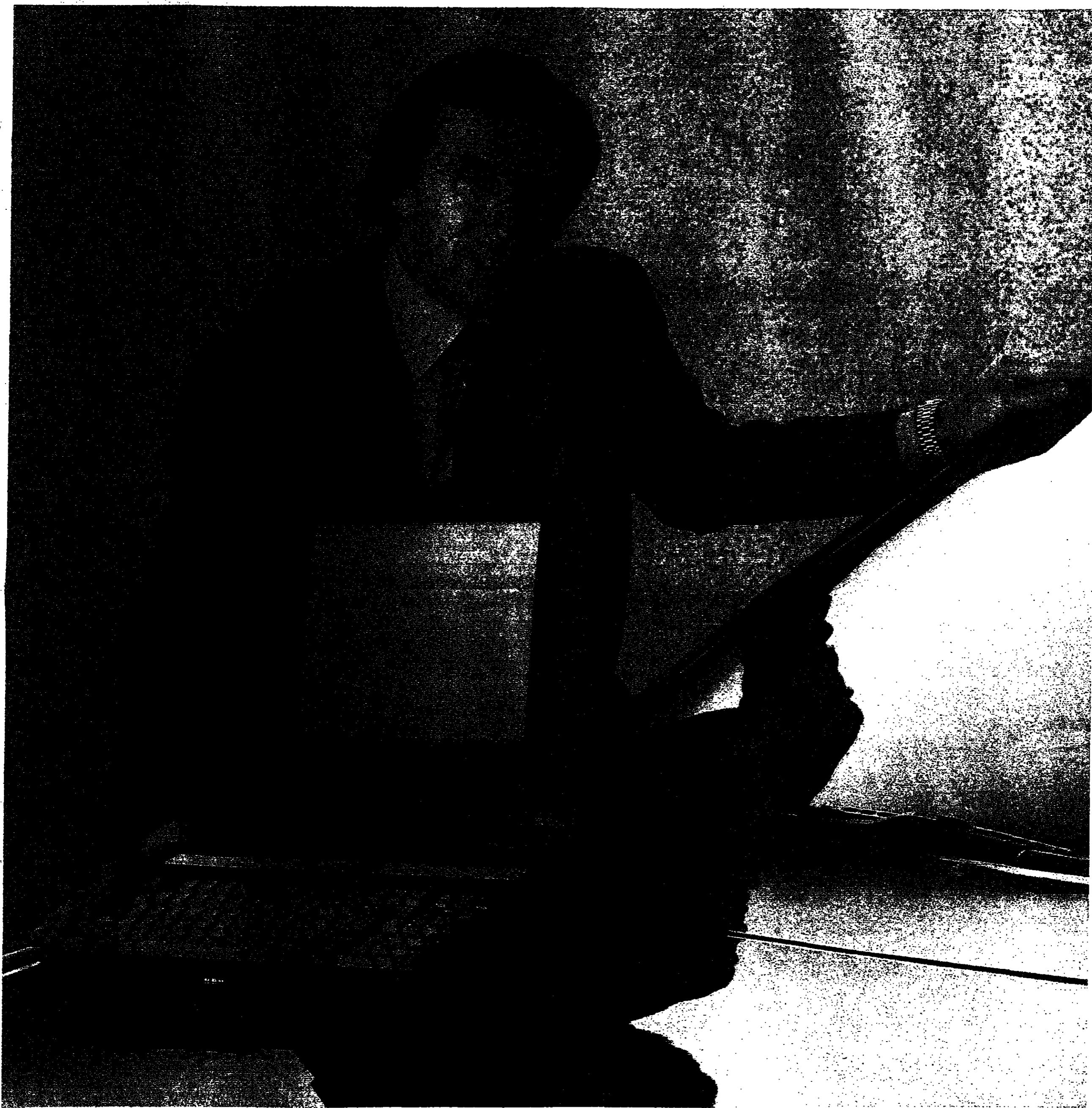
There's only one way to find out.

Call us on 0293 551616 for full details

of the Virgin Atlantic Challenge. Or book

now direct with us, or with your local

# “Power to weight ratios are important to me.”



Jackie Stewart lives life in the fast lane. Like any businessman, really.

So it's reassuring for him to know that Toshiba are laps ahead of the competition when it comes to industry standard compatible portable computers.

The new T5200 computer is equipped with a

superspeedy 386 processor and 100 megabytes of storage capacity (the largest available in a portable PC). From the company that leads the world in LSI technology, a computer that leads the market in truly portable power.

At Toshiba we're simply quicker off the grid.

In Touch with Tomorrow  
**TOSHIBA**

For further information: TOSHIBA INFORMATION SYSTEMS (U.K.) LTD., TOSHIBA COURT, WEYBRIDGE BUSINESS PARK, ADDLESTONE ROAD, WEYBRIDGE KT15 2UL. TEL No: 0932 841 600.

## WORLD TRADE NEWS

## Tokyo steps up pressure to buy foreign chips

By Ian Rodger in Tokyo

JAPAN's Ministry of International Trade and Industry (MITI) has called a meeting next Monday of four associations representing semiconductor users to find out plans for stepping up purchases of foreign chips.

The move comes as US government officials are considering whether to prosecute Japan for unfair trade practices under the super 301 clause of last year's trade act. The US has been complaining that Japan has not lived up to an understanding associated with the 1986 bilateral chip pact that foreign companies' market share in Japan would rise to 20 per cent by 1991.

In April 1987, the US imposed punitive 100 per cent tariffs on a wide range of Japanese electrical products for alleged violations by Japan of the chip pact. These sanctions were partially removed in subsequent months but, to the irritation of Japanese officials, many remain because of US unhappiness with the lack of progress on the market share issue. Foreign suppliers now have about 10.8 per cent of the Japanese market compared with 8 per cent three years ago.

Japanese officials have argued that foreign companies' actual sales in Japan have jumped by 76 per cent since the chip pact was signed. They say it would have been even higher if foreign companies had had the capacity to supply more of the chips Japanese customers wanted to buy.

So far, foreign suppliers have fared best in dealing with Japan's huge, integrated electrical groups, such as NEC and Toshiba. MITI officials say some of these companies already buy more than a fifth of their chips from foreign sources. However, progress has been slower at the small,

medium and specialised manufacturers accounting for about 70 per cent of Japan's chip consumption.

Last year, MITI published an English language guidebook to these companies, indicating their needs and specifying their purchasing managers. Also, a seminar has been held in California. Now MITI is calling in leaders of four industrial associations representing most of these chip users to step up the pressure. The four are the International Semiconductor Co-operation Centre (INSEC), the Electronic Industries Association of Japan (EIAJ), the

Association of Automobile Parts Industries Association (AAPA) and the Distributors' Association for Foreign Semiconductors (DAFS).

A MITI official said yesterday that they would be encouraged to expand their purchases of foreign chips and would be asked to explain their purchase plans. He denied that the meeting was called out of fears about a US super 301 action. "This is business as usual. MITI is committed to the expansion of market access. We are doing it now because we are at the start of a new fiscal year," he said.

### McDonnell tri-jet deliveries will be delayed

By Michael Donne, Aerospace Correspondent

THE DOUGLAS Aircraft Division of McDonnell Douglas, which is developing the new MD-11 tri-jet long-range airliner, has told customers deliveries will be up to three months later than May, 1990, as originally planned.

Four reasons are cited: problems associated with rapid growth of employment on the development programme, changes in fundamental design, coupled with other changes in the configuration of the aircraft to meet customers' demands, and late deliveries of parts and sub-assemblies.

These problems are not new in the aerospace industry. Last year Boeing delayed deliveries of early models of its new 747-400 Jumbo jet because of delays in parts supplies, changes requested by customers, and problems of certifying a new aircraft with three different types of engine.

McDonnell Douglas says by March 30, it had booked firm orders for 92 MD-11s, and had additional commitments for 177 more, making a total of 269.

Three versions have been ordered - passenger, cargo and "combi" passenger/freighter models, and there have been "many variations in customer configurations".

McDonnell Douglas is meeting the problem by instituting a new "total quality management system", designed to build "first-time quality" into aircraft at every stage.

### MOSCOW revolutionises Cuba ties

Comrades in ideology now seek balance in trade, writes Tim Coone

HERE WAS once a time when Cuba's main exports were considered to be sugar, cigars and revolutions.

The image persists; but the Soviet-Cuban presidential summit has outlined a very different future for the country. At the crossroads to the three Americas - North, Central and South - Cuba's past history made it one of the Spanish empire's key colonial outposts. It later became the main sugar supplier to the US and a favourite American playground for gambling and prostitution.

The 1959 revolution led by Fidel Castro and "Che" Guevara on the doorstep of the US turned it into a pariah overnight. The continent, with the exception of Mexico, turned its back. Political and economic isolation has made the Soviet Union, 11,000 miles away, Cuba's principal trade partner.

Today, 87 per cent of Cuba's foreign trade is with Comecon partners in Eastern Europe. Some 72 per cent of that is with the Soviet Union. Each year 4m tonnes of sugar, 500,000 tons of citrus, and some 40,000 tons of nickel are shipped to Comecon in return for oil, fertilisers, steel, and a host of other raw materials and industrial goods.

The overwhelming importance of this trade to the Cuban economy can be appreciated from the fact that it represents almost 40 per cent of Cuba's gross social product (a

Cuba should be prepared to stand on its own feet. Soviet officials attending the summit in Havana last week insisted that Cuba and the Soviet Union should balance their trade.

New Cuban citrus and nickel projects are coming on line, and investments in the electronics industry for the manufacture of computer keyboards and circuit boards is for the first time making Cuba's exports more diversified.

Cuba's sugar industry has a continuing role to play in Comecon, but according to Mr Alexander Kachanov, Soviet vice minister for external economic relations, Cuba's present supply of 4m tons annually to the Soviet Union (with an annual consumption of 12m tons) "is about an optimum level with maybe a slight increase in the future".

The industry is thus a mature one and, according to Mr Kachanov, Soviet support efforts are now aimed at greater mechanisation and modernisation of Cuban production. In short, more efficient production will enable the price subsidy to be reduced, thereby reducing the Soviet Union's own cost structure - a key element in the Soviet Union's economic restructuring under "perestroika". With Cuba a raw material supplier of sugar and nickel to the Soviet Union, its high costs of production signify high Soviet costs of production for finished products.

In Havana President Mikhail Gorbachev was emphatic that there should be greater efficiency in the Cuban economy to maximise the use of comparative advantages of the two countries.

"This will permit Cuba to have a more active participation in the system of division of labour within Comecon, and even more so in world trade including that with Latin America," he said. In this respect Soviet-Cuban joint ventures "can be especially effective".

For the first time in 30 years, the Soviet and Cuban perception of Latin America is thus increasingly an economic one, rather than a purely ideological one.

The Soviet Union already has substantial trade links with some Latin American countries. Argentina in particular is an important supplier of wheat and grains. Moscow, though, has still to make a breakthrough as a significant supplier of capital or consumer goods to the continent.

In addition to the different and generally distrusted Soviet technology, language and cultural barriers as well as political ones have worked against the Soviet Union's penetration of the Latin American market. However, while "perestroika" is aimed at breaking the technological, institutional and political barriers, Cuba as a vehicle of Soviet technology can break the language and cultural ones.

### Sharp fall in Western textile output

By Alice Rawsthorn

THE EUROPEAN and North American textile industries started 1988 in a depressed state after sustaining a sharp fall in output in the closing months of last year.

The latest statistics from the International Textile Manufacturers Federation in Zurich indicate that the level of output and orders in the spinning and weaving sectors were lower in the fourth quarter of 1988 than in the same period of the previous year.

In contrast the textile industries of South Korea, Taiwan and Japan experienced increases in output, though these industries too experienced difficulties with high stocks at the end of the year.

Throughout 1988 the trends in the world textile trade were dominated by the decline against European currencies of those Far Eastern currencies linked to a falling US dollar.

This made it easier for textile companies in countries such as South Korea, Taiwan and Hong Kong to sell to Europe. Spinning and weaving in the US, Norway and Switzerland saw output fall by more than 10 per cent in the final quarter, according to the ITMF.

The UK spinning sector, which has been hit by a series of cuts and closures, sustained a 14 per cent fall in output.

Similarly spinning orders fell by more than 10 per cent in France, Italy and the UK. Weaving orders slipped by the same degree in the US, Norway and Spain.

The pattern of world trade in the final quarter of 1988 represented a continuation of the trend during the full year. The US industry was buoyed temporarily by the dollar's weakness, but it was still hampered by a low level of automation and hefty leveraged takeover bids and buy-outs.

The European industry performed poorly throughout the year. There were job losses and factory closures in France and the UK, especially in sectors such as hand knitting, yarn spinning and knitwear where the increase in South East Asian imports was exacerbated by poor demand.

## Seoul arrests 35 top counterfeit goods offenders

By Nancy Dunn in Washington

AN anti-counterfeiting task force appointed by the government of South Korea arrested 35 major offenders and seized \$2m in counterfeit goods in the three months of its existence.

The latest statistics from the International Textile Manufacturers Federation in Zurich indicate that the level of output and orders in the spinning and weaving sectors were lower in the fourth quarter of 1988 than in the same period of the previous year.

In contrast the textile industries of South Korea, Taiwan and Japan experienced increases in output, though these industries too experienced difficulties with high stocks at the end of the year.

Throughout 1988 the trends in the world textile trade were dominated by the decline against European currencies of those Far Eastern currencies linked to a falling US dollar.

This made it easier for textile companies in countries such as South Korea, Taiwan and Hong Kong to sell to Europe. Spinning and weaving in the US, Norway and Switzerland saw output fall by more than 10 per cent in the final quarter, according to the ITMF.

The UK spinning sector, which has been hit by a series of cuts and closures, sustained a 14 per cent fall in output.

Similarly spinning orders fell by more than 10 per cent in France, Italy and the UK. Weaving orders slipped by the same degree in the US, Norway and Spain.

The pattern of world trade in the final quarter of 1988 represented a continuation of the trend during the full year. The US industry was buoyed temporarily by the dollar's weakness, but it was still hampered by a low level of automation and hefty leveraged takeover bids and buy-outs.

The European industry performed poorly throughout the year. There were job losses and factory closures in France and the UK, especially in sectors such as hand knitting, yarn spinning and knitwear where the increase in South East Asian imports was exacerbated by poor demand.

"I wonder if it is really in America's best interests to weaken the government and to stir up anti-American sentiment for the sake of a few hundred million dollars a year in additional US farm exports to Korea," he said, "especially when Korea is already the second largest foreign market for American farm products."

South Korea has been giving US exporters the kind of help the US once sent to developing countries. Sales have been boosted by buying missions and export financing. A subsidiary of the Korea Foreign Trade Association has even made available cost-free exhibition space for American exporters.

Dr Man urged American companies to form joint ventures with South Korean companies to penetrate 15 important markets in China and Eastern Europe. But he said it is up to American companies to take advantage of the opportunities.

### Leading Austrian bank signs Georgian hotel deal

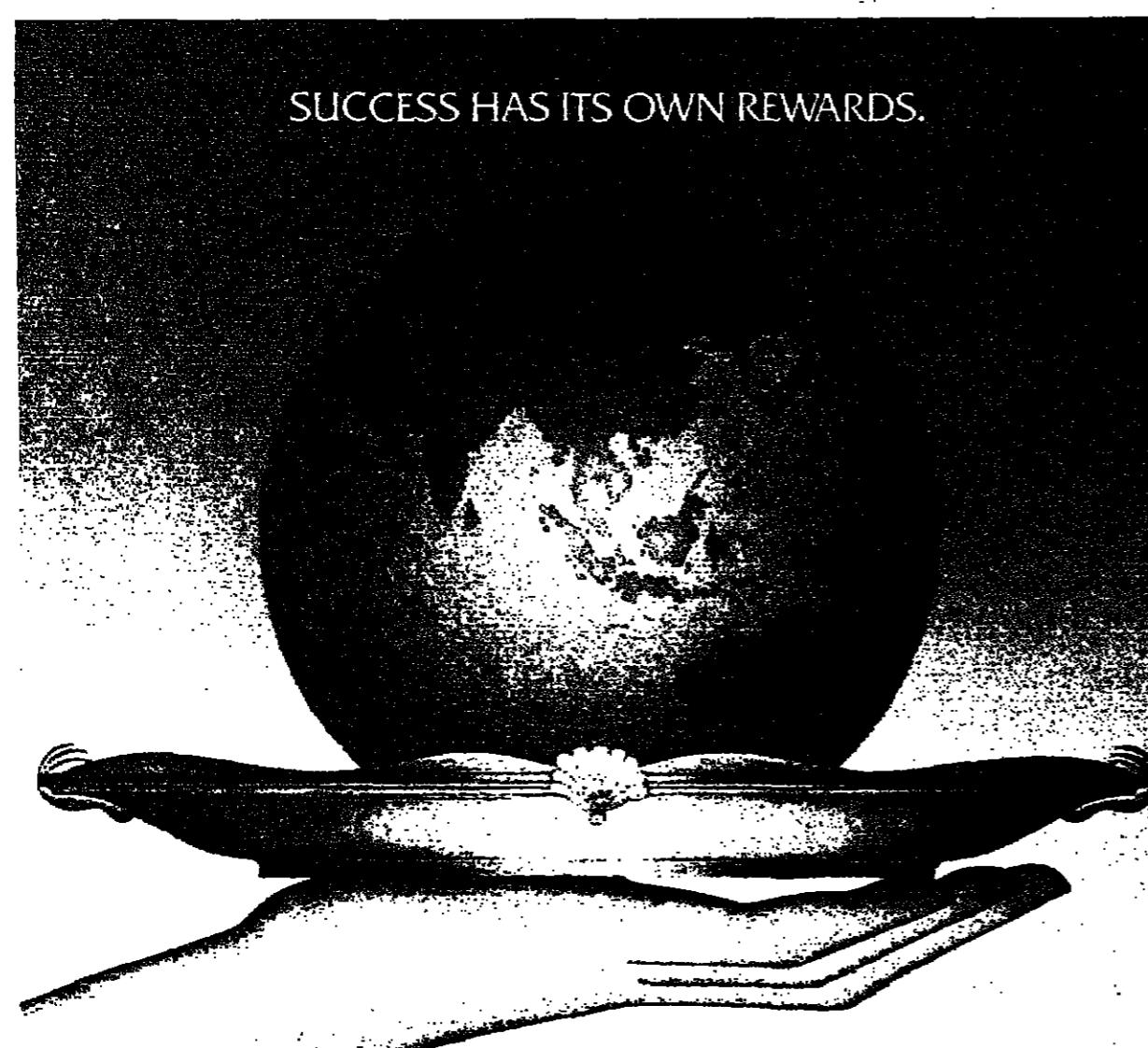
By Judy Dempsey in Vienna

THE SOVIET UNION.

Another Austrian bank, Creditanstalt-Bankverein, Austria's leading bank, has signed a financing deal worth Sch390m (\$29.5m) to build a luxury hotel in the Soviet republic of Georgia.

The hotel, one of several which Creditanstalt intend to finance over the next few years, will be built by Algemeine Baufin-Vertriebsgesellschaft (ABV), which has had long experience in building hotels in Eastern Europe and by spring 1991.

**SUCCESS HAS ITS OWN REWARDS.**

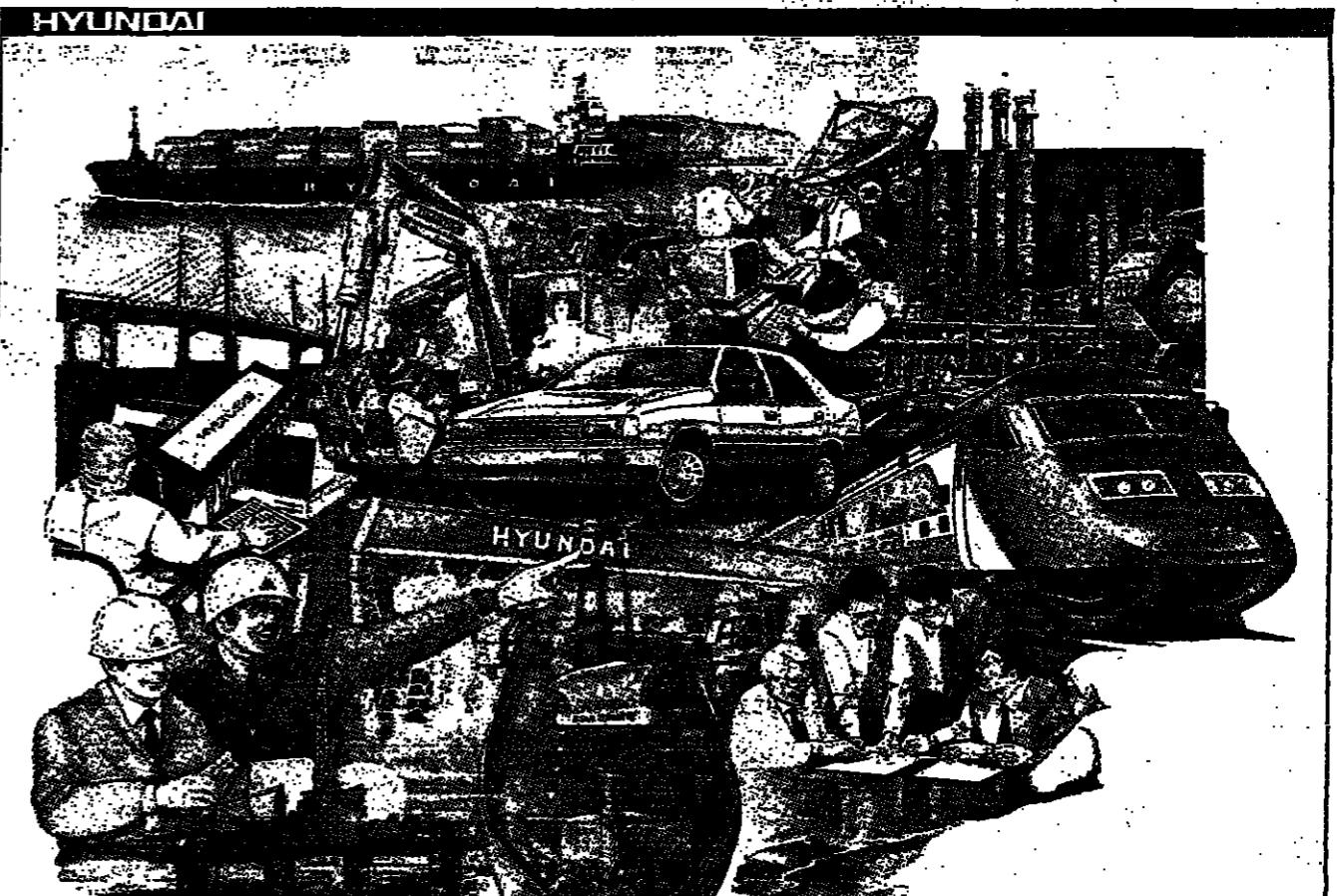


**INTER-CONTINENTAL HOTELS**

*It's where you go when you've arrived.*

FOR THE UNCOMPROMISING BUSINESS TRAVELLER WHO SEEKS A DISTINCTIVE HOTEL EXPERIENCE

FOR WORLDWIDE INFORMATION PLEASE CALL AT THE CUSTUMER CARE CENTER AT 1-800-222-3663, FAX: 212-541-2323, TELEGRAM: IAHOTELS, OR CONTACT YOUR TRAVEL AGENT.



## A Symbol of Better Things.

Around the world Hyundai has come to symbolize quite a lot. To many, Hyundai represents high-quality affordable cars.

To others, we're advanced computers, or ships, or modern engineering and construction projects.

At home in Korea, Hyundai is synonymous with economic progress.

In fact Hyundai is all of these things and more. From nuclear power stations and robotics to petrochemicals and satellite communication systems, our depth and diversity is something people find pretty exciting.

So find out more about Hyundai, the company that's more than you imagine.

**HYUNDAI**

1402 Kye-dong, Chongro-ku, Seoul, Korea  
TEL: 741-2111/20, 741-4141/70 FAX: 743-8963  
TLX: HYUNDAI K231115, K231175/HD CORP.

BUSINESS GROWTH TRAINING

**WE'LL TRAIN THE  
WORKERS WITHOUT JOBS  
TO DO THE JOBS  
WITHOUT WORKERS.**

ET EMPLOYMENT TRAINING

# But who will train the bosses?

Do you have a business plan capable of dealing with any eventuality?

Do 1992 and the Single European Market hold no terrors for you?

Are you well-placed to deal with the impending plummet in the number of school-leavers available for employment?

Are you using new technology instead of it using you?

Are none of your best people being poached by rivals? Do you have no need for management consultants, business advice, or any business skills whatsoever?

If so, please excuse our impertinence.

However, if you're a boss looking forward to the 1990s with slightly less anxiety, then look towards Business Growth Training.

It's a programme full of ideas designed to help you turn the business problems of the coming decade into business opportunities.

Business Growth Training is aimed at bosses big and not so big, owners, managers or owner-managers running booming, blooming or budding businesses.

If you belong to any of the categories above

and you want yourself, your staff and your business to grow, find out more about Business Growth Training.

Send off the coupon, quoting 0800 300 787 now. Remember, training is nothing but a buzz word. But effective training is the best investment a business can make.

Please send to Business Growth Training, FREEPOST (TK450), Brentford, Middx. TW8 9PL. (No stamp needed.)

Yes, I would like to receive the Business Growth Training brochure.

Name \_\_\_\_\_ Mrs/Miss/Ms\* \_\_\_\_\_ (Block letters please)

Position \_\_\_\_\_

Company Name \_\_\_\_\_

Company Address \_\_\_\_\_

Postcode \_\_\_\_\_

Telephone \_\_\_\_\_ Fax/Telex\* \_\_\_\_\_

\*Delete as appropriate

Type of business: Service  Retail   
 Manufacturing  Export  Other   
 Company size: (No. of employees) 1-5   
 6-25  26-100  101-500  500+

Or call FREE (24 hours) on 0800 300 787

When calling please quote reference code FT11.

TRAINING  
AGENCY

bgt

**BUSINESS GROWTH TRAINING**  
TRAINING YOURSELF TO SUCCEED

## EC COMPETITION POLICY

William Dawkins describes how many of Europe's chemicals companies were caught operating an elaborate price-fixing scheme

## Victory for the cartel busters

The problem with being caught doing something wrong is that you get punished even if you fail to profit from the exercise. Nobody knows that better than the senior executives of Europe's top 23 chemicals companies, fined recently for running possibly the most spectacular illicit cartel ever uncovered in European Community. They attempted, with very mixed success, to carve up the \$5bn European market for PVC and low density polyethylene (LDPE), two kinds of plastics - of which they represented nearly the entire EC output - made for a very wide range of daily uses from cling film through supermarket bags to roofing panels.

The punishment, an Ecu 60m (£32m) fine from the European Commission, was the biggest ever imposed by Brussels for illicit market sharing. It brings to nearly Ecu 120m the EC market-sharing penalties levied on plastics companies over the past three years. All they had to show for it were a few marginal and short-lived price increases, partly a tribute to the cartels' internal problems and partly an illustration of just how hard it is to buck markets anywhere.

In the end, their secret collaboration only helped put off for a few years the inevitable closures needed in an industry that was then burdened with heavy surplus capacity. The full details of this saga of double-dealing was published on March 17 by the Commission's competition authorities - and it makes salutary reading.

It shows the amazing ease with which some of Europe's most respected chemicals producers - ICI of Britain, BASF of West Germany and Solvay of Belgium, to name a few - allowed themselves to slide into illegal market collusion at a time of industry crisis. One of the most startling things about it is that the pair of cartels continued to operate for up to a year after they knew they

must have been rumoured. Most of them blithely held regular price fixing and production sharing meetings in hotels in Zurich, Milan and Paris well after the Commission had launched an investigation in 1983 into a third illegal cartel, dealt with in a different case, involving some of the same companies. That why Hoechst resisted so hard is a puzzle since it was only a minor player in the cartels. Nevertheless, the Commission's experts gathered enough evidence on that and earlier occasions to implicate 15 other companies in 10 countries: Britain, France, West Germany, Belgium, Italy, Spain, the Netherlands, Finland, Norway and Austria. Together, they supply 90 per cent of EC's annual consumption of PVC and 80 per cent of the LDPE market. By the end of last year, Brussels was able to announce the fines, imposing the heaviest penalties on the three main players, Atochem of France, with Ecu 6.8m, Endchem of Italy with Ecu 6.5m and Britain's ICI - supplier of much of the documentary evidence - with Ecu 6m.

Repsol of Spain, an otherwise fairly inactive cartel member, kept detailed notes of several meetings in Zurich and Milan, including timetables for future sessions, with the names of the companies charged with organising them. Those notes, backed up by memos found at DSM, give a clear idea of what they talked about. They show more than 20 attempted joint price increases between 1976 and 1984. They also reveal how local sales offices were instructed not to offer discounts and not to allow orders at old prices to overflow from one month to the next.

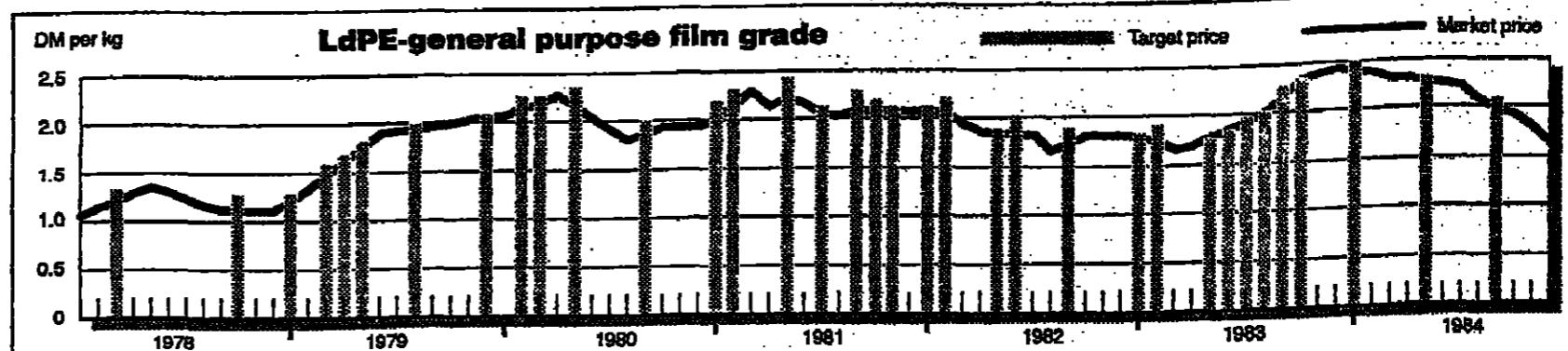
But this collusion did not always run smoothly. Some producers, according to Repsol, complained that their colleagues were too "aggressive" and kept undercutting prices and exceeding quotas. Others were resentful for demanding extra quotas for the surplus capacity

some, to open anger at Hoechst in Frankfurt, which locked the officials out and threatened to call the police for burglary. Hoechst's lawyers cleverly kept the EC inspectors out until April, when the West German Federal Cartel office finally forced the Frankfurt company to let them in.

Why Hoechst resisted so hard is a puzzle since it was only a minor player in the cartels. Nevertheless, the Commission's experts gathered enough evidence on that and earlier occasions to implicate 15 other companies in 10 countries: Britain, France, West Germany, Belgium, Italy, Spain, the Netherlands, Finland, Norway and Austria. Together, they supply 90 per cent of EC's annual consumption of PVC and 80 per cent of the LDPE market. By the end of last year, Brussels was able to announce the fines, imposing the heaviest penalties on the three main players, Atochem of France, with Ecu 6.8m, Endchem of Italy with Ecu 6.5m and Britain's ICI - supplier of much of the documentary evidence - with Ecu 6m.

Repsol of Spain, an otherwise fairly inactive cartel member, kept detailed notes of several meetings in Zurich and Milan, including timetables for future sessions, with the names of the companies charged with organising them. Those notes, backed up by memos found at DSM, give a clear idea of what they talked about. They show more than 20 attempted joint price increases between 1976 and 1984. They also reveal how local sales offices were instructed not to offer discounts and not to allow orders at old prices to overflow from one month to the next.

But this collusion did not always run smoothly. Some producers, according to Repsol, complained that their colleagues were too "aggressive" and kept undercutting prices and exceeding quotas. Others were resentful for demanding extra quotas for the surplus capacity



Source: European Commission

they had so ill-advisedly brought on stream just before the downturn. Despite strong discouragement, customers still managed to stock up heavily ahead of "price initiatives," largely on the strength of warning rumours in the specialist trade press.

It was suggested in 1982 that companies who produced more than their share should be penalised, but that threat was

PVC cartel, according to a 1980 document found at the British concern, proposing the formation of a planning group of companies identified only by their initials. According to the Commission, it included Solvay, then the Community's largest PVC producer and joint leader of this cartel, Huels and Wacker of West Germany and France's Chloé, later renamed Atochem. Most of them

struck a "good deal," but the car producer/garage has still an adequate margin."

Accordingly, the writer recommended that the industry announced prices well above what was realistically attainable - DM 1.50 per kilogramme, up to DM 0.25 more than the market price at the time. That is exactly what the Paris meeting did. By the end of the year the producers' monthly meetings were agreeing prices of DM 1.80 and DM 1.90 per kg. They were helped by a upturn in demand, but it was one of the few times that either cartel appears to have worked properly.

The irony of all this is that it is hard to see how the culprits benefited. At the height of both cartels, in 1983, for example, Atochem lost just over Ffr 11m (£32m). Montedison was £20m (£37m) in the red and profits at BASF were little higher than the previous year at slightly over £40m. Moreover, prices for both plastics rose much faster after the Commission started its investigations than when the cartels were in full swing, up by 40 per cent over the past five years for PVC and 35 per cent for LDPE.

The industry has now got rid of most of its overcapacity, with the encouragement of the Commission. It was a painful experience which has done more to help profitability than cartels ever did. Demand has recovered enough to remove the old temptations. Some have learned their lesson, like ICI which has been more open about its lapses than the others. It has ditched the executives involved, including one who made the mistake of leaving the cartel documents on his office windowsill. A code of conduct has been issued and training seminars are being held at a pretty senior level," said a spokesman. Others maintain their sense of outrage. One thing, however, is sure. The Commission has proved its authority as a buster of cartels.



Peter Sutherland: former EC commissioner for competition who was politically responsible for the investigation

never put into effect, says the Commission. Instead, according to Repsol's papers, the producers tried to patch up their differences by fixing new quotas based on the previous year's output and adding a 10 per cent "safety margin" for those who felt hard done by.

That system appears to have worked without any major rows until late 1984, at which point the Commission's documentary evidence on the LDPE cartel runs out. This does not

exclude some form of collaboration after that date. Indeed, a senior Enichem executive telephoned Exxon - not in the cartel - in December 1985 to say that "the polyethylene industry is going to try for DM2 (63p) per kilogramme on February 1 and I wanted you to know."

ICI appears to have been one of the two ringleaders of the

complaints.

Their monthly meetings, at different levels of seniority, elicited general support for a system of discouraging customers from indulging in "tourism" or shopping around for the cheapest deal. They also agreed to set common European prices - responding to a specific ICI request for higher prices in the UK and Italy - and exchange data on market shares.

Like its counterpart in LDPE, this later developed into a fully fledged quota system. Details were explained in an ICI memo aptly named "Sharing the Pain," which also set out plans for penalising producers who exceeded their quotas.

But like the LDPE cartel, this one worked poorly because producers tended to cheat. A common trick was for mem-

# We've cleared the way for quiet driving.

DSM P.O. Box 6510, 6500 HJ Heerlen, The Netherlands

More and more plastic is being used in cars these days. But plastic rubbing against plastic gives the same squeaking sound that mice produce.

To solve this problem, silicone oil was added to the plastics. But that had an unfortunate side-effect. It meant that you couldn't achieve deep, bright colours. The oil came to the surface and caused a dull mat layer.

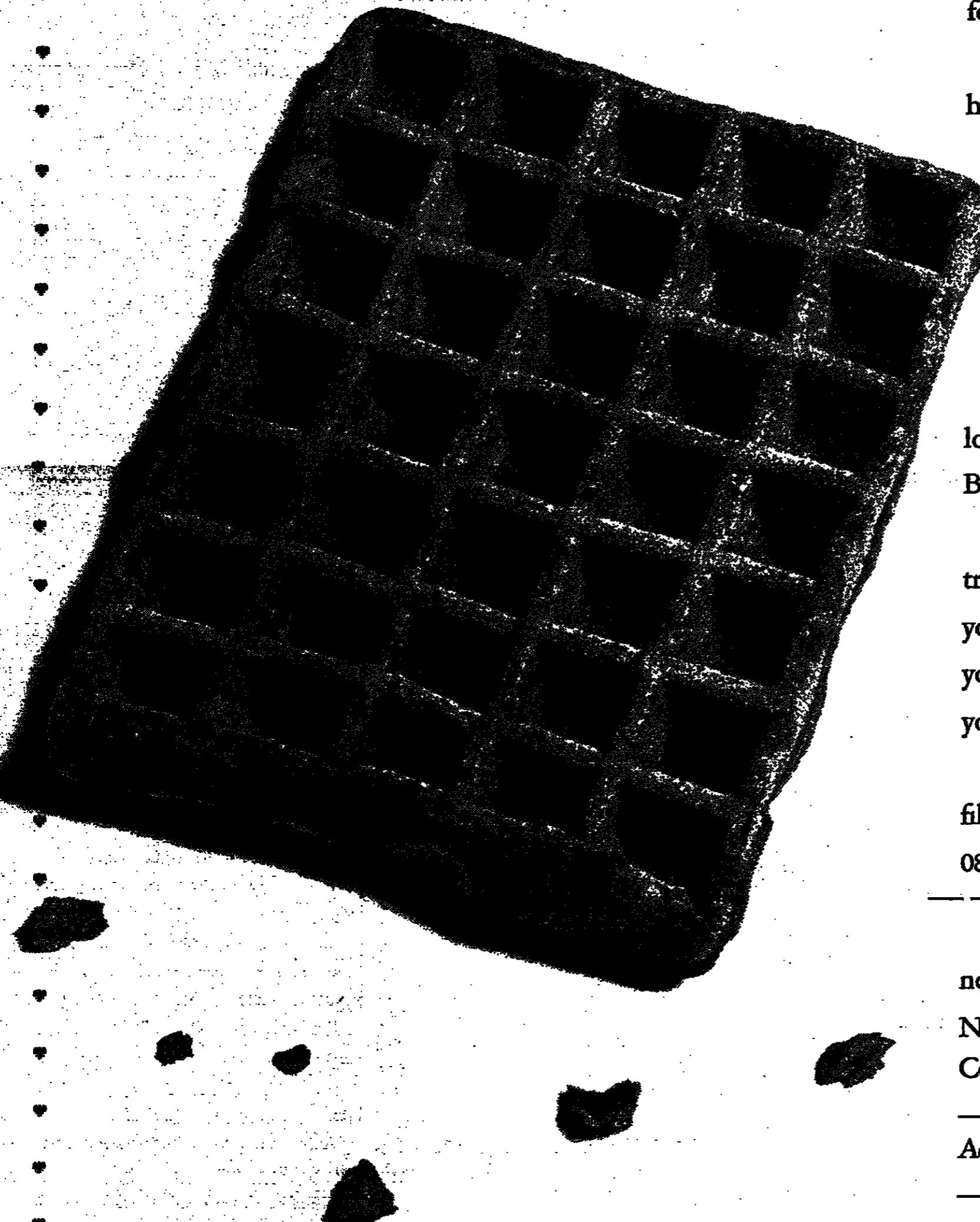
At DSM, one of Europe's largest chemical companies, we found the ideal solution. Our researchers developed a special plastic which met all the requirements.

It can be given any colour - exactly. It is impact-resistant, retains its colour, has an extremely long life, and can stand up to heat. Welding, painting, and gluing offer no problems. And that irritating squeak - for that's what it was all about - simply doesn't occur.

So, although you will find more and more plastic in your car, you will now also find more peace.

DSM

If we don't have a solution, we find one.



## WHAT DON'T YOU GET AT A BARCLAYS BUSINESS CENTRE?

At Barclays we understand the need for a quick answer.

Our business banking teams can help with everything from straightforward deposits to International Trade Services.

As well as being trained to understand your sales and marketing needs.

So whatever your question, they'll be able to give you a straight answer.

What's more, it won't take them long to get to see you, as we have 327 Business Centres throughout the country.

And, you won't have to waste time traipsing up and down the high street, as your local Business Centre can look after your everyday banking needs as well as your specialist ones.

So, if you're fed up with waffle, fill in the coupon below or call us on 0800 282130.

Please send me details about my nearest Barclays Business Centre.

Name \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_

Tel. No. \_\_\_\_\_

If you presently bank with Barclays, please advise us of your branch \_\_\_\_\_

+++ YOU'RE

BETTER OFF

TALKING TO

BARCLAYS

BT11048  
BARCLAYS BUSINESS CENTRES

PLEASE SEND TO: BARCLAYS INFORMATION CENTRE, PO BOX 163, WEYBRIDGE, SURREY KT13 8UH. MEMBER OF DRC.



What corporate treasurers  
think about our  
approach to foreign exchange.



Corporate treasurers in major currency markets around the world have ranked Chemical Bank number one in foreign exchange.

In fact, they named Chemical best in both foreign exchange dealing and forecasting in the 1989 Euromoney Corporate Finance Survey.

The treasurers praised Chemical's ability to handle large sums, and offer good pricing and sound advice.

So if you're trading the dollar against the yen or trading any currency against another; or

doing swaps, spots or forwards, shouldn't you be profiting from Chemical's expertise?

We have the relationships in all major currency markets to provide concise forecasts at a moment's notice; the world-wide talent to provide instant quotations; and the technology that backs one of the world's most active participants in foreign exchange.

At Chemical Bank we've chosen to give foreign exchange customers what they need. That's why corporate treasurers have chosen us number one.

**CHEMICAL BANK**  
The bottom line is excellence.®

Chemical Banking Corporation is the holding company for Chemical Bank, Chemical Bank New Jersey, and Texas Commerce Bancshares.

Member FDIC © 1989 Chemical Banking Corporation.

## English soccer ban in Europe set to be lifted in 1990-91

Financial Times Reporter

EUROPEAN soccer is set to reopen its doors to English club sides in 1990-91. Mr Jacques Georges, president of Uefa, the European soccer federation, said in Portugal yesterday.

The four-year exile of English clubs followed the rioting at the Heysel stadium in Brussels involving supporters of Liverpool football club.

Mr Jack Dunnell, president of the Football League and Mr Graham Kelly, chief executive of the Football Association, presented their case for re-entry yesterday during an 85-minute meeting with the Uefa executive committee at the Pousada Castelo de Palmela, near Lisbon.

Mr Kelly and Mr Dunnell were told that English clubs would be allowed to re-enter European competitions from the season 1990-91 "having regard to the enormous efforts undertaken by the English football authorities in order to improve security measures."

A Uefa statement added: "This reintegration will take place subject to the integral implementation of the European Convention Against Violence in Sport and provided that the British Government

gives it support and help to the English football authorities."

Liverpool, whose fans were involved in the Heysel riots before the 1985 European Cup final against Juventus, are due to serve an extra three-year ban after the return of the other clubs, but the Uefa president said that their position would be reviewed next year.

By then the Government's Football Spectators Bill should be on the statute book and that will enable the control of convicted hooligans when it comes to matches abroad.

One big worry for English football, however, could be the behaviour of fans at next year's World Cup Finals in Italy should England - as seems likely - qualify.

Mr Kelly promised that there would be no let up in the fight against hooliganism. "We will continue talking with the Government about all measures necessary," he said.

Mr Colin Moynihan, the UK Sports Minister, broadly welcomed the Uefa decision but indicated that the return of English clubs was still dependent on the Football Supporters' Bill being implemented, and on a trouble-free World Cup.

## British plant to become centre for light and medium truck output DAF to boost Leyland production

By Kevin Done, Motor Industry Correspondent

DAF, the Dutch commercial vehicle maker, is to transfer additional truck production from its plant in Eindhoven, the Netherlands, to Leyland in north-west England to increase its European truck output.

The company, which took over the Leyland truck and Freight Rover van operations in April 1987 from the previously state-owned Rover Group, is planning to make the operations its centre for all truck production up to 16 tonnes by the early 1990s.

Production of heavy trucks is to be concentrated in the Netherlands.

Mr Aart van der Padt, DAF

management board chairman said the company's engine and truck assembly plant at Eindhoven and its cab assembly and axles plant at Westerlo in Belgium were working at full capacity.

As a result, the company has already risen dramatically following the takeover of the Leyland truck and Freight Rover van operations in April 1987 from the previously state-owned Rover Group, is planning to make the operations its centre for all truck production up to 16 tonnes by the early 1990s.

Production of heavy trucks is to be concentrated in the Netherlands.

Mr Aart van der Padt, DAF

of about 2,300 trucks a year to Leyland, with the transfer completed during the first half of 1990.

The takeover of the Leyland truck operation has provided DAF with considerable free capacity at a time when truck demand is booming in most European markets.

Output at the Leyland plant has already risen dramatically following the takeover. Output totalled 9,144 trucks in 1986, the year before the merger, but it increased to 12,254 in 1987 and 15,678 in 1988.

The merger also opened continental European markets to the Leyland range of Roadrun-

ner light trucks - now sold on the Continent as the DAF 600/800/1,000 series. Exports of this range - a segment of the market in which DAF was previously unrepresented - have jumped from 114 in 1986 to 1,612 last year.

The process of transferring output from Eindhoven to Leyland began in December last year, when the UK plant began annual production of 1,000 units of right-hand drive versions of the DAF 1900.

Output at Leyland is currently running at some 68 trucks a day and the planned transfer of production could add a further 10 trucks a day.

## Further 15,000 textiles jobs lost last year

By Alice Rawsthorn

SOME 15,000 jobs were lost in the UK textile and clothing industries last year because of fierce competition from imports and intense pressure on profitability.

The latest statistics from the British Textile Confederation show that the level of employment in textiles and clothing fell by about 15,000 to 477,000 in 1988.

Some of the losses were a result of natural wastage. But the industries were hit by sev-

eral substantial plant closures and redundancy programmes during the year as the large groups, such as Coats Viyella and Courtaulds, restructured their businesses in response to escalating imports.

The job losses continued in the opening months of this year. Courtaulds announced two major rounds of rationalisation - involving 900 lay-offs in Lancashire and nearly 400 in the East Midlands - in March.

The same economic factors

that intensified the competitive pressure on textiles and clothing last year are still in force. The strength of the pound, combined with the weakness of the US dollar and related South-East Asian currencies, is still making UK companies less competitive within the international textile market.

In 1988 the influx of textile and clothing imports rose by 7 per cent to £5.9bn, according to the BTC; while exports increased by just 2 per cent to £3.6bn. The value of clothing exports actually fell, for the first time in several years, by 2 per cent to £1.4bn.

The balance of trade deficit rose from £2.5bn to £3.5bn. Textiles and clothing now represent 23 per cent of the overall UK current account deficit.

*Trends in Textile and Clothing Trade 1988*, published by the British Textile Confederation, 24 Buckingham Gate, London SW1E 6LB, £20 to non-members.

## Electricity expert predicts difficult flotation timetable

By Maurice Samuelson

DR DIETER HELM, a leading commentator on the electricity industry, yesterday cast doubt to-day on the Government's ability to complete the industry's privatisation before the next general election.

Dr Helm, fellow of Lady Margaret Hall, Oxford, said that while the 12 distribution companies in England and Wales

assets over the next two or three years - are also far more ambitious than previous sales, the biggest of which, for shares in British Gas, netted about £5.5bn.

The only way in which the Government might meet its deadline would be to brave the political consequences of selling much of the electricity industry's stock overseas at a low price.

Other electricity industry analysts attribute the delay to the complexity of working out the contractual relationships between the generating companies and the distributors.

The two sides are said to be divided over how much of total capacity should be covered by contracts and how much should be left for the generators to sell to consumers.

The negotiators have also not yet agreed on the extent to which contracts should specify the price at which power will be sold as well as the generating capacity involved.

The distribution companies apparently want to sign up capacity, to ensure security, leaving eventual prices to be settled as far as possible within the distributors' pool which they will control.

## Standard Life emphasises independent advisers' role

By Eric Short, Pensions Correspondent

STANDARD LIFE Assurance Company, one of Britain's largest life assurance and financial services groups, still expects that the main source of its business in the UK will come from independent financial advisers, despite "having tied-in" with the Halifax Building Society, Britain's largest savings institution.

Mr Scott Bell, managing director of Standard Life, in his report accompanying the 1988 report and accounts, asserted he had no doubt that public demand for specialist independent advice on life assurance, pensions and investment products would remain high.

He also felt that the impact of commission disclosure by independent advisers would not have a significant impact on their business. Thus he considered it was in the interests of the majority of independent advisers to remain so.

Under the polarisation requirements of the financial services regulations, intermediaries

aries must either be completely independent or representatives of just one life company.

Earlier this year, Standard Life suddenly changed its marketing strategy from dealing only with independent advisers to setting up a tied-agency operation, linking with Halifax Building Society, Britain's largest intermediaries.

Standard Life has not tied with any other savings institution and few intermediaries have committed themselves to becoming tied agents.

Standard Life was issuing some 4,000 personal pension contracts in the final weeks of the previous financial year.

This followed a successful year for new pensions business in 1988 due to the introduction of the new-style personal schemes and major changes in the UK operations.

Premiums on individual pensions amounted to £230m, while group pension business brought in a further £51m.

## Porton to reveal list of developments

By Peter Marsh

PORTON INTERNATIONAL, a biotechnology company backed by £76m from some of Britain's leading financial institutions, plans to give shareholders a detailed list of its main development projects.

The move comes after criticism from some shareholders that they have not been kept fully informed of the company's progress.

Mr John Burke, chief operating officer at Porton, said yesterday that the company had drawn up an inventory of its main development programme. It aimed to circulate a version of this to shareholders by the summer.

Mr Burke, who was recruited to Porton last year from a senior position at Glaxo, Britain's biggest drugs company, said the inventory was "a robust document" which contained details of about 100 projects. He said between six to eight of these could turn into significant products for the company in the 1990s.

Products for which Porton has particularly high hopes include a combined vaccine

and drug for herpes; a drug for treating certain muscle disorders; and a diagnostic kit for monitoring potassium in the blood stream. The concentration of this element can indicate a range of diseases.

Mr Burke said the past year had gone according to plan and he was confident about the company's progress. He did not want to divulge financial details.

Shareholders in Porton include Legal & General, Sun Alliance, Lloyds Bank and the pension funds of British Telecom, Imperial Chemical Industries and the Post Office.

Porton was set up in 1982 by Mr Wensley Haydon-Baillie, the company's chairman. In recent years the company's progress has fallen behind the timetable it had indicated to investors might be possible when the company raised its £76m.

In 1987, the last year for which figures are available, the company made a pre-tax profit of £5.7m, about a quarter of what the company had said might be possible, on sales of about £13m.

## Media ban on Sinn Fein lifted for N Ireland polls

By Our Belfast Correspondent

THE GOVERNMENT yesterday temporarily lifted the broadcasting ban on groups which support terrorism in the run-up to the local government elections in Northern Ireland next month.

It means that members of Sinn Fein, the IRA's political wing, can be heard on radio and television for the first time since October.

The ban formed part of a package of security measures introduced by the Government after eight soldiers were killed by an IRA bomb as they were returning to their base in County Tyrone last August.

A Northern Ireland office spokesman said: "Any words spoken by or in support of a candidate at a parliamentary, European parliamentary or local election can now be broadcast."

The partial relaxation of the ban comes because broadcasters are obliged by law to give equal treatment to all candidates in elections.

It will be up to broadcasting organisations and their legal advisers to interpret the guidelines on interviews and to ensure they are conducted within the law.

The ban will be reintroduced when the polls close on May 17 and will be lifted again before the European election in June.

Mr Gerry Adams, the Sinn Fein president, was interviewed on local radio in Belfast yesterday for the first time in six months.

Sinn Fein has 56 councillors in Northern Ireland's 26 district councils and will be fielding 95 candidates in the local government election.

Your success comes from taking risks.  
Ours comes from spreading them for you.

Effective risk management in today's volatile market conditions requires close contact with stock markets around the world. Plus a sophisticated analysis of the political and economic pressures that move exchange and interest rates. And a keen eye for investment opportunities broader than the conventional range of options.

It demands, in short, a full-time and thoroughly professional approach.

Your Private Bank  
Lloyds Bank International Private Banking offers you a complete, confidential service. Plus unlimited access to a personal adviser, your account executive - an experienced professional with whom you can discuss problems or opportunities at any time.

He or she is also part of a banking team with representation in 40 countries and contacts everywhere in the world.

To find out more, please contact Keith Skinner at our Head Office, 6 Place Chevalier, 1201 Geneva, or tel. (22) 208611.

Cayman, Dubai, Geneva, Gibraltar, Guernsey, Hong Kong, Jersey, London, Luxembourg, Marbella, Miami, Monaco, Nassau, New York, Panama, Zurich.

**Lloyds Bank  
International  
Private Banking**

## TECHNOLOGY

## PC chip that packs a mainframe punch

Louise Kehoe explains why Intel's new 486 chip represents a milestone in desk-top computing

instruction set computer) approach to computer design.

The result is a device that combines mainframe-like performance of up to 20 million instructions per second (Mips), with full compatibility with the established base of PC software, worth more than \$15bn (£9bn).

Already dozens of computer manufacturers have endorsed the new chip, many with promises of future 486-based products.

IBM, Intel's largest customer, says that its PS/2 line of PCs "will take full advantage of Intel's latest technology," while Compaq, the second largest manufacturer of Intel-chip-based PCs, says that it plans to incorporate the 486 in a product to be launched either this year or next.

The first 486 PCs could appear as early as the end of this year, Moore predicts. However, he expects the first applications of the chip to be in "file servers," computers that provide shared computer resources over a local area network.

The introduction of the 486 sets a clear path for the PC industry and is expected to accelerate the transition from older, 16-bit models to the new 32-bit standard.

Intel has further enhanced the performance of the 386 architecture by borrowing ideas from the Risc (reduced

instruction set computer) approach to computer design.

The result is a device that combines mainframe-like performance of up to 20 million instructions per second (Mips), with full compatibility with the established base of PC software, worth more than \$15bn (£9bn).

Already dozens of computer manufacturers have endorsed the new chip, many with promises of future 486-based products.

IBM, Intel's largest customer, says that its PS/2 line of PCs "will take full advantage of Intel's latest technology," while Compaq, the second largest manufacturer of Intel-chip-based PCs, says that it plans to incorporate the 486 in a product to be launched either this year or next.

The first 486 PCs could appear as early as the end of this year, Moore predicts. However, he expects the first applications of the chip to be in "file servers," computers that provide shared computer resources over a local area network.

The introduction of the 486 sets a clear path for the PC industry and is expected to accelerate the transition from older, 16-bit models to the new 32-bit standard.

Intel has further enhanced the performance of the 386 architecture by borrowing ideas from the Risc (reduced



While the 486's role in the PC market is all but certain, the chip's success will probably be measured in terms of how much more of the broader computer chip market it can win for Intel.

"Achieving a performance level of 15 to 20 Mips makes the 486 a formidable competitor in the market for smaller minicomputers," says Aaron Goldberg, President of IDC, the market research group.

As the 386 enters the mainstream of personal computing, Intel says that sales of the 386-based AT class of PCs will quickly diminish. Such machines "won't be viable in 1992," a major corporate computer buyer warned at the Intel introduction.

One factor holding back the transition to 32-bit chips has been the lack of software to take full advantage of their capabilities. That problem will be partially resolved this year, according to Bill Gates, chairman of Microsoft, the leading software developer.

Microsoft will introduce a 32-bit version of the OS/2 operating system later this year. Gates said on Monday, "Intel and Microsoft have worked together closely on the new processor and operating systems. With this generation, the microprocessor architecture and operating system are in sync."

ers who have established a lead with their own 32-bit microprocessor chips.

In its bid to win a large portion of the workstation chip market, Intel plans to emphasize the advantages of compatibility with PC software, even for workstations that are primarily used to perform more sophisticated scientific or technical functions.

The Intel argument may be persuasive. Sun Microsystems, the computer workstation market leader, was among the first to endorse the 486 chip.

In the mainframe computer world, Prime Computer is working with Intel to develop, by 1992, a 120 Mips version of the 486, to be built using emitter coupled logic (ECL) semiconductor technology.

Also recognizing this potential, several minicomputer manufacturers are assessing the 486. Olivetti, for example, sees it as "an essential element in our strategy aimed at guaranteeing overall continuity and cohesiveness" over a wide range of computer types.

In the workstation segment

of the market, however, Intel faces formidable competition from Motorola, Sun Microsystems, MIPS Computer and others.

## The links in the chain leading to a new machine

By Peter Marsh

Rob Sareen wanted to build a new type of analytical machine for spotting tiny quantities of materials in fields such as forensic science, minerals prospecting and industrial quality control.

To achieve his ambition Sareen, managing director of Link Analytical, a UK instruments maker, had to face up to two technical problems; and he only solved them by ploughing into the market for a company

based on germanium.

First the silicon-based radiation detectors were not sensitive enough to cope with the more precise tasks expected of them. The machines which Sareen and Link's engineering team had in mind would require new forms of detectors, and a person.

Link, part of the UK electronics group, also had to spend £750,000 over three years on fitting the acquired technology into the company. It has just started selling the resultant machines.

Link, based in High Wycombe, Buckinghamshire, is one of a handful of companies which make energy-dispersive X-ray spectrometers. These are analytical instruments which detect small fragments of impurities in mineral or metal samples by firing electrons at them and analysing the X-rays that are reflected.

Machines of this sort occupy a niche position in the \$3bn-a-year world market for laboratory and factory analytical equipment. Sales of the systems come to about \$100m a year, with Link being one of the three main companies in the field, accounting for roughly a third of the world market.

The other leading companies are Kevex, a California-based business owned by Britain's VG Instruments, and Tracor, a US company.

The current generation of energy-dispersive X-ray spectrometers can detect concentrations of materials of as little as one part in 2,000, measured across a portion of the sample that is only one micron wide. Sareen wanted to improve the

performance of Link's systems, which sell for up to £20,000, by a further 10 to 20 per cent to make them spot still smaller traces.

There were two difficulties.

First the silicon-based radiation detectors were not sensitive enough to cope with the more precise tasks expected of them. The machines which Sareen and Link's engineering team had in mind would require new forms of detectors, and a person.

Sareen realised that a do-it-yourself approach was called for. Two years ago Link hired from Thorn EMI, the UK consumer electronics company, a chip designer called Robert Smith. This is not his real name, but Sareen contends that if outsiders knew his identity, he would be poached by rival companies.

Smith, aided by other engineers at Link, quickly set about designing a new amplifier chip which Sareen says, has twice the performance of the Texas Instruments device. The \$20m purchase was completed last October.

Two of them – Ortec and

Sum of Belgium – would be difficult to buy, so Sareen persuaded UEL to acquire the other one, a company called The Nucleus, in Oak Ridge, Tennessee. The \$20m purchase was completed last October.

Sum

Germany supplied by The Nucleus has played a big part in the detectors which Link is now manufacturing for its new systems.

Link's second problem was

in some ways more difficult.

The performance of analytical machines is intrinsically linked not only to detector technology but also to the computer equipment which processes signals from detectors

and converts them into meaningful information.

Link was virtually self-sufficient in this area – it builds its own computers using a mixture of chips purchased off the shelf from electronics companies and special circuits which it makes itself. But it relied on an outside supplier for amplifiers.

It is early days yet for Link's

germanium-based system, which has only just gone on the market and sells for about 20 per cent more than the traditional machines based on silicon detectors. But Sareen is optimistic about the sales potential and reckons that it will keep the company's rivals on their toes for the next few years.

## India aims to protect itself against industrial catastrophes

By Thomas Land

INDIA is about to launch a chemical hazard control programme to try to ensure that industrial catastrophes, such as that at Bhopal, will never again strike an unprepared population.

The programme involves technologists of many disciplines, medical and occupational health experts, and public health planners.

It is the result of an analysis of the chain of events which led to the world's worst industrial accident. This happened at Bhopal, in central India, in December 1984, when more than 2,500 people died and tens of thousands were injured after inhaling poisonous gas leaking from a nearby pesticide plant.

Union Carbide, the US chemicals company involved, recently agreed to pay £270m in compensation to the victims.

The new safety programme may well be copied in other parts of the world which are passing through a potentially dangerous phase of rapid industrialisation.

West Germany, a big exporter of chemicals to the developing regions, is putting \$1m into the Indian programme. Further assistance is expected from other sources.

The Indian project will include the identification, analysis and control of all industrial activities involving potentially hazardous chemicals and processes, in itself a huge task. It will involve a census of

emergency services both within the factories and in nearby residential areas.

The programme is based on the recognition, reluctantly accepted by India's development agencies, that large-scale chemical emergencies do occur. Even the most efficient and elaborate preparations can only reduce the effect of public health disasters, such as those which struck at Mexico City and Seveso in Italy, as well as at Bhopal.

Of the millions of chemicals in the world today, some 60,000 are in commercial use. And the annual world-wide production of chemicals has risen from about 1m tonnes in the early 1950s to hundreds of millions of tonnes today.

The chemical industry generates greater risks in the poorest regions, where the rapid pace of industrialisation and the shortage of public health resources can make even the simplest safety precautions unattainable.

Most countries have enacted legislation establishing minimum health and safety standards for the production, storage, transport and use of hazardous substances. The Indian project is expected to give a global dimension to their enforcement, creating the conditions for large-scale regional collaboration on accident prevention.

Announcing a conference for senior management of banks, building societies and insurers – with non-technical backgrounds.

1ST EUROPEAN FINANCIAL INDUSTRY TECHNOLOGY CONFERENCE

Park Lane Hotel, London, 8-9 May 1989

## FRONTIER CONCEPTS, COMMERCIAL REALITIES

A conference to bridge the "information gap" between senior management in financial institutions and those who design and implement innovative technology – as focus on the business implications of high-tech developments.

Conducted in plain language, this neutral forum draws on top-level speakers from successful banks, technology suppliers and consultants, as well as leading academics and those who speak for consumers.

Delegates will receive an unequalled briefing on key technology issues that will dominate the financial services industry in the 1990s – and into the 21st century.

Places are limited – early booking essential. For information/programme summary, please contact:

Jas Holman, Senior Conference Executive

Lafferty Conferences Ltd.

Axe & Bottle Court, 70 Newcomen St, London SE1 1YT

Tel: 01-357 7200 Fax: 01-378 1871 Telex: 25332

Organised by Lafferty Conferences Ltd. in association with

British Telecom Unisys Citibank INTERCHAM

OPTICAL FIBRES SATELLITE COMMUNICATIONS DATABASES

## DEMAND FOR BLOCKLEYS CONTINUES TO WARM UP

### TURNOVER UP

Following a substantial investment in plant and equipment, Blockleys can

now offer a more efficient and reliable service to its clients.

the recent past in particular, has seen a significant increase in

turnover and a corresponding increase in profits.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

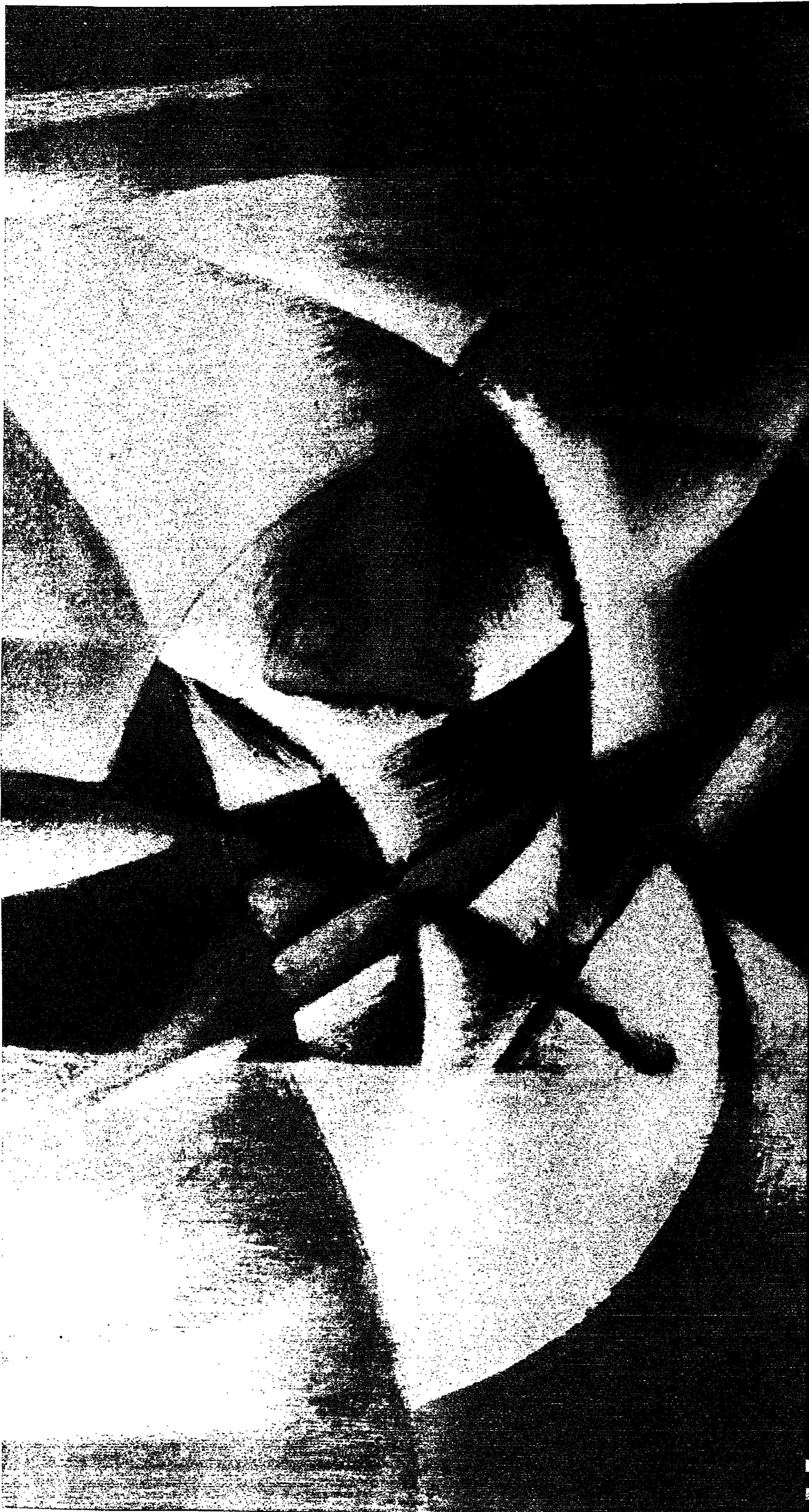
an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

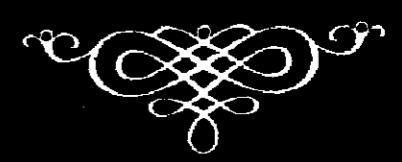
an ever-increasing demand for quality control and quality assurance services.

an ever-increasing demand for quality control and quality assurance services.

an ever-increasing

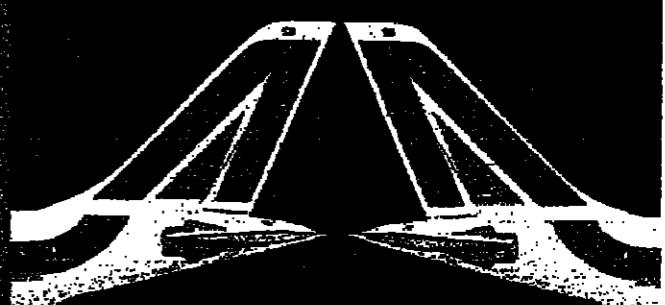


ITALIAN ART



Europe's third largest airline  
has one of the most modern and  
scientifically maintained fleets  
in the world.

**Allitalia**



DETAIL FROM "SPEED & LANDSCAPE" BY GIACONO BALLA. (1913)

## MANAGEMENT

Lucas

## Learning the lesson of low-cost production

The UK group's manufacturing director tells Nick Garnett why companies find it so difficult to emulate the Japanese

**A**t a recent gathering of engineers chewing over the state of health of British factories, John Parnaby delivered a remark which got everyone's attention.

"The British car industry was virtually destroyed by the Toyota production system," he said. "But most British managers you talk to have never even heard of it."

As director of manufacturing technology at Lucas Industries, the automotive, aerospace and industrial group, Parnaby has been banging the drum about what he believes is still going wrong on British shop-floors. He says that British factories are still learning too slowly and painfully the lessons of how companies like Toyota and other household Japanese names established low-cost systems of production.

A former professor of manufacturing systems at Bradford University before moving to Dunlop and then to Lucas in 1983, Parnaby says British companies are taking a long time absorbing even the simplest lessons.

"Take the use of production equipment," he says. "True competitiveness does not depend only on the purchase of sophisticated capital equipment. The indiscriminate purchase of such equipment without adequate provision of training, support systems and initial careful analysis of material flows by frequency and volume can result in reduced levels of competitiveness and product quality."

To the assertion that frequently trips off the tongue of City analysts - that UK companies have got their manufacturing systems upside down in many

turning in order - he screws his face into a frown and says: "That just cannot be right. Things have improved, there is no doubt, but the overall position is a long way from what it should be."

Understanding what happens in your own factories sounds easy but achieving it is not. That, says Parnaby, is the whole point. Lucas itself, which brought in Parnaby to head its factory improvement programme, demonstrates how complex and time-consuming that job can be.

The West Midlands aerospace and motor components group, which made a £72m pre-tax profit in the first six months to January on sales of £1bn, has adopted one of the most comprehensive strategies in Britain to slash production costs and jack-up efficiency.

For years into the programme, Lucas is only about half way to where it wants to be. "It's a balls-aching job. It cannot be anything other than that," says Parnaby. "You have just got to grind your way through it."

Parnaby has been responsible for turning production systems upside down in many

of Lucas's factories and the company's impressive operating manuals are now sold to other manufacturers. Some of what Lucas has done is based on practices it has absorbed from western producers like Swedish vehicle producer Volvo, Boeing, the US aircraft manufacturer, and Britain's largest retail chemist, Boots.

But most of it rests on learning from Japan, to which Lucas has sent scores of managerial and shop-floor teams over several years.

Many of the classic practices found in Japan are now emerging throughout Lucas. These include a single grade of production systems engineer - of which there are a significant number - and a much greater emphasis on training. Lucas spends £40m to £50m a year on training, a figure which shames many other large British manufacturers.

At factory level this shows itself in careful plans for measuring and redesigning workflow, use of quick change-over machines and techniques, standard work sheets for processing cycle times and stock standards, and a clear, unequivocal

definition of the role of supervi-

sors.

In a lecture 18 months ago,

Parnaby set out, as he saw it, the hurdle facing UK manufacturing.

"To determine benchmark

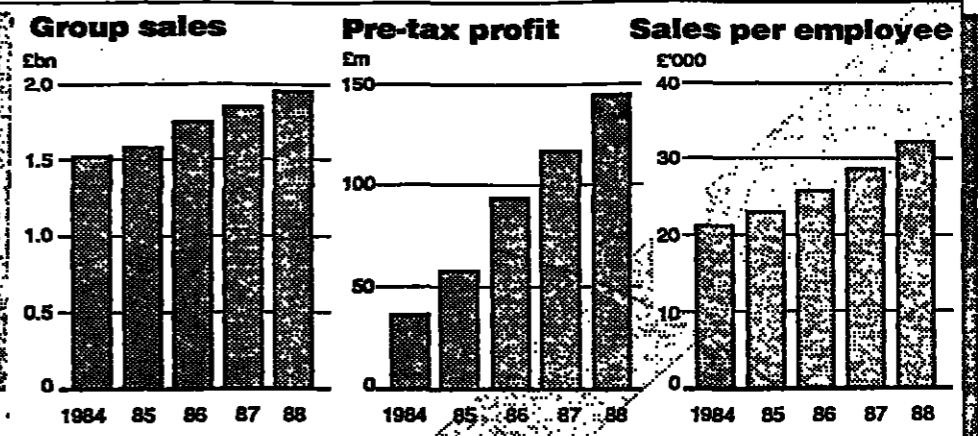
targets for competitiveness we generally have to compare ourselves with the best Japanese engineering companies. This represents a major turnaround over the last 30 years as Japanese manufacturing companies have increasingly become the pacemakers and representatives of state of the art performance."

"Their benchmarking range from a factor of three times better in the case of sales per employee, to a factor of one fifth for stock levels, a factor of one fifth for manufacturing lead times and a factor of one third in the case of their overhead staff levels. This results in their product manufactured cost often being 30 to 40 per cent lower than typical British companies," says Parnaby.

"There are plenty of poor Japanese companies but the best Japanese ones were up to speed on all this by the late 1960s and have been refining things ever since," he adds. During the 1980s British companies have narrowed the gap



Dr John Parnaby



but not far, nor fast enough.

It is hardly surprising that Parnaby says it is an arduous task to make efficient those companies steeped in decades of inefficient production. Most British companies went into the 1980s loaded down with problems. Lucas was no different. Its production costs were high. Its nickname in the US, the Prince of Darkness, derived from the frequency its batteries conked out at the first hint of rain. In the past five years Lucas has felt it necessary to sell off 14 units, close 25 sites and shed 35,000 workers, proving that pain often goes hand in hand with improving performance.

Lucas is certainly no dream producer. Its costs are still too high and it makes things that sometimes fail. But the group is widely respected among many manufacturers and City analysts for taking seriously

its drive to lower manufacturing costs in a programme Parnaby has spearheaded.

Perhaps surprisingly, Parnaby says he has seen nothing in Japan which cannot be translated into a UK setting. However, with the benefit of many lengthy visits to Japanese companies he is critical of British manufacturers which snatched at "surface" ideas from Japan like quality circles, group meetings, and morning exercises in fancy company overalls, without looking deep into their own production methods.

"The stupid thing is to pick up the visible signs but not develop the architecture that makes it all work. A system is doing all of the things, all of the time," says Parnaby.

He also dismisses "panacea" packages where companies believed they can thrust themselves forward simply by

spending heaps on whizz-bang production kit. "It's no use having something that your people can't run or even understand."

The company's glossy Manufacturing Systems Engineering handbook is peppered with those funny-sounding Japanese terms. Poka Yoke (use of fool-proof production devices in the drive for zero defects); Heijunka (scheduling work in an even way); Jidoka (application of early abort practices if something is going wrong on a production line or in a cell); Kanban (pulling materials through the manufacturing process in the order needed).

But these terms are just catchphrases for sensible practices, says Parnaby. Lucas manuals are full of more recognisable things on planned preventative maintenance, tool management, project planning and statistical process control.

Walking round a new Lucas

factory making ignition distributors, Parnaby points to some of the benefits of a better work environment compared with the one it replaced. Stock turnover up from five times a year to 14, job titles down from 15 to 3, reaction times on production for non-standard items lowered from three to one month.

"Under the old system, we discovered that one 500 component

was travelling 15 miles within the company during production."

Parnaby points to similar improvements at a Lucas re-manufacturing plant still housed in old buildings to show that you don't need large capital outlay to make gains.

"Some good Japanese operators are in old buildings too. It's just a matter of getting back to basics and understanding what you want to do and the route to doing it."

If the Plessey electronics group manages to escape the predatory takeover attentions of the General Electric Company and Siemens, Stephen Walls is in line to become chief executive at the exceptionally youthful age of 42.

His appointment, due to come into effect next March, may well owe something to the takeover threat - Plessey's critics argue that Sir John Clark, the group's 63-year-old chairman, has only elevated Walls at this time to curry favour with institutional investors. But whatever the truth behind the timing of the move, the fact remains that Walls has risen fast to a position which would have seemed unthinkable at Plessey only three or four years ago.

Walls himself certainly seems convinced that he can survive the role of chairman better than previous pretenders to Sir John's crown. Indeed, he argues strongly that Sir John's willingness to signal the end

## Enticed by a much more favourable climate

of one of British industry's most digged family dynasties is a sign of the times, with a significance far greater than Plessey's future alone. It is an illustration, he says, of the UK's rapid transition to a more open and meritocratic managerial environment.

These are, of course, the kind of things which a senior executive would be inclined to say if he wanted to impress shareholders in the thick of a takeover battle. But Walls can at least claim to have reinforced his words with action.

Apart from the stimulus of being able to keep more money once earned, it is now easier, Walls says, to make money in the first place. "The economic environment has changed radically. The day I made the decision to come back to Plessey was the day of the last election - the one condition I had left was that the Conservative Party should

be re-elected."

Just as important as the financial rewards is the ability to do things as a manager that would not have been possible a few years ago. "There are enormous differences in Britain today compared with a few years ago. I was astonished by the change in attitudes that has occurred."

Walls ticks off these differences in the following way:

- a greater directness in the approach to doing business;
- far more attention to the bottom line of profitability;
- a change in the attitude towards developing people and giving them opportunities;
- more concern about international competitiveness and overseas markets. "For many years everyone concentrated on just the

UK's 5 per cent of the world market," he says.

At Plessey, Walls has been associated above all with this latter point, pushing through a series of eight international acquisitions to give the group greater presence in both the US and Continental Europe. Some of this deal-making has attracted criticism, particularly because of the rapid disbursement of cash; and he has taken flak for the joint venture in telecommunications with GEC, which has made it difficult for Plessey to fight the bid by alternative alliances.

Walls, however, is unrepentant on both counts. Although he has "some regrets" about the telecommunications venture, he argues that it was the first critical step in repositioning the company. As for Plessey's switch from cash to a net

debt position, he says that he has been surprised at how much UK managers still have to justify putting debt on the balance sheet.

"I am proud that we are no longer acting as bankers," he says. "This attitude to debt is one of the big differences between the UK and America. I was at a meeting with institutions in the US recently and the first thing people asked was why we were not using our balance sheet more fully by increasing our debt."

Walls's views seem to be very much in line with other globe-trotting managers who have made the trip across the Atlantic and back again. Nigel Stapleton, for example, says that the "distinctly better perception" of the way the UK industrial scene was developing was at least half the reason for his return.

"I have not been at all disappointed at Reed, although in general I think the US is still more open than the UK," he says.

Rob Willmett, who came back to the UK to run the ICL computer group in a period of very rapid change in the early 1980s, contends that remuneration levels for divisional managing directors of large companies in the UK are now at much lower than in the US, particularly when high local taxes in some parts of America are taken into account. What the UK does not have as yet, he says, is a large community of middle-aged managers with sufficient capital to give them the independence to invest in their own projects.

"There are plenty of US executives who have built up around \$200,000 of personal capital. I think we shall have the same situation here in 10 years' time."

Terry Dodsworth

## COMPANY NOTICES

## F &amp; C PORTFOLIOS FUND formerly F &amp; C NORTH AMERICAN MAJOR COMPANIES FUND société d'investissement à capital variable

Registered Office : Luxembourg, 14, rue Aldringen  
Commercial Register : Luxembourg, Section B n° 25.579

## NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shareholders of F & C PORTFOLIOS FUND formerly F & C NORTH AMERICAN MAJOR COMPANIES FUND will be held at its registered office at Luxembourg, 14, rue Aldringen, on April 20th, 1989 at 13.30 hours for the purpose of considering and voting upon the following motions:

1. To hear and accept:
  - a) the management report of the directors
  - b) the report of the auditor
2. To approve the statement of assets and liabilities and statement of operations for the year ended December 31st, 1988.
3. To discharge the directors and the auditor with respect to their performance of duties during the year ended December 31st, 1988.
4. To elect the directors to serve until the next annual general meeting of shareholders.
5. To elect the auditor to serve until the next annual general meeting of shareholders.
6. Miscellaneous.

The shareholders are advised that no quorum for the statutory meeting is required and that decisions will be taken by the majority of the shares present or represented at the meeting.

In order to take part at the statutory meeting of April 20th, 1989, the owners of bearer shares will have to deposit their shares five clear days before the meeting at the registered office of the Fund, 14, rue Aldringen, Luxembourg, or at the following bank:
 

- Banque Générale du Luxembourg S.A., 14, rue Aldringen, Luxembourg.

The Board of Directors

## ABN Bank

ALDENE BANK NEDERLAND N.V.  
established at Amsterdam

Shareholders of Aldene Bank Nederland N.V. are invited to attend the GENERAL MEETING OF SHAREHOLDERS

to be held in the conference room on the ground floor of the building at 69 and 70, Vijzelgracht, Amsterdam (entrance Vijzelgracht 72 on the corner of Kerkstraat) at 10.00 a.m. on Friday, April 12, 1989.

The agenda for the meeting, the report of the management, the statement of assets and liabilities and statement of operations for the year ended April 30th, 1988, the report of the auditor, as well as a copy of the official report of the general meeting of shareholders for the year ended April 30th, 1987, are available for inspection and are available at the Head Office in Amsterdam.

Shareholders may attend the meeting either in person or by proxy, address the meeting and vote provided that their shares can be deposited at the registered office of the Fund, 14, rue Aldringen, Luxembourg, or later than Monday, April 11, 1989 at one of the following banks:

Baring Brothers & Co., Limited  
8, Bickerstraat  
London, EC2N 4AE

Aldene Bank Nederland N.V.  
61, Threadneedle Street  
London, EC2P 4PW

Aldene Bank Nederland N.V.  
61, King Street  
Manchester M2 4PD

Aldene Bank Nederland N.V.  
St. Waterloo Street  
Grenfell Street  
London, SE1 9HL

Amsterdam, 12 April 1989

- The Managing Board

CANADIAN PACIFIC LIMITED  
(incorporated in Canada)ONTARIO & QUEBEC RAILWAY COMPANY  
5 PER CENT DISBURSEMENT STOCK  
5 PER CENT COMMON STOCK

In preparation for the payment of the half-yearly interest payable on June 1 next, the debenture stock transfer books will be closed at 2.30 p.m. on May 20th and re-opened on June 2.

The half-yearly interest on the common stock will be paid on June 1 to holders of record on May 1.

D.R. Keast  
Deputy Secretary  
62-63 Trafigura Square,  
London, WC2N 1DY

April 12 1989

Chrysler Financial Corporation  
US\$150,000,000

## Floating Rate Notes due 1994

convertible into US\$100,000,000

9 1/2% from April 12, 1989

to July 12, 1989 the notes will carry an interest rate of 10 1/2% per annum with an interest amount of US\$131.92 - per US\$100,000 - notes and US\$1.319.18 - per US\$100,000 notes.

The relevant interest payment date will be July 12, 1989.

Sanpa Paribas (Luxembourg) S.A.  
Agent Bank

Amsterdam

12 April 1989

- The Managing Board

## PERSONAL

PUBLIC SPEAKING Training and speech writing by award winning speaker. First lesson free. 01 300 2187.

## FOR SALE

## IN CRANS MONTANA - SWITZERLAND



## ARTS

*La clemenza di Tito*  
COVENT GARDEN

The revival of the 1974 *Clemenza di Tito* is a triumph of music-making by its principal participants. The famous and much-admired production by Anthony Besch seems, suddenly and strangely, in a decadent and cheapened atmosphere, an awkward national gift in the processions: the infusions of choruses "setting" over the tennis-net tree abstractions, all provide an unfamiliar sense of discomfort, or even untried comedy. (I continue to find the warm Mediterranean textures of John Stoddart's sets and costumes pleasing.)

Tastes change in odd ways. This production did more to re-establish a grand, serious, and beautiful opera in the international repertory than any other, and it seems terribly ungrateful that one should now want to see it stripped down and simplified in presentation.

And yet Monday's performance gave great joy: a score once dismissed as mechanical, rigid, and patchy was offered as the repository of some of Mozart's most wonderful melodies, most marvellous vocal writing, most masterly instrumental contrasts. The conductor was Colin Davis — which immediately explains the glow on the choral and orchestral sound, and the affectionately personal approach to the score's *opera seria* formality of design.

Davis now unfolds it with relaxed and overflowing musicality, having pioneered the work in this house, he no longer has any need to prove its stature. His tempos are generally steady (the veteran Tito, Stuart Burrows, had no difficulty with the ornate sequences knitting of "Se all'impero" at so gentle an Allegro), and his profoundly lived-in, loving view of the score owes nothing to the "period" styles that cur-



Carol Vaness and Anne Sofie von Otter

rently hold sway in Mozart performance. In a big theatre I cannot imagine this opera moving more easily or confidently than it did on this occasion.

Vitellia and Sextus are Carol Vaness (who stepped in once during the 1983 revival) and Anne Sofie von Otter (new to the role here). Both are now, without question, the leading exponents of the day. I hesitate to risk comparisons with the Janet Baker and Yvonne Minton of cherished memory, but — nevertheless — wonder whether in the history of the opera either role has ever been better sung, note for note, than it was on Monday.

Both singers sounded the wide range of their parts without the least strain: whether in unadorned legato or fast florid, their command was absolute. Miss Vaness's combination of vibrant sensuality in the timbre and strict Classical line is surely Callas-like; Miss von Otter's unforced purity and warmth of style and tone complement her to perfection. Physically, these two singers

Max Loppert

*'Alceste' in Monte-Carlo*

"Printemps des Arts de Monte-Carlo," the principal's annual arts festival (24 March - 27 April), this year invited the English Bach Festival to present its single opera production. The choice fell on Gluck's *Alceste*, in the second (French) version of 1776.

It was a brave idea, and at the opening, last Friday, in Garnier's extraordinarily opulent marbled, swag-curtained Monte-Carlo theatre (smaller sibling of the Paris Opera), it was proved a worthwhile one. Lina Lalandi's enterprise, which has for so long and with such admirable devotion pursued the ideal of 18th-century opera in period style, reached Gluck last year, with an *Orphée* which I found, in its way, revelatory. The innovator of late-18th-century opera was performed according to the conventions of his day, with appropriate costumes, stylized deportment, period stage machinery, and an orchestra of 18th-century instruments — and, paradoxically, he was made to seem more "modern" and innovative than ever.

But tackling *Alceste*, one of opera's most sombre tragedies, promised to run a greater risk, since for modern tastes the lightness and formal elegance that were so easily discovered in the *Orphée* performance could well have ended up by softening the later work's grand severity. As it turned out, the style of the EBF production — by Tom Hawkes, designed (on 1770s Paris models) by Terence Entwistle — was its strongest asset. The opera's starkness of outline, its plain-

ness of cut and directness of dramatic address were all far more finely and precisely drawn than usual, without loss of their poignancy.

The movement of the small troupe of chorus and dancers (too small, actually: Gluck's original forces were far more numerous) was spare, dramatically pointed: ritual, pantomime, and procession were beautifully woven into the action. The Act 3 appearance of stylized hell-monsters at the mouth of the Gates of Hell painted cloth was very striking.

Every note of dance music was offered, including the complete final suite (most of it not by Gluck himself); the Festival claimed this to be the first fully complete *Alceste* since the 18th century. As the main flaw of this magnificent opera is its inability to resolve convincingly the situations of grief, mourning, and loss so nakedly created, it was rather less of a jolt than usual that in Stephen Preston's choreography the finale should be an elegantly danced *Hora*, given with high flourish and feathers and flounces twirling. The style of this EBF *Alceste* toned down at least some of the flagrancies of content.

Where the performance fell short was in its principals and conductor. The title role of *Alceste* is one of the most demanding in any opera. In a "period" account of this kind, massive dramatic-soprano resources may not be necessary, but the need for expressive power is as great as ever. The young Australian soprano

Max Loppert

and is not to be missed. Ends April 15 (388 8108).

A. G. G. (London). *Wise Women* (Comedy). Also Guinevere and Edward Herrmann in a feebly off-duty armistice negotiation encounter by Lee Blessing. Guinevere, back on the London stage after 10 years, is in subtle virtuous form as the Soviet veteran of tactical stings and double-crossing tricks (389 038, on 289 1628).

*Brigadoon* (Victoria Palace), 1987. Lerner and Loewe's "heather-scented" Scottish fairytale hit is handsomely revived and well sung, less fresh than expected (388 2005, on 289 1628).

*The Verger* (Gielgud). Mark Attree and Robert Everett in brilliant responsiveness by Phillips.

*Prove of Noel Coward's 1934* study of drug addiction and another fixation. Mannequin, very, beautifully costumed. A must for purples (389 6107, on 289 1628).

*Mr Klein* (Apollo). Intriguing chat among the child psychologists in Nicholas Wright's hit transfer from a Liverpool women's workshop in an ornate, grandiose, Saxe-Coburg again directs without smoothing any of the Northern English edges that retain an authentic touch.

*Jerome Robbins' Broadway* (Imperial). Anyone attracted by the "big" names of the film trailer previews will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, including *On the Town*, *West Side Story* and *Cyrano de Bergerac*.

The credits are dimmed by the brevity of each piece, with a contemporary crew of Broadway aspirants who lack

the multi-talents that inspired the heyday of the musical.

*Emmeline* (Broadhurst). Neil Simon's comedy is a self-consciously witty romp slapping doors and lots of mugging but hollow humour that misses as often as it hits. Christine Baranski leads an ebullient cast in the inevitable but disappointing final.

*Cal* (Winter Garden). Still a success, the New York production of T.S. Eliot's children's poetry set to music is visually startling and choreographically felicitous (389 6282).

*A Chorus Line* (Shubert). The long-run musical in the US has not yet come to London. Joseph Papp's Public Theater for eight years but publicized the musical genre with its backstage story in which the songs are used as auditions rather than emotions (389 6280).

*Les Misérables* (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (389 6200).

*Me and My Girl* (Merrigree). Directed by the same team as the original of Pygmalion, this is no comic, with forgettable songs and dated leadenness. In a stage full of characters, it has nevertheless proved to be a durable Broadway hit (389 6283).

*M. B. (Eugene O'Neill)*. The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat who during the mid-18th century was a male Cybele (246 000).

*Phantom of the Opera* (Majestic). Stuffed with Mario Bernoux's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunting

## TELEVISION

*Surface glamour doesn't make a drama*

I was certainly Mies van der Rohes who proclaimed that "Less is more, but was Kingsley Amis really the first person to declare (in the 1960s) that "More means less"? Whoever it was might have been thinking specifically of the explosion of television at the end of the 1980s. Even though de-regulation signifies little if anything yet in the vast majority of homes, satellite television is nonetheless a reality. BSB is advertising its forthcoming launch, and the Government is finally moving towards the enactment of new broadcasting legislation.

No matter how few viewers have bothered to buy Astra dishes, or will bother to buy BSB "Squares", and however small the interest taken by most people in changes to the broadcasting laws, the fact is that the programmes on our screens are changing — and changing fairly rapidly — as the existing broadcasters modify their output in an attempt to pre-empt what might happen under the new regime. On the whole, the results are not encouraging.

Other parts are well filled: Anne Mason a passionately engaged Amis (in spite of a nasal touch in the tone), Stafford Dean a model of decorum as Publius, the Royal Opera newcomer Gillian Webster taking over as Servilia from the swell John Rodgers and making "Salvo che lagrime" one of the highlights of the evening. Mr Burrows's avuncular manner humanises the impossibly "goody-good emperor" as much as any tenor can — his interview with the good Sextus is most touching — and his singing, particularly in the accompanied recitations, is full of mature authority. Musically, at least, this is another of the house's treasurable revivals of the season.

For example, ITV's peak-time schedule on Sunday evening this week consisted of the opening episodes of two new expensive-looking drama serials, separated only by the news. *Capstick's Law* is "A Messenger Television Production for Granada Television" which means it was produced by Eddy Shah, onlie begetter of the original *Today* newspaper, harbinger of the Wapping Revolution. Written by the experienced John Finch, the series is

technically proficient and well acted by a cast with familiar faces.

So why did my heart sink during the opening five minutes? It was not merely that upon seeing a steam tram I muttered "When do we get the first Fair Isle pullover, only to be rewarded with less than half an minute, after all. *The Singing Detective*, one of the best television series ever made, was chock full of steam trains and Fair Isle pullovers. The trouble is that *Capstick's Law* lacks even a hint of a feeling that it was created because somebody had a passionate desire to create it.

On the contrary, it looks like a product made to a minutely preconceived formula: set in the 1950s (lots of vintage motors) located in the Yorkshire Dales (how else to compete with *All Creatures Great And Small* starting simultaneously on BBC2?) and with nothing to shock anybody (some mild romance, and drug-taking by the black sheep of the family). It brings to mind those realistic looking book-spines that you can order by the yard to fill space on your sitting room wall if actual reading is a hit too much for you: totally authentic in surface appearance but lacking the essential content of the real thing.

The same goes for *Tancremo*, which is "A Grundy Television Production for Central". This is *Dallas* set in pre-war Singapore with lots of Asians and some Australian accents. Again there is much surface glamour: vintage motors, a black sheep (not drugs but homosexuality), and plenty of scenes in evening dress. But the lines have been re-cycled from previous similar work and the motivation for the entire multi-million-pound effect is made seductively clear by Ted Childs, Controller of Drama at Central, that de-regulation means the end of television as a cultural band and its transformation into merely another Thatcherite money-making industry, the chief concern becoming "appealing production values."

Moving forward a day to Wednesday we find a new ITV sitcom comedy, *The Labours Of Eric*, which is, again, highly professional. Moreover it has, in Brenda Blethyn, one of those naturally funny actresses working in Britain today (which is saying quite a lot). There is a worldwide appeal

for film drama but it is expensive to produce well. Co-productions like *Tancremo* and *Eden's Lost* (a previous Central series) are examples of how programme makers in different countries can come together to fund high cost drama with appealing production values. International co-production of this sort will become increasingly important.

Tim was when British television drama was in the business of conviction, inspiration, passion, and giving voice to the individual voice that made *Macbeth* and *Brass*. But now, with the belief widespread within the business that de-regulation means the end of television as a cultural band and its transformation into merely another Thatcherite money-making industry, the chief concern is becoming "appealing production values."

Thursdays new series on C4, *The Life Revolution* (well, it reached the fourth of six parts last night — so, newish) is an excellent piece of work which is revealing both the extraordinary achievements of biotechnology and also the frightening dangers that mankind may be storing up by tampering with the gene pool. On the other hand *Here To Stay* on BBC1 on Wednesdays is a disappointingly ordinary piece of work in which Robert Kilroy Silk talks to people who have chosen Britain as their home and proves again, if proof were needed, that good looks are no substitute for good journalism. The programme's research and production are fine; how impressive it might be if it were presented by a reporter/interviewer with proven skills, such as Alan Whicker.

Thursdays brings a couple of attractive oddities from BBC2 and C4 and another bit of formula-filling from ITV. BBC2's offering is *When In Italy*, one of those travel-and-language series which the BBC now does with such practised skill. This one, about Umbria, the secret "green heart" of Italy, hidden from the tourists, hangs in the middle of the country, is presented by a Roman actress, Mirella d'Angelo, who began by admitting she had never been a

television presenter before who proved to be a natural.

The C4 series, presented by my C4 colleague Ray Snoddy, is *Hard News* which is clearly designed to do for the press what C4's *Right To Reply* has done for television: to give those outraged by what they see as its excesses the opportunity to hit back in public. Programmes like *Hard News* suggest there will be no lack of material.

And the new ITV series is *Out Of Order*, joky consumer affairs programme which, once again, looks more concerned with ratings than anything else.

On Friday BBC1 offers *The Justice Game*, a drama series about crime and lawyers, set in Glasgow (and a shade too insistently keen on its locations) which may prove fast and funny enough to overcome the formula to which it is clearly written. On the same night C4 has begun *The Thatcher Factor*, a series spun off from Hugo Young's book about the Prime Minister, which is proving what a powerful tool television can be in modern political biography.

The seventh night of the week, Saturday, for years a lowbrow ghetto, shows little sign of change. *Saturday Night At The Movies* ("An Initial Film And TV Production for Granada Television") is a series about cinema which seems more interested in its own ability to entertain than in any serious analysis of its subject. And those of us who live in London then get two really dreadful American crime series *Hot Shots*, pronounced "Hot Shits," and *Sledge Hammer*, possibly the unfunniest "comedy" ever to cross the Atlantic in either direction.

Because a handful of viewers now have a dozen channels going into their homes, the choice on the terrestrial networks — still viewed by the millions — grows poorer. And if he was the one — was right.

Christopher Dunkley

*Ivanov*

## STRAND THEATRE

Yet another ad hoc classical company has been launched in the West End, Alan Bates and Felicity Kendal leading off with Chekhov's very first play in the attractively refurbished Strand, to be joined in fortnightly repertoire at the end of the month of *Much Ado*.

Michael Frayn has persuasively rejected the challenge of *Ivanov* in his Chekhov anthology. His hero is a bored landowner who has fallen out of love with a consumptive wife, Anna Petrovna, who renounces her Jewishness to marry him. A gallery of money-grabbing caricatures and old soaks circle around him before Anna Petrovna dies and he takes final, decisive action on the brink of marrying a much younger girl to whose mother he is in debt. The play is thin but tart, with not enough opportunity for the wry finale should be an elegantly danced *Hora*, given in the proper circumstances) overwhelming strokes of harmony and instrumental colour.

Altogether, Friday's performance gave the feeling of a bold new venture not yet completely settled in. The EBF *Alceste* to Covent Garden in July: time enough to iron out the kinks and intensify the blend of music and drama the before them.

Max Loppert

included Bob Hoskins, Norman Rodway and Zoe Wanamaker. Adopting a designer (Mark Thompson) and a few mannerisms from the new Expressionist wave, director Elijah Moshinsky, using a speakable but heavily cut new version by Ronald Harwood, comes up with a spectacle that lurches strangely between the worlds of Simon Gray and Ostrovsky.

If you think that watching Alan Bates doing nothing very much for two hours is as exciting as watching paint dry, you will have trouble here. But Bates's special stage magic often resides in non-statements of heavily charged blank minimalism. Like Guinness, Bates now conveys a world of anguish and befuddled resignation with tactics of startling economy. His skill lies in deflecting other actors and engaging with an audience.

Although Chekhov's character is only 35, Bates refers him to the tubby menopausal types who have looked in the shaving mirror and inexplicably seen the abyss. Significantly, the entire stage action is presented as an interruption to a casual but private ablation.

These shades of Butley are compounded with shades of gnawed and despairing virtuousity display for the RSC in 1978, and David Jones directed a wonderful company that

included Bob Hoskins, Norman Rodway and Zoe Wanamaker. Adopting a designer (Mark Thompson) and a few mannerisms from the new Expressionist wave, director Elijah Moshinsky, using a speakable but heavily cut new version by Ronald Harwood, comes up with a spectacle that lurches strangely between the worlds of Simon Gray and Ostrovsky.

The critical young doctor, Lvov (Philip Franks), is the honnête homme who is horrified by Ivanov's behaviour to the extent of undermining any hope he has of either salvation or happiness. This harsh side of the play is the best thing about it. The third act outburst — "Shut up you Jewish bitch... you're going to die soon" — is effectively appalling.

Mrs Kendal retreats from the onslaught through a slit in the box set of green planks which increasingly takes on the properties of a cell-like retreat for a verminous misanthrope. Tumbling through are Nicky Henson's gravel-throated, energetic estate manager, Sheila Steafel's brightly scarlet moneylender, and, hitting the cartoon style best of all, Cherith Meller's rapacious, grim-jawed widow.

Karen Ascoe is a bland young bride, but there is more than flavoursome compensation from Peter Salter and Frank Thornton as, respectively, her sottish father and a silly old Count.

Michael Coveney

April 7-13

**SALE ROOM**

*Porcelain breaks records*

Christie's had a most successful sale of early European porcelain on Monday night, bringing in £76,000 for a Qur'an. It was paid by the London dealer David Khalaf for a complete Eastern Kufic miniature Qur'an dating from the 10th century. It is early and rare in being complete and written on vellum. It was sold by descendants of the Qajar family which ruled Iran until the 1920s. The price was way above the £10,000 top estimate. A Qur'an section, probably 12th century and Spanish, went for £2,600.

There were many auction records for the work of particular factories and styles, most notably the £23,500, almost twice the estimate, paid for a Capodimonte group of rabbit catchers modelled by Giuseppe Gricci around 1750. Only one other example of this design is known. In 1968 Mr Blohm bought it at Christie's for £29,450. Another Capodimonte group, of Neapolitan revellers from the hand of the same modeler, went for £68,000, an impressive application of rabbit catchers modelled by Giuseppe Gricci around 1750. Only one other example of this design is known. In 1968 Mr Blohm bought it at Christie's for £29,450

## FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL  
Telephone: 01-873 3000 Telex: 922186 Fax: 01-407 5700

Wednesday April 12 1989

## Policing EC mergers

THE WAVE of mergers and acquisitions sweeping across large sections of European industry is all to the good as long as it produces more efficient and dynamic business groupings. However, the increasingly feverish psychological climate in which many deals are being made gives rise to two distinct concerns, to which shareholders and policy-makers need to be alert.

One is that, in the stampede to prepare for the single market, companies will overreach themselves, allowing opportunism on the part of size for its own sake to prevail over sound business logic. Such misjudgments are bound to end in tears. The other is that mergers will result in excessive concentration and cartelisation. That risk is particularly great in public sector markets such as telecommunications and power engineering, where a long history of government protection has encouraged a monopolistic attitude among producers.

At present, the European Community lacks systematic safeguards to check such abuses. Only a few governments operate rigorous merger policies, which in any case stop at national frontiers. The European Commission has sought to intervene more actively, but its existing powers in this area are sketchy and cumbersome to enforce. The consequence is a messy mosaic of partial controls and a high degree of regulatory uncertainty.

### Specific authority

At a meeting of EC industry ministers tomorrow, the commission will make another push in its long-standing campaign to win specific authority to vet in advance and if it chooses, to block large cross-frontier mergers. Its demands have already gained a broad measure of support, and the debate about its future role now turns increasingly on practicalities, rather than issues of principle. The remaining resistance comes mainly from Britain and West Germany, the two countries with the most highly evolved controls of their own. Their reservations appear to stem partly from a defensive preoccupation with sovereignty, but also from

genuine uncertainty about how the EC scheme would work.

In an effort to reach quick agreement, Sir Leon Brittan, the competition commissioner, recently suggested a compromise. It would reduce the number of mergers which would be caught by EC controls, notably in the first few years of their operation, and would clarify the dividing line between national and Community jurisdiction. These proposals seem sensible, not least because they recognise that if the Commission cast its net too wide initially, it would risk capturing more cases than it had the resources to handle.

### Woolly aspects

However, several other aspects of the scheme remain woolly. They include the conditions which governments would be entitled to pursue of national interest to block mergers approved by Brussels and whether EC law could be invoked in national courts to challenge deals which fell outside the Commission's jurisdiction. There is also still uncertainty about the potential latitude available to the Commission to interpret merger decisions in the light of industrial policy objectives, as France and southern EC members would like.

Decisive clarification is required, above all on the last of these points. The overriding purpose of merger control must be to promote competition and keep markets open. That cannot be too heavily underlined, particularly a time when protectionist pressures are rising in the EC, and support is growing for the ill-conceived notion that "European champion" companies are needed to compete effectively on world markets.

The commission is asking for substantial authority, and wide discretion in administering it. EC member states have every right to withhold assent until they are fully satisfied that its remit is drafted with precision, and that the procedures for implementing it ensure efficiency, transparency and impartiality. The aim of negotiations from now on should be to ensure that Brussels is given the right tools for the job, neither more nor less.

## A policy for community care

MR KENNETH Clarke, the UK Health Secretary, should spend less time bemoaning doctors and more time thinking about the problems his department has yet to confront. The most important of these is Britain's community care - the domiciliary services which the elderly, the physically disabled, and the mentally ill and handicapped need if they are to have any chance of leading a worthwhile life in the community. Reform proposals were put forward more than a year ago by Sir Roy Griffiths. Mrs Thatcher's special health adviser, Mr Clarke, despite urgent calls for action from all concerned, has failed to make any kind of response.

A crisis in community care has been brewing for many years, if not decades. In the early 1960s, psychiatrists and others began to argue that the Victorian institutions were not a good environment for the disadvantaged. They tended to foster rather than reduce people's sense of dependency. A better solution, they said, would be to model care more closely on that provided by family and friends. People should be treated in small units close to the community and encouraged to lead as independent a life as possible.

The strategy of replacing institutional by community care was never properly implemented. The closure of institutions became popular in Whitehall (partly because it seemed a good way to reduce rapidly rising health expenditure), but adequate community facilities were not created in their place.

### More costly

Politicians failed to grasp that community care was not a cheap option. In the short run, it required an increase in expenditure - the community facilities have to be established before the institutions are closed. But even in the longer term, the savings are uncertain. Care packages tailored to individual needs in the community are often likely to prove more costly than the Victorian solution of cheap dormitory accommodation.

The second problem is organisational in nature. The National Health Service had clear responsibility for its geriatric wards and mental hospital

units. But, as the Audit Commission pointed out over two years ago, responsibility for community care is fragmented between local authority social service departments, voluntary health services, private bodies and housing departments. There is no easy mechanism for transferring cash from the NHS to these carers. Local authorities, in particular, do not get an earmarked grant for community care; they have thus been enjoined to build up services during a decade in which their budgets have been sharply constrained.

### Gordian knot

Sir Roy Griffiths attempted to cut through the Gordian knot. Somebody, he said, must be given clear responsibility for community care. He regarded local authority social service departments as the only plausible candidate. This reflected both their expertise and their direct local political accountability. The latter point is important, because community care policies, by their nature, have implications for local communities (for example, communities have to be prepared to accept a certain amount of disturbance if mentally ill people are to be allowed to rove the streets). Sir Roy said local authorities should get direct grants proportionate with their responsibilities. He also advocated a long overdue rationalisation of financial support for care at present social security grants can be used to finance residential care but not to pay for domiciliary services.

There are no easy solutions in community care. This is not an area where the market can play a big role; those in the greatest need of care are often those with the least cash and the least ability to make rational choices. Responsibility has to be vested in a bureaucracy of some description and it has to be properly financed. The sensible course would be for the Government to accept Sir Roy's arguments and set about ensuring that local authorities discharge their responsibilities as efficiently as possible. A sensible course would be for the Government to accept Sir Roy's arguments and set about ensuring that local authorities discharge their responsibilities as efficiently as possible. A sensible course would be for the Government to accept Sir Roy's arguments and set about ensuring that local authorities discharge their responsibilities as efficiently as possible.

The comrades were having none of it. Sir Campbell and his fellow directors were accused of everything from fattening Abbey up so that it

Bruce Clark and Tim Dickson examine the growth of European co-operation on the environment

## Towards a green consensus

For the Germans, the Dutch and the Danes, it has been a bewildering few months in environmental politics. France and Britain, whose policies for so long exasperated their "greener" European Community partners, have begun to jockey for a leading role in ecological diplomacy.

Britain, ever pragmatic, chose the specific question of chlorofluorocarbon gases (CFCs), summoning officials from 124 countries for a spectacular denunciation of the offending chemicals.

No less characteristically, France took the cerebral approach, turning attention to the question of how global warming might affect North Sea relations. Together with Norway and the Netherlands, it hosted a 24-nation summit in the Hague, from which Mrs Margaret Thatcher, the UK Prime Minister, pointedly stayed away.

Arguably, this seizing of the initiative by London and Paris is only an apparent paradox. The past year has seen the emergence of global threats - ozone depletion and greenhouse warming - which almost compel new forms of international co-operation. So it was to be expected that the two European countries most at home in the world diplomatic stage should take the lead. But Anglo-Français over global issues has not, as yet, changed the fact that Western Europe is deeply split by political attitudes to the environment, posing serious problems for European integration.

And, as the Germans, seemingly

sated by prosperity, ecological concern has been seeping out from the Green movement for a decade and

has become a key priority for all political parties.

The Dutch, about to adopt an environment plan to slash all forms of pollution by at least 70 per cent within 20 years, are gripped by fears of being the "waste bin" of Europe.

The environment has soared ahead of unemployment as the prime national concern; some 70 per cent of the Dutch would forgo a cleaner environment for a cleaner country.

But in Britain, France and southern Europe these preoccupations have not been anything like so intense - at least until recently.

The split corresponds so nearly to Europe's oldest fault-lines - Teutonic Protestant/Catholic, bourgeois/agrarian - that one could devise elaborate cultural theories to account for it. Dutch, German and Scandinavian officials offer a simpler explanation: their countries - whether because of dense populations or proximity to the appalling pollution of Eastern Europe - are simply the worst affected.

Differing environmental policies pose two kinds of difficulty for European integration: problems of production, and problems of production.

If they were not restrained by their participation in the EC, the Dutch, Germans and Danes would undoubtedly set far higher environmental standards for products ranging from washing powder to fertilisers and petrol - as those countries just outside the EC with similar political attitudes, such as Sweden and Switzerland, have done.

But unilateral moves by "greener" EC countries run the immediate risk of being branded as protectionist by fellow members. The bitterest dispute of this kind is the row over car exhaust: France has for five years been leading a rearguard action against German and Dutch moves to impose stringent US standards, saying this would add disproportionately to the price of smaller cars.

The latest wrangle concerns an unhappy compromise reached in November: the French only agreed to that on condition that the European Commission take the Dutch Government to the European Court over its planned tax rebates for cars meeting US norms.

The cars case looks as if it will turn into an important legal test of some provisions of the Single European Act. The key uncertainty surrounds the full implications of Article 100A, which provides for voting by member states on a "qualified majority" basis and forms the legal basis for most internal market directives.

Almost certainly, the argument will centre on paragraph 4 of the article which says that an EC country in a minority position can introduce stricter standards, subject to approval from the European Commission, which may refer the matter to the European Court.

This is uncharted legal territory, but an important precedent is the Court's ruling in the "Danish bottle" case where Copenhagen's ban on imports of non-returnable bottles was upheld, but its ambitious recycling system was upheld, because the means had to be "proportional" to the environmental ends.

This ruling has apparently encouraged West German moves to insist on the recycling of plastic bottles - moves which France, among others, sees as a direct attack on its exports of bottled water.

The Dutch environment minister, Mr Ed Nijpels, says firmly that the Netherlands will act alone over products whenever it perceives a vital national interest. His West German counterpart, Mr Klaus Topfer, takes a more cautious attitude to unilateral measures, saying that although EC

law allows for them, the weapon must be used sparingly.

Over production, the problem is more political than legal. West German and Dutch industries, notably power generation and chemicals, have honed their competitive position by devoting far more effort to pollution control than the equivalent sectors in neighbouring countries. The governments in Bonn and the Hague face continual pressure from local industry to demand more stringent regulation throughout the EC, so as to level the playing field.

As Dutch and German officials see it, government and industry in France and Italy have been short-sighted in lagging behind. The dirtier countries, so the argument runs, will have to tighten regulations and they have allowed Germany the advantage in anti-pollution technology.

Mr Brice Lalonde, the former head of France's ecologists who has now become environment minister (to cries of "sell-out" from ex-comrades) is incensed by German preaching. An eloquent debater, whose rise to power has not stalled his youthful, firebrand intensity, he lists a string of areas in which France's performance is better.

He says that France's "alert" threshold for sulphur dioxide in the air is lower than Germany's; accuses German chemical firms of refusing to grounds of commercial secrecy, to detail what they dump in the Rhine; and recalls that France, thanks to reforestation and nuclear power, has slashed carbon emissions.

His relationship with French industry, of which he was long a scourge, is a paradoxical one. He is unashamedly set about insisting, under industry pressure, that the Dutch be taken to court over car emissions. "I do not

work for industry, but I am obliged to work with it."

Yet, when confronted with German arguments about the short-sightedness of French companies, he acknowledges "some truth in that." Moreover, he adds, French industry is coming round to the same point of view. The Dutch and Germans would not doubt that this was what they predicted. In Bonn and the Hague, there is a quiet conviction that the "dirty" countries are being converted to the Teutonic position, if only because their environmental sins have caught up with them.

And there are more and more indications that the Dutch and Germans' forecasts are coming true.

Already, there has been a significant change in the political atmosphere surrounding the car emissions dispute. The Commission has chosen the slower of two available legal routes to challenge the Dutch, and it now appears to be calling for an EC move, by 1993, to the very US standards that the Dutch are being challenged for encouraging.

The Netherlands' moral case could be further strengthened if the environmentally-minded European Parliament signals its dissatisfaction with the November accord in an important vote on the issue today.

In regional forums, such as the 4-nation Rhine Action Plan and the 8-nation North Sea group, there has been a quiet improvement in co-operation, despite such spectacular disputes as the Franco-Dutch row over salt-dumping in the Rhine, and the controversy over Britain's dumping of sewage sludge at sea. Last year, Britain made significant concessions over acid rain.

The most astonishing upsurge in

work for industry, but I am obliged to work with it."

Yet, when confronted with German arguments about the short-sightedness of French companies, he acknowledges "some truth in that." Moreover, he adds, French industry is coming round to the same point of view. The Dutch and Germans would not doubt that this was what they predicted. In Bonn and the Hague, there is a quiet conviction that the "dirty" countries are being converted to the Teutonic position, if only because their environmental sins have caught up with them.

And there are more and more indications that the Dutch and Germans' forecasts are coming true.

Already, there has been a significant change in the political atmosphere surrounding the car emissions dispute. The Commission has chosen the slower of two available legal routes to challenge the Dutch, and it now appears to be calling for an EC move, by 1993, to the very US standards that the Dutch are being challenged for encouraging.

The Netherlands' moral case could be further strengthened if the environmentally-minded European Parliament signals its dissatisfaction with the November accord in an important vote on the issue today.

In regional forums, such as the 4-nation Rhine Action Plan and the 8-nation North Sea group, there has been a quiet improvement in co-operation, despite such spectacular disputes as the Franco-Dutch row over salt-dumping in the Rhine, and the controversy over Britain's dumping of sewage sludge at sea. Last year, Britain made significant concessions over acid rain.

The most astonishing upsurge in

work for industry, but I am obliged to work with it."

Yet, when confronted with German arguments about the short-sightedness of French companies, he acknowledges "some truth in that." Moreover, he adds, French industry is coming round to the same point of view. The Dutch and Germans would not doubt that this was what they predicted. In Bonn and the Hague, there is a quiet conviction that the "dirty" countries are being converted to the Teutonic position, if only because their environmental sins have caught up with them.

And there are more and more indications that the Dutch and Germans' forecasts are coming true.

Already, there has been a significant change in the political atmosphere surrounding the car emissions dispute. The Commission has chosen the slower of two available legal routes to challenge the Dutch, and it now appears to be calling for an EC move, by 1993, to the very US standards that the Dutch are being challenged for encouraging.

The Netherlands' moral case could be further strengthened if the environmentally-minded European Parliament signals its dissatisfaction with the November accord in an important vote on the issue today.

In regional forums, such as the 4-nation Rhine Action Plan and the 8-nation North Sea group, there has been a quiet improvement in co-operation, despite such spectacular disputes as the Franco-Dutch row over salt-dumping in the Rhine, and the controversy over Britain's dumping of sewage sludge at sea. Last year, Britain made significant concessions over acid rain.

The most astonishing upsurge in

work for industry, but I am obliged to work with it."

Yet, when confronted with German arguments about the short-sightedness of French companies, he acknowledges "some truth in that." Moreover, he adds, French industry is coming round to the same point of view. The Dutch and Germans would not doubt that this was what they predicted. In Bonn and the Hague, there is a quiet conviction that the "dirty" countries are being converted to the Teutonic position, if only because their environmental sins have caught up with them.

And there are more and more indications that the Dutch and Germans' forecasts are coming true.

Already, there has been a significant change in the political atmosphere surrounding the car emissions dispute. The Commission has chosen the slower of two available legal routes to challenge the Dutch, and it now appears to be calling for an EC move, by 1993, to the very US standards that the Dutch are being challenged for encouraging.

The Netherlands' moral case could be further strengthened if the environmentally-minded European Parliament signals its dissatisfaction with the November accord in an important vote on the issue today.

In regional forums, such as the 4-nation Rhine Action Plan and the 8-nation North Sea group, there has been a quiet improvement in co-operation, despite such spectacular disputes as the Franco-Dutch row over salt-dumping in the Rhine, and the controversy over Britain's dumping of sewage sludge at sea. Last year, Britain made significant concessions over acid rain.

The most astonishing upsurge in

work for industry, but I am obliged to work with it."

Yet, when confronted with German arguments about the short-sightedness of French companies, he acknowledges "some truth in that." Moreover, he adds, French industry is coming round to the same point of view. The Dutch and Germans would not doubt that this was what they predicted. In Bonn and the Hague, there is a quiet conviction that the "dirty" countries are being converted to the Teutonic position, if only because their environmental sins have caught up with them.

And there are more and more indications that the Dutch and Germans' forecasts are coming true.

Already, there has been a significant change in the political atmosphere surrounding the car emissions dispute. The Commission has chosen the slower of two available legal routes to challenge the Dutch, and it now appears to be calling for an EC move, by 1993, to the very US standards that the Dutch are being challenged for encouraging.

The Netherlands' moral case could be further strengthened if the environmentally-minded European Parliament signals its dissatisfaction with the November accord in an important vote on the issue today.

In regional forums, such as the 4-nation Rhine Action Plan and the 8-nation North Sea group, there has been a quiet improvement in co-operation, despite such spectacular disputes as the Franco-Dutch row over salt-dumping in the Rhine, and the controversy over Britain's dumping of sewage sludge at sea. Last year, Britain made significant concessions over acid rain.

The most astonishing upsurge in

work for industry, but I am obliged to work with it."

Yet, when confronted with German arguments about the short-sightedness of French companies, he acknowledges "some truth in that." Moreover, he adds, French industry is coming round to the same point of view. The Dutch and Germans would not doubt that this was what they predicted. In Bonn and the Hague, there is a quiet conviction that the "dirty" countries are being converted to the Teutonic position, if only because their environmental sins have caught up with them.

And there are more and more indications that the Dutch and Germans' forecasts are coming true.

Already, there has been a significant change in the political atmosphere surrounding the car emissions dispute. The Commission has chosen the slower of two available legal routes to challenge the Dutch, and it now appears to be calling for an EC move,

## Andrew Taylor reports on the progress of the Channel Tunnel

The best way to appreciate the grandeur of the Channel tunnel project, one of the 20th century's greatest engineering endeavours, is from the air. Underground, the tunnel looks just like another hole in the ground. For all its proposed record length of 51km (32 miles), it does not require new tunnelling technology or underground working practices.

From a helicopter, however, you can see the immense scale of the task facing Transmanche, the group of five British and five French construction groups which have contracted to design and build the tunnel and its support facilities.

It is 25 minutes by helicopter from Shakespeare Cliff, where British tunnellers started work 16 months ago, to the Isle of Grain, 35 miles away on the Thames estuary, where concrete linings for the tunnel are manufactured.

On the way, you fly over the proposed rail terminal at Chertsey near the Kent coast, where 60,000 cubic metres a day of bright orange sand and seawater is being pumped ashore from the Goodwin sands to level the site.

The terminal alone represents Britain's third largest building contract, behind the 12m sq ft Canary Wharf office development in London's Docklands and the Sizewell B nuclear power station in Suffolk.

At the Isle of Grain the contractor has to 'land' on waste ground, because the car park is full of the plant's output, seven months supply of concrete tunnel linings. The plant - purpose-built by the contractors at a cost of more than £100m - is fully automated and computer-controlled.

Back at Shakespeare Cliff you can see a small village of portable buildings where 500 of the 3,000 tunnellers live. At the base of the cliff, tunnel spoil is pouring out along out a long conveyor belt. The spoil will be used to turn the man-made platform, which will extend out to sea along the foot of the cliff when the tunnel is completed, into a leisure area. At the moment it contains a large railway marshalling yard, where tunnel linings from the Isle of Grain begin their final 'journey' underground.

The contractors have to construct two railways: one to get man and material to and from the tunnel face during construction. This will be ripped out when the tunnels are com-



Shakespeare Cliff, Kent: British tunnellers started work here 16 months ago

## Getting up to speed underground

pled to allow the "real" railway with more than 200km (125 miles) of track, to be built. The project has begun to recover after serious delays last year in digging the service tunnel, which will run between the project's two rail tunnels. At one stage last year the French section of the service tunnel was six months behind schedule. The British section was three months late. Rows over the delays between Eurotunnel, the publicly quoted company which will own and operate the tunnel, and Transmanche led to a new agreement between the two sides in January.

The contractors now have to meet 18 key design and construction deadlines before June 15, 1993, when the tunnel is due to open. Eurotunnel and Transmanche are trying to identify savings to offset rising costs, which could rise by as much as £300m over the original estimate of £4.7bn. Included in that increase are contractors' bonuses, if they meet their revised production targets.

Progress of the British and French engineers digging the tunnels had started to improve well before the new agreement with Eurotunnel. By the end of last month the service tunnel

was progressing at a rate of more than 400 metres a week, compared with a target of 337 metres. Work recently started on the main rail tunnels. Altogether, the two teams have excavated a total of 8km (5 miles) during the first three months of this year compared with 7km for the whole of 1988.

British engineers on their own completed more than 500 metres of the service tunnel last week, easily surpassing the combined target rate for both British and French tunnellers. To meet their revised targets, the contractors will have to dig 8km (3 miles) of the British section of the first rail tunnel by November 1.

What went wrong last year? Possible answers, listed by Eurotunnel and Transmanche, and all more or less borne out by conversations with suppliers of materials and equipment include:

• Inherent difficulties. Mr Alastair Morton, Eurotunnel's British joint chairman, says that to have expected the job to run smoothly from the start or to believe that no more problems will emerge is to misunderstand the nature of large construction projects. Tunneling is notoriously hazardous.

Ground conditions - even with a geology as well

researched as the sea bed under the Channel - can vary strikingly in the space of a few hundred metres. Even experienced tunnellers can be caught by surprise. Transmanche says poorer than expected ground conditions under the British coast were a particular problem last year.

• Contractors' management. Mr Morton has criticised Transmanche for not managing the combined target rate for both British and French tunnellers. To meet their revised targets, the contractors will have to award contracts for the design and construction for the tunnel shuttle trains which will carry paying passenger, cars, lorries and coaches on the 30 minute journey under the Channel.

• Potential suppliers bidding

for the shuttle trains say tender prices are likely to be more than double Eurotunnel's original estimates. The company is thought to be considering leasing the trains in a bid to reduce costs.

The first year of a large engineering project is always likely to be the most difficult as equipment, management teams and procedures are tested for the first time. Recent performances by the tunnellers, however, suggest Transmanche has managed to sort out some of the problems which emerged last year. As one manufacturer, critical of last year's efforts, puts it: "Some of the best engineers in the world are working on the tunnel but it takes time to build an organisation from scratch. Things are much better organised now."

The next 18 months will provide a stern test of the organisation which has been put in place as well as the new relationship between Transmanche and Eurotunnel.

• Teething problems. Transmanche says teething troubles with machinery on both sides of the Channel were an important cause of last year's delays. The tunnel boring machines, for example, ran into problems. Under the French coast - where the ground conditions were about the worst the tunnel bores will face - there have been difficulties with a pump used to convey a slurry of spoil and water away from

the tunnel face. And on the British side, rocks kept falling into the machinery. A flexible sheath, called trailing fingers, now protects the tunnel borer. Some suppliers blamed the contractors for inadequate reporting procedures for machinery breakdowns last summer.

• Eurotunnel's own management - another factor blamed by Transmanche. And suppliers say Eurotunnel added unnecessary layers of management, and failed to delegate properly. According to one supplier: "We would have detailed discussions with Transmanche, reach agreement and then have to repeat the whole procedure with a new series of meetings with Eurotunnel. It just delayed decision making."

Announcing Eurotunnel's annual results last week, Mr Eurotunnel said duplication of management between Transmanche and Eurotunnel was one area being examined for possible savings. And there have been senior management changes at Eurotunnel as well as Transmanche.

The project is now entering one of its most important phases as attention switches to the trains and transport systems which will run through the tunnel. An important deadline this summer will be to award contracts for the design and construction for the tunnel shuttle trains which will carry paying passenger, cars, lorries and coaches on the 30 minute journey under the Channel.

• Contractors' management. Mr Morton has criticised Transmanche for not managing the combined target rate for both British and French tunnellers. To meet their revised targets, the contractors will have to award contracts for the design and construction for the tunnel shuttle trains which will carry paying passenger, cars, lorries and coaches on the 30 minute journey under the Channel.

• Potential suppliers bidding

for the shuttle trains say tender prices are likely to be more than double Eurotunnel's original estimates. The company is thought to be considering leasing the trains in a bid to reduce costs.

The first year of a large engineering project is always likely to be the most difficult as equipment, management teams and procedures are tested for the first time. Recent performances by the tunnellers, however, suggest Transmanche has managed to sort out some of the problems which emerged last year. As one manufacturer, critical of last year's efforts, puts it: "Some of the best engineers in the world are working on the tunnel but it takes time to build an organisation from scratch. Things are much better organised now."

The next 18 months will provide a stern test of the organisation which has been put in place as well as the new relationship between Transmanche and Eurotunnel.

• Teething problems. Transmanche says teething troubles with machinery on both sides of the Channel were an important cause of last year's delays. The tunnel boring machines, for example, ran into problems. Under the French coast - where the ground conditions were about the worst the tunnel bores will face - there have been difficulties with a pump used to convey a slurry of spoil and water away from

## Debt Reduction

## Voluntary measures are already working

By William Rhodes

plement to continuing new-money exercises.

I believe that the ideas put forward by Mr Nicholas Brady, the US Treasury Secretary, though still general in nature, support this view. The importance of placing on voluntary debt reduction of any future debt strategy.

How this will be accomplished will probably not become fully apparent until it is applied on a country-by-country basis. Yet there are precedents, and lessons to be learned, in voluntary debt reduction.

Many forget that it was introduced in 1984, during negotiations with Mexico, in the form of debt-equity conversions. In 1987 exit bonds - which reduce debt service - were introduced in an agreement with Argentina. Later that year Mexico presented its debt-in-debt exchange offer, which reduced the country's external obligations by approximately \$1bn. The medium-term financing package negotiated with Brazil in 1988 demonstrated for the first time that significant voluntary debt reduction programmes and new money need not be mutually exclusive.

That is, when the two are combined in a way that meets the needs of a country and its creditors, and advances the country towards an eventual return to the voluntary markets.

The Brazilian package combines \$5.2bn in new loans from commercial banks with a considerably greater amount of debt reduction, in the most comprehensive and innovative manner of options to date.

The options for debt reduction included exit bonds, which were a success - unlike the earlier Argentine exit bonds - largely due to features such as local-currency convertibility, with over 100 banks subscribing to approximately \$1.1bn of them. Some of these banks had refused for years to participate in new-money packages.

I believe that mechanisms like the exit bonds will be used extensively. Unlike other kinds of debt reduction, bonds similar to exit bonds offer a country short-term lines to support trade. Many developing countries would have to rely exclusively on capital inflows from official sources. This would severely limit their growth.

Although some observers

feel that the various parties have performed acceptably overall, to date, I believe that all of us must do more.

The restructuring countries must continue, and in some cases step up, their economic reform efforts, especially to encourage more investment, both through local savings and the return of flight capital, along with foreign investment.

Economic reform is the pre-requisite for the stable, sustained growth that ultimately is the only way for the countries to bring themselves, one by one, out of the debt crisis.

Creditor banks must continue to provide new money where needed, and, on a voluntary basis, to accelerate debt reduction, as called for in the Brady initiative, along with finding additional ways to speed negotiations.

Creditor governments through the Paris Club should be more flexible in their own negotiations with the borrowers, and some export-development agencies should restore credit more rapidly to countries making progress in structural reform.

Among the multilateral institutions, the Inter-American Development Bank has been hampered over the past few years by disagreement among its shareholder countries. I hope it can now respond to the energetic leadership of Enrique Iglesias so that this important institution can again become a significant player. In addition, the World Bank should be more willing to enter into co-financing programs with commercial banks.

As we move ahead, creditor governments, the multilaterals and the commercial banks must find additional ways to help developing countries which are making efforts to restructure their economies. I believe that the combination of new money, where needed, and accelerated debt reduction on a voluntary basis, is the most promising way to bring some of the countries back to the private capital markets. That is our major challenge.

The author is chairman of the restructuring committee at Citicorp/Citibank, and heads the bank advisory committees for Mexico, Brazil and Argentina.

## LETTERS

### Two-tier boards

From Mr Edgar Palamountain  
Sir, Conflicts of interest between management and shareholders, always latent, probably become most acute in the circumstances of a resisted take-over bid - both in the predator and in the target company.

Mr R.H. Grierson (March 29) has most usefully drawn attention to their significance in management buy-outs.

One of the safeguards which he proposes calls for the temporary transfer of all corporate power to the independent directors.

This proposal seems quite reasonable, but its acceptance would inevitably call once more into question the legal doctrine that all directors are equally responsible to the company and therefore to its shareholders.

It would surely be more sensible to recognise that independent directors alone can assume this responsibility to the fullest extent and to give them the powers which such a position would require.

I become increasingly convinced that this could only be done by way of a two-tier board structure.

It is highly regrettable that proposals on these lines are widely opposed because, following the report of the Bullock Committee, they are erroneously thought to entail public union representation on company boards. This heresy should be ignored and the merits of the case re-examined.

Edgar Palamountain,  
Chairman, Wider Share Owners  
Council,

94 St Paul's Churchyard, EC4

Soviet voters

From Miss M. Watchorn.

Sir, Mr Gossage (Letters, April 8) would understand the Soviet electoral system better if he had read John Lloyd's article (April 6) on its follow-up. It is intended to bring in wide participation. That is democracy. True representation reflects evolution.

M. Watchorn,  
58 Priory Road,  
West Bridgford,  
Nottingham

### 'This drift from reasoned debate'

From Mr William Wallace  
Sir, Do many of your readers share my increasing sense of bewilderment at the unreality, even irrationality, of the current economic and political debate in Britain? Let me offer a few examples, taken mainly from your pages over the past few weeks.

Sir James Goldsmith carries the day, in a debate organised by the Association of Corporate Treasurers, on the argument that the threat of hostile takeovers is the only way to keep companies efficient. (March 21). His argument relies overwhelmingly on US evidence, and apparently says nothing about the successful counter-example of Japan, Switzerland and Germany, where hostile takeovers are largely unknown.

Was his audience convinced that the successes of the UK and US economies were models for the world to follow? Were those present unaware of the accumulated evidence of Anglo-Saxon shortcomings in technological innovation and in training, in comparison with our strongest competitors?

Or take the UK national health service. Michael Prowse repeats the familiar figures on the remarkable cost-effectiveness of the NHS, in comparison with the American, or the French, or even the German (March 22). The wastefulness of the US system is the most striking; the US Administration spends almost as large a proportion of its GNP on public health provision as the British, to benefit (through Medicare and veterans' programmes) only part of its population, leaving the rest to pay the private taxation of essential health insurance.

Yet the British Government is determined to introduce American practices into Britain, in the face of all the evidence, and in spite of the additional costs of any major reorganisation.

Or take the determined drive to privatise water and electricity. An expensive advertising campaign tells us how good our water provision is - at the same time that Mr Nicholas Ridley, the Environment Secretary, is explaining that it won't be any good unless it is transferred to the private sector.

Mrs Thatcher calls on the French example to demonstrate how much better privatised water systems can be; carefully omitting to make a

### Site for sore Scots

From Mr David Jack.

Sir, Mr Bastian (Letters, April 7) supports land tax. Here in Scotland, in the middle of the poll tax debacle, I recall earlier suggestions for a reform of all property rating around the concept of site value rating. Like land tax - difficult to avoid, efficient in effect, cheap to administer, predictable yield - it looks elegant.

City centre sites would pay high rates, reflective of the economic benefit of the location and the costs of local services to the site. Elsewhere lower rates would prevail, but all owners would contribute to the maintenance of a strong local revenue base necessary for providing the infrastructure essential to the local economy.

David Jack.

25 Brae Mount,  
Edinburgh, Scotland.

### View from the border

From Mr John Pringle.

Sir, I was much amused to read Sir Charles Ferguson's views (Letters, April 7) on the Scottish devolution issue.

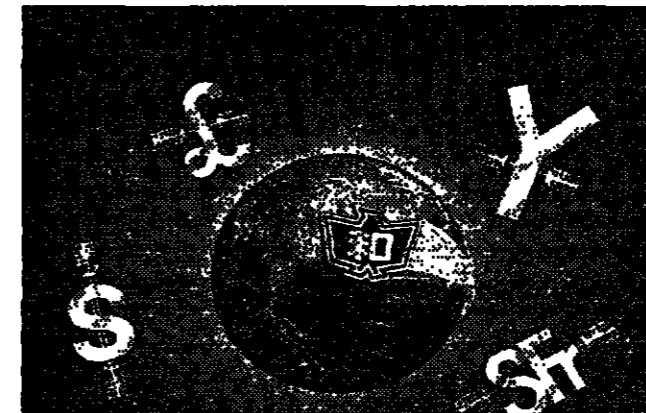
Many of us in Scotland had imagined that his particular form of paternalism was a thing of the past. But it seems to be alive and well and living in Ayrshire. How fortunate we are that our landed gentry "know" what "ordinary" people talk about and regard as primary.

But there is a more direct motive for corporate concern. In the Government's apparent belief that it can look to business to take over an increasing share of the provision and management of public goods, namely, compete with profits on city technological colleges and arts sponsorship, devoting managerial time and attention to running the appointed bodies, which are taking over the functions of local government.

"Good corporate citizens" (as distinct from more single-minded capitalists) who respond to government urging by shouldering these extra tasks will bear the costs, in terms of money not spent on investment or dividends and attention diverted from the core interests of their companies.

William Wallace,  
2 Johnstone Green,  
Balerno,  
Midlothian,  
Scotland

## MANAGING CORPORATE RISK IN TODAY'S VOLATILE MARKETS CALLS FOR GLOBAL INGENUITY



More than ever before, it is vital for forward looking

companies to manage their risks. This means working with a bank that applies total professionalism in financial engineering to offer highly competitive pricing on all major currency interest rate swaps and swap options.

At Daiwa Europe Bank we offer such a breadth of expertise in this area that complex multi-currency swap reversals, swaps and unusual cross-currency combinations have become key specialities.

Daiwa Europe Bank is the flagship commercial banking arm of Japan's US\$30 billion

Daiwa Securities Co.



**DAIWA EUROPE BANK plc**  
Banking with the best of both worlds

City Tower, 40 Basinghall Street, London EC2V 5DE, United Kingdom. Tel: 01-315 3900 Fax: 01-9419121

This fact alone gives the Bank access to, probably, the best informed data-base anywhere. Combine this with a unique Anglo-Japanese management workstyle that provides flexibility with speed and one can enjoy a singular confidence in our quotations.





## INTERNATIONAL COMPANIES AND FINANCE

## Next ends the year a third down

By Maggie Urry in London

MR DAVID Jones, chief executive of Next, hardly mentioned his predecessor Mr George Davies in presenting the UK retail group's annual results yesterday. Mr Davies, who was also chairman and his wife Mrs Liz Davies, the group's product director, were sacked at a dramatic late-night board meeting last December.

Everything Mr Jones said seemed aimed at divorcing the company from the man who has been hailed as the architect of the company's former success.

The profit figures, for the year to end-January, were every bit as bad as analysts had feared since Mr Davies warned of significantly lower profits a few days before his sudden dismissal. However, the shares closed 3p higher at 145p.

Pre-tax profits fell nearly a third from £92.4m to £62.3m (£105.3m), after exceptional items of £7.8m relating to writ-

ten-off development costs and accelerated depreciation. There are no provisions for compensation that may be payable to Mr and Mrs Davies; this is still being discussed.

Mr Jones warned that trading conditions would continue to be difficult because of the pressure on consumer spending. He said sales volumes were flat at present, after rising by 7.1 per cent on a like-for-like basis during the financial year. Costs were rising fast and the group expected shop rents to rise by 15 to 20 per cent in the current year.

He emphasised that Next now had a well-structured management team able to combine its entrepreneurial skills - Mr Davies's perceived strength - with operational and financial controls, which Mr Jones implied had been lacking before. He said that "when the upturn comes we will be better placed

to take advantage of it."

During the financial year sales rose 31.7 per cent to £1.1bn, still reflecting the rapid pace of Next's expansion both in high-street retailing and home shopping. The Next Directory, which was billed as breaking the mould of mall order when it was launched in January 1988, achieved sales of £60.1m, but made a loss last September.

The effect of that strike on the home shopping division, which includes Crafton, was a loss of £15m of profits. Home shopping operating profits were down from £51.3m to £18.7m. High-street profits rose from £30.5m to £40.9m.

The financial services division contributed £14.4m, compared with £22.3m last time. This was an extraordinary credit of £137.7m which largely related to profits on the sales.

The group's interest charge rose sharply, from £8.6m to £22.5m, although gearing fell during the year from 85.4 per cent to 43.8 per cent. Mr Peter Lomas, finance director, said gearing would rise in the current year to about 50 per cent.

Earnings per share were 10.88p, after allowing for supplemental interest on the group's convertible bonds, against 19.52p last year when there was no provision for extra interest on the bonds. The final dividend was held at 4.7p, giving a rise for the year of 2.8 per cent to 7.4p.

Lex, Page 22

## Chief bullish as Mrs Fields loses \$18.5m

By Andrew Hill in London

MR RANDALL Fields, chairman of Mrs Fields, yesterday promised further expansion and a return to profitability at the US cookie maker and retailer, apparently undaunted by losses of \$18.5m before tax last year.

Anouncing the results, which compared with profits of \$17.1m in 1987, he said: "The company is alive and well and doing exceptionally well at the store level. The company absolutely will be profitable at the pre-tax line in 1989."

Since January 1988, a series of setbacks has dragged the

company's share price in London down from 185p to yesterday's closing price of 29p - which was down 1p on the previous day. Before the 1987 stock market crash the shares traded as high as 265p.

Mr Fields said: "We have not communicated as efficiently as we should have about what is going on in the world of Mrs Fields."

Last year, the group made \$1.4m before tax, compared with \$23.1m in 1987, but an exceptional charge for the closure of underperforming stores in the US cut \$19.9m from the

figures, compared with a \$5.4m exceptional charge the previous year. Mrs Fields first warned of the problems in January.

Ironically, the large number of store openings in 1987 meant that Mrs Fields also suffered an increase in interest, depreciation and write-off charges, up from a total of \$7.4m in 1987 to \$15.2m.

A further \$11.6m was spent in 1988 on development and training to establish Mrs Fields Bakeries, larger shop-cum-cafe stores selling bakery products as well as trad-

itional cookies and muffins.

The group - which is quoted on the Unlisted Securities Market in the UK, but has no stock market quotation in the US - hopes to open around 25 new shops this year, mostly Mrs Fields Bakeries.

Mr Fields said that the company was still in talks aimed at setting up joint ventures to manage its international operations. Partners may take minority stakes in the US group. A planned link-up with Midial, a French food group, fell through this year.

Lex, Page 22

## Axel Johnson bids for outstanding Hexagon shares

By Sara Webb in Stockholm

AXEL JOHNSON, the Swedish trading group owned by Mrs Antonia Axelson Johnson, yesterday made a cash offer of SKr1.6bn (£261m) for outstanding shares in Hexagon, a listed group that buys and develops small companies with a view to reselling them.

The bid puts a total value of about SKr2bn on Hexagon and means a premium of about 29 per cent over the recent share price. Axel Johnson already

owns 18.1 per cent of the share capital and controls 23.2 per cent of the votes in Hexagon.

The group claimed that the acquisition of Hexagon would complement Axel Johnson's other businesses on the trading side.

The Axel Johnson group reported profits (before appropriations and tax) of SKr743m on turnover of SKr72bn in 1988. It has international trading operations in stainless steel

and marine products, as well as oil trading and ore and metals trading. It also includes chemical production and supplying components to the Swedish electronics industry.

Last year it expanded its trading business in Sweden, acquiring the Saba retail and wholesale businesses for SKr4.1bn from Carnegie. The deal gave Axel Johnson a Swedish department store chain called Ahlens as well as

a supermarket chain and date processing companies.

Hexagon showed profits (after financial items) of SKr291m on turnover of SKr2.72bn last year.

Its business areas include

food, industry and services such as running car parks in Sweden and Norway. It owns the Swedish ice-cream company, Hemiglass, and a Danish wine and spirits distributor called United Wine.

## Sofigen net earnings hit SFr14.4m for 1988

By William Dulforce  
in Geneva

SOCIETE FINANCIERRE de Genève (Sofigen), the Swiss holding company of the group controlled by Mr Carlo De Benedetti, yesterday reported consolidated net earnings of SFr14.4m (£8.7m) for 1988, its second full year of operation.

It proposes to pay shareholders a first dividend of SFr10 per bearer share.

Consolidated earnings per bearer share were SFr47.30 compared with SFr13.30 in 1987, when Sofigen posted a net income of SFr4m.

Once described by Mr Tony Kirk, its managing director, as "a probe" into new European markets, Sofigen raised its long-term investments to SFr214m in 1988 from SFr133m at the end of 1987.

The most significant of these investments was the 4.9 per cent stake it bought in De La Rue, the UK banknote and security printing company, for which it paid some £30m (£51m) entirely financed from equity.

This purchase, which followed the acquisition of a 14.9 per cent stake in De La Rue by Mr Robert Maxwell, stimulated speculative interest in De La Rue shares. However, in its annual report Sofigen describes De La Rue as "a solid, long-term investment".

Sofigen has taken stakes in two UK merchant banks, 1.8 per cent in S.G. Warburg and 4.9 per cent in Brown Shipley Holdings. Its annual report says the Warburg share price can confidently be expected to return in due course to its level before the stock market crash of October 1987.

Brown Shipley's strategy is being refocused under its principal shareholder, Kredietbank Luxembourg, in a way that is expected to restore the share price to a level reflecting the underlying value of the bank's businesses, the report states.

M&A Bank, Austria's first independent merchant bank, in which Sofigen holds a 25 per cent interest, has completed its first six months of operations with a profit.

## Elsevier expects Pearson merger decision this year

By Laura Rauw in Amsterdam

ELSEVIER, the big Dutch publisher, expects a decision this year over a possible merger with Pearson of the UK publishing industry, Mr Vinken told journalists at Elsevier's annual press conference.

Mr Pierre Vinken, chairman of Elsevier, said yesterday that a decision over Pearson, the industrial, publishing and financial group that owns the Financial Times, would clarify the nature of joint ventures now under consideration.

The two companies are studying whether to merge fully following a strategic share swap last year giving Elsevier 8.3 per cent of the British group and Pearson 22.7 per cent of the Dutch publisher.

They are continuing to talk

to other companies about possible joint ventures in line with the accelerating concentration in the publishing industry, Mr Vinken told journalists at Elsevier's annual press conference.

The planned merger with Perscombinatie is off unless the smaller Dutch publisher reconsiders the plan it rejected on Monday night or proposes a new, almost identical, version, Mr Vinken indicated. Under the agreement in principle announced last November, a 50-50 joint venture would be established and Elsevier would be financially compensated for Perscombinatie's small size.

Perscombinatie says it will hold further internal talks, but it is understood that Elsevier believes time has run out and will consider a new plan only if nothing better comes up first.

## Oce increases profits by 7.9%

By Our Financial Staff

OCE-VAN der Grinten, the Dutch copier and office systems group, boosted its net profit in the first quarter of 1988 by 7.9 per cent to F1.16.3m (£7.7m) from F1.15.1m a year earlier.

First-quarter revenues rose 6.7 per cent to F1.43.9m from F1.45.3m. Adjusted for favourable foreign currency effects and corporate divestitures, Oce's total revenues were up 7 per cent, in line with analyst forecasts.

Oce said the first-quarter results were "within expectations" and on track with the company's previous forecast that earnings in fiscal 1989 would "steadily improve" on those in 1988, when net

profit totalled F1.78.1m.

Oce's earnings last quarter were also favourably affected by currency factors in comparison with the first quarter of fiscal 1988. In line with expectations during last year's second half, profit gains were buoyed by the benefits of the company's worldwide cost-cutting and restructuring programme.

Despite those improvements, Oce's US operations continued to be strained by costs related to expansion, restructuring and tough market competition. The company said Oce thus still suffered operating losses in the US and it would take more time to eradicate them.

## SBC subsidiary buys stake in Banesto

By Our Financial Staff

A SUBSIDIARY of Swiss Bank Corporation has bought a 2.05 per cent stake in Banco Espanol de Credito (Banesto), the Spanish bank disclosed yesterday.

Banesto said the shares were bought from Cartera Central, a holding company controlled by Construcciones y Contratas, the Spanish construction group.

Banesto said it acted as

broker in the transaction but did not say how much the deal was worth. It also did not identify the SBC subsidiary.

Construcciones y Contratas, which announced last week that it was buying out a large minority share in Cartera Central held by the Kuwait Investment Office, said last February that it was seeking a buyer for Cartera's stake in Banesto.

Cartera retains a 12.5 per cent stake in Banco Central, making it by far the biggest shareholder in the bank.

# البنك السعودي الأمريكي

## Saudi American Bank

## QUARTERLY RESULTS

UNAUDITED AS OF MARCH 31, 1989

	March 31 1989 SR '000	March 31 1988 SR '000
<b>Assets</b>		
Cash and due from Banks	11,983,393	11,032,634
Loans and Advances (net)	5,960,905	4,511,993
Other Assets	5,568,143	4,069,460
<b>Total Assets</b>	<b>23,512,441</b>	<b>19,614,087</b>
 <b>Liabilities and Shareholders' Funds</b>		
Customer Deposits	17,970,465	15,488,946
Due to Banks and other Liabilities	3,817,290	2,569,909
Shareholders' Funds	1,724,686	1,555,232
<b>Total Liabilities and Shareholders' Funds</b>	<b>23,512,441</b>	<b>19,614,087</b>
 <b>Contra Accounts</b>		
	26,713,480	18,767,518
 <b>Statement of Earnings</b>		
Operating Revenue	204,190	172,856
Less: Operating Expenses	(85,732)	(76,500)
<b>Total Operating Income</b>	<b>118,458</b>	<b>96,356</b>
Transfer to Reserves	(27,827)	(29,954)
 <b>Net Income for the quarter ended March 31, 1989:</b>	<b>90,631</b>	<b>66,402</b>

For further information, please contact:  
Head office: The Corporate Secretary, Saudi American Bank, P.O. Box 833, Riyadh 11421,  
Kingdom of Saudi Arabia. Telephone (01) 477 4770.  
London branch: The Manager, Saudi American Bank, Nightingale House,  
65 Curzon Street, London W1Y 7PE.  
Istanbul branch: The Manager, Saudi American Bank, P.O. Box 49, Levant,  
Istanbul, Turkey.  
Geneva office: The Manager, Samba Finance S.A., 16 Rue de la Pelisserie  
1204 Geneva, Switzerland.

## On the move

SAUDI AMERICAN BANK  
LONDON BRANCH

AND

SAMBA CAPITAL MANAGEMENT  
INTERNATIONAL LTD

With immediate effect, we are pleased to  
announce that our new address is:

NIGHTINGALE HOUSE

65 CURZON STREET

LONDON W1Y 7PE

TELEPHONE 01-355 4411

FAX 01-355 4416

TELEX 885124 SAMBA LG

# البنك السعودي الأمريكي

## Saudi American Bank

## Int'l Paper leaps 40% in first quarter

By Karen Zagor  
in New York

INTERNATIONAL PAPER, the world's largest paper producer, yesterday reported a 40 per cent leap in first-quarter earnings.

Net profits for the quarter ended March 31 were \$223m or \$1.96 a share, compared with \$159m or \$1.38 a share the previous year. Sales for the period were \$2.6m against \$2.3m a year ago.

Sales in the company's pulp and paper sector were \$865m, up from \$740m the previous year. Paperboard and packing sales rose to \$845m, up \$35m. Wood products and timber sales were \$265m, against \$195m, while specialty products sales rose \$90m to \$270m.

Although the 40 per cent increase in earnings is a fair indication of the revival of the US pulp and paper industry, the rate of growth has actually slowed considerably. In the first quarter of 1988, International Paper's profits were up 77 per cent, and in the same period of 1987, earnings jumped 360 per cent.

The New York City company has been expanding recently, with the acquisition of the Iford Group and a friendly takeover of the French firm, Aissedat Rey, which should be completed during the second quarter.

"These companies should have an immediate positive impact on our company," said Mr John Georges, chairman and chief executive.

• Scott Paper, the US paper products group, has agreed to sell 154,000 acres of timberland in western Washington state to Crown Pacific, a privately-held, Oregon-based forest products company, for about \$230m.

Scott said pulp and paper manufacturing at its Everett mill, which receives typically only a small amount of its wood fibre from its north-west timberlands, would be unaffected. The agreement calls for Crown Pacific to supply wood fibre to the mill from the purchased land.

Located primarily in Washington, Skagit and San Juan counties, the sale represents all but about 16,000 acres of Scott's north-west timberlands. Scott said it first announced plans to sell these properties in 1983.

Mr Phillip E. Lippincott, Scott's chairman and chief executive, said: "As we indicated in 1983, our north-west timberlands are best suited for producing lumber and building materials products which are not strategic directions for Scott."

Scott said it would offer alternative employment opportunities to the about 50 employees who work in the north-west timberlands.

## Davis files to block NWA defence

By Anatole Kajetansky in New York

MR MARVIN DAVIS, the Los Angeles oil and property magnate who last week made a \$2.7m bid for NWA Inc, the parent company of Northwest Airlines, yesterday filed lawsuits to block allegedly unfair "poison pill" defences adopted recently by NWA's board.

Mr Davis's suit came within hours of the announcement that NWA was thinking of creating a new employee stock ownership plan (or Esoop) that could acquire a substantial proportion of its common stock.

While NWA said that it "does not look on Esoop as a defensive measure," analysts noted that these plans had

recently become increasingly popular among companies threatened by takeover bids.

Mr Davis described a possible Esoop by NWA as "a device to insulate management from transactions that could enhance shareholder value."

NWA's shares fell by 5% to \$85 yesterday morning.

Among companies which recently used Esoop for defensive purposes is Polaroid, the hi-tech Massachusetts photographic group. Polaroid won a long battle for independence last month largely as a result of the support of a crucial block of shares owned by its employees.

This has made the Esoop an extremely effective defence

company to borrow money on behalf of its employees to enable them to buy its own stock. A large block of stock is bought immediately and put under the control of an independent trustee.

Full beneficial ownership then vests gradually in the workforce as the bank borrowings are paid off.

After numerous legal challenges, the Polaroid case established that an Esoop could be considered as a company's "independent" of its management, provided the plan was established for legitimate business purposes.

This has made the Esoop an extremely effective defence

because various states have passed anti-takeover laws that allow as few as 15 per cent of a company's "independent" shareholders to block a merger.

In NWA's case, however, an Esoop defence might be less plausible because of the management's strained relations with its workforce. NWA has stated publicly that it would create an Esoop only if its unions agreed to labour concessions in order to protect "some fair employee" existing shareholders. In the past, the unions have publicly opposed any ideas of offering pay concessions in exchange for a shareholding in NWA.

## Sun unveils new workstations

By Louise Kohoe

SUN MICROSYSTEMS, the leading US computer workstation manufacturer, is expected to unveil an array of new products today that, according to industry analysts, will "blow" the workstation market from top to bottom."

The group is aiming to add to its already commanding 30 per cent share of the \$5bn workstation market while defending its turf against the incursions of increasingly powerful personal computers.

Sun is expected to offer two sets of new workstations — some based upon its own reduced instruction set com-

puter (Risc) architecture, Sparc, and others built around the latest versions of Motorola's 68030 microprocessor.

Although Sun is committed to promoting Sparc as an industry standard and has licensed several chip makers to manufacture the chips, it is also taking advantage of the best conventional microprocessors from Motorola and Intel.

The Sparc-based machines are expected to range in price from a low-end "personal workstation" selling for under \$10,000 to a high-performance "station" selling for under \$22,000 machine capable of processing 15m instructions per

second (Mips). Later this year, the company is expected to extend its Sparc offerings with even higher-performance machines in the 20 Mips and 50 Mips classes.

The Motorola-based machines will be aimed at customers who have already invested in software designed to run on Sun's older systems.

The new low-cost Sun workstations are attracting most attention. The market for personal workstations is expected to grow from about \$2bn in 1988 to more than \$8bn by 1992, according to InfoCorp, the market research group.

## Nestle fixes rights issue prices

By William Dullforce in Geneva

NESTLE, the Swiss food group, has fixed prices for the 1-for-20 rights issue announced last month at SF14.50 per registered share and per bearer share and SF1900 per participation certificate. The prices have to be agreed by the shareholders.

By offering identical prices for registered and bearer stock Nestle has effectively conferred a higher value on the rights attached to the bearer shares. These closed at SF17,650 yesterday with a 10% premium.

The aim is clearly to mollify holders of bearer shares, mostly foreigners, who saw the price of their stock plummet, when the food group announced last November that it was opening its registered stock to foreign ownership.

Nestle last month raised its dividend payout ratio to 30.1 per cent for 1988 from 27.9 per cent in 1987. It also announced an 11.5 per cent climb in consolidated net earnings to SF2.04bn (\$1.24bn) on a SF10.7bn turnover and proposed a dividend of SF175 per registered and bearer share and SF35 per participation certificate.

## Nova obtains London stock listing

By David Owen in Toronto

NOVA, the fast-growing but heavily indebted Canadian petrochemicals and pipeline group, will today announce the listing of its shares on the London Stock Exchange. London will be the second non-Canadian exchange on which the Calgary-based company's stock is traded, following New York.

The step is being taken, according to Mr Robert Blair, chairman and chief executive, because Nova is now "a world company in a global business." Thought is also being given to obtaining a listing in Tokyo.

Nova's international pres-

ence increased markedly last year with the C\$2bn (US\$1.65bn) acquisition of Polysar Energy & Chemical, the world's largest producer of synthetic rubber. At the time, Polysar boasted 6,400 employees in 16 countries.

According to Mr Blair, approximately C\$1bn of Nova's C\$5.5bn annual revenues is produced outside Canada, while a further C\$2bn of Canadian products is exported.

After 18 months of strong petrochemicals prices, the company is mulling the construction of a new C\$15m ethylene

## NORTH AMERICAN NEWS IN BRIEF

GENERAL INSTRUMENT, the diversified US electronic components group, has announced a small rise in fiscal fourth-quarter profits to \$20.5m, or 61 cents a share, from \$18.4m or 58 cents a year earlier.

Net earnings for the year ended February 26 were \$65.5m or \$2.52 a share against \$66.2m or \$2.01. Revenues rose to \$1.30bn from \$1.15bn.

General Instrument said its order backlog at February 28 was \$890.6m, up from \$858.8m at the end of fiscal 1988. The request follows a statement by the Georgia Depart-

ment of Banking and Finance which said that a prolonged period of 12 to 18 months might be required to resolve regulatory questions about the proposed takeover.

• Citizens & Southern, the Atlanta-based banking group, said it had asked NCNB, another big US banking institution, to withdraw its unsolicited \$2.4bn takeover offer.

The request follows a statement by the Georgia Depart-

This announcement appears only as a matter of record.

## American Barrick Resources Corporation

### 1,050,000 Ounce Gold Facility

A Reducing Revolving Credit Facility to finance the further development of its Goldstrike gold mine in Nevada, held by its wholly-owned subsidiary Barrick Goldstrike Mines, Inc.

Structured, Arranged and Provided by:

Union Bank of Switzerland

The Royal Bank of Canada

Also Provided by:

Commerzbank

Aktiengesellschaft

Dresdner Bank

Aktiengesellschaft

Barclays Bank Group

NM Rothschild & Sons Limited

Agent:

Union Bank of Switzerland

March, 1989

## LVMH

### MOËT HENNESSY • LOUIS VUITTON

#### INCREASE IN LVMH NET INCOME FOR 1988

LVMH Moët Hennessy Louis Vuitton reported consolidated net income for 1988 of F.F. 2,003 million, up 49% over the 1987 level.

The increase in consolidated 1988 sales was 24%, to F.F. 16,442 million.

Income from operations before net financial expense and taxes, and excluding the impact of LVMH's shareholding in Guinness PLC, rose by 34%.

The 12% interest in the earnings of Guinness PLC boosted net income by 5%.

By segment net sales and income from operations break down as follows:

In F.F. million	1988 net sales	1988/1987 change	1988 income from operations	1988/1987 change
Champagne & wines	4,876	+ 10%	1,012	+ 8%
Cognac & spirits	4,083	+ 38%	1,348	+ 41%
Luggage, leather goods and accessories	3,530	+ 50%	1,458	+ 69%
Perfumes & beauty products	3,735	+ 17%	594	+ 9%
Other	218	N.S.	(202)	N.S.
Total	16,442	+ 24%	4,240	+ 34%

On the basis of the total number of shares outstanding at 1988 year end, i.e. 11,567,417, earnings per share in 1988 increased by 42% to F.F. 173.

The Executive Board will propose a dividend of F.F. 44 per ordinary share (less "Avoir fiscal" tax credit), up 37.5% over the previous year. An interim dividend of F.F. 12 was paid on February 1, 1989.

LVMH also reported that net sales in the first two months of 1989 were up 30% to F.F. 2,760 million. On a constant exchange rate basis, growth in sales would have amounted to 21%. Strong growth in sales and income is again expected for the year as a whole.

## ACCOR

A HOTEL, CATERING AND SERVICE COMPANY



### PROFITS UP BY 40.6%

On April 4th 1989 the Board chaired jointly by Mr Dubrule and Mr Pelisson approved the following results for 1988.

	Millions of Francs	Variance
1987	1988	%
Group share of profit before exceptional items after taxes	334.3	469.5
including exceptional items	334.3	570.8
Cash flow	941.4	1246.0
		+ 32.4

— Since the creation of ACCOR in 1983 the Group Share of annual net consolidated results has grown by 38.4% per year.

— Earnings before exceptional items per share (based on the average number during the year) amount to F. 29.22 compared with F. 24.32 in 1987 representing an increase of 20.2% which exceeds our previously announced objectives (16%).

— The Group trading profit has increased from 6.8% in 1987 to 8.2% of consolidated sales.

Dividend

At the Annual General Meeting to be held on May 19th 1989 the Board will propose a dividend of F. 10.50 per share plus tax credit of F. 5.25 which compares with F. 8.50 plus F. 4.25 tax credit for 1987.

Parent Company results

Net income of the Company ACCOR amounted to F. 331.9 million compared with F. 197.0 million in 1987.

Development and prospects

— During 1988 the different brands of the Group opened 97 hotels (9,600 rooms) and 290 public and contract catering outlets.

— The number of users of service vouchers has grown by 616,000 (+ 23.5%) with the value of vouchers issued growing by 33.3%.

— In the context of its international development ACCOR has signed agreements with excellent local partners in Italy, Spain, Portugal, Korea, India and Japan.

— The Group's strong development will continue in 1989 in Europe and Asia. Results for the first quarter of 1989 are in line with the forecasts for the year.

## INTERNATIONAL COMPANIES AND FINANCE

## Money flows from black gold

Max Wilkinson looks at the possible gains from investing in oil

Investors wise enough to have bought shares in the world's 19 largest oil companies would have received an average return on their money of 20 per cent last year, according to Petroguide, the London-based analyst.

However, the calculations, by Petroguide's Petrocompanies service, show that those who bought a smattering of shares across the board were not so lucky - the unweighted average return, including stock movements and dividends, fell to 14 per cent.

The larger European oil companies did better on average than the US companies in dollar terms. The 14 largest US companies showed an average total return of 13 per cent in 1988, compared with 17 per cent for the six largest European businesses.

The averages conceal wide variations. The best performer, Elf Aquitaine of France, showed a total return of 54 per cent in dollar terms after a

poor year in 1987, when investors would have made a loss of 2 per cent. The worst performer in 1988, according to Petrocompanies, was Unocal of the US, whose investors would have lost 52 per cent over the year.

The best buy in recent years from the point of view of a US investor appears to have been Elf, with an average annual return of 43 per cent. However, this includes the conversion of returns into dollars.

As might be expected, the most consistent performances were recorded by the two giants, Exxon and Royal Dutch/Shell.

The annual average return from Exxon since 1982 is shown to be 28 per cent compared with 27 per cent from Shell Transport and Trading (in dollar terms) and 36.5 per cent from Royal Dutch.

US investors in British Petroleum, now the world's third largest oil company, would have had a bumper

return of 43 per cent in 1988, according to the two groups, Exxon and Royal Dutch/Shell.

For these 15 companies, total net income was \$35.5bn, an increase of 65 per cent compared with 1987.

The analysis is available to clients of the Petrocompanies service. It is published by Petroguide, 25/31 Ironmonger Row London EC1.

## WORLD OIL COMPANIES Total return to investors (%)

	1986	1987
US	28	6
Amoco	14	11
Arco	22	22
Chevron	22	-7
Dupont	5	8
Exxon	20	14
Mobil	22	2
Occidental	14	-3
Phillips	44	26
Standard	22	0
Texaco	43	6
Unocal	-2	10
USX	3	43
Average	12	10
World average	14	14

Source: Petrocompanies

## Asahi Glass lifts income as demand increases

By Robert Thomson in Tokyo

ASAHI GLASS, Japan's leading glass producer, reported a 14.4 per cent increase in sales and a 31.9 per cent rise in consolidated net income in the year ending last December.

It attributed the strong performance to increasing domestic demand and a more stable exchange rate.

Sales for the year were Y987bn (\$7.4bn), with net income at Y46.05bn. The company expects continuing strong domestic demand to push sales 9 per cent higher this year and net income up 19 per cent.

However, the company said that possible barriers to growth were fluctuations in US trade policy and currencies.

Domestic demand for vehicles more than compensated for a decline in glass sales for exported cars, while sales of glass bulbs rose.

Onward Kashiyama also has Japanese licence for international designer names such as Jean-Paul Gaultier.

The company is maintaining a Y16.50 annual dividend, paid from net earnings of Y46.57 per share.

## Earnings decline by 23% at Israel Discount Bank

By Hugh Carnegy in Jerusalem

ISRAEL DISCOUNT Bank group, the country's third-ranked financial institution, has reported a 23 per cent fall in net profit for 1988, but says it is satisfied "under the circumstances" facing Israeli banks over the last year.

It announced inflation-adjusted net profit of Shl 55.4m (\$30.6m) compared with Shl 72m in 1987. Return on equity was 7.1 per cent, down from 9.7 per cent in 1987. Total assets were up by nearly 5 per cent to Shl 25.5bn, as were public loans and deposits at Shl 7.7bn and Shl 12.2bn respectively.

Provisions for bad debts were up by 27 per cent at Shl 14.3m, reflecting the dominant feature of 1988 for Israeli bankers - the crises facing Koor Industries, the labour movement-owned industrial conglomerate, and the kibbutz banks over the last year.

Koor has bank debts of more than \$1.2bn, of which 70 per cent is owed to Israeli banks.

Israel Discount Bank's exposure to the agricultural sector, including the kibbutz banks, is similar to that of Koor.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

the Government wants to sell off its holdings. Instead, the Recanati family of Tel Aviv under the preferential voting system that has arisen in Israeli banks. Under this system, minority shareholders have control despite majority government holdings.

Parliament is considering a bill to equalise voting rights.

After that has gone through,

## INT COMPANIES AND FINANCE

## Broader roles planned for UK business agencies

Business in the Community (BIC), the umbrella organisation for Britain's national network of enterprise agencies, is to launch an advertising and telephone campaign to attract sponsorship from more medium-sized and smaller businesses.

It intends to raise the level of private-sector sponsorship, which at present is mainly from the UK's 200 largest companies — from £35m a year to £50m (£85m). The extra money will offset the phasing-out of government support, which has helped the number of agencies to expand from three to 300 in 11 years.

The agencies' original role was to help people who wanted to set up a small business. The early model, copied by many, was the Community of St Helens Trust. This was set up in 1978 as new technology was beginning to wipe out thousands of glass-making jobs.

With unemployment now falling, the role of agencies is shifting towards helping small businesses to grow, although they believe start-up support will remain a core activity.

There is confusion, however, about how the agencies should develop. Some sponsors have questioned whether they get value for money. Others have pointed to possible duplication of services and are worried about the extent to which the agencies should "go commercial", operating beyond nursery levels of care for small businesses.

They wonder what will happen if sponsors find that agency clients are becoming competitors.

Mr John Cope, the Employment Minister, told a Shell-sponsored BIC conference of enterprise agency chairmen in Sheffield last week that there was considerable overlap of provision between agencies and some other services, which caused confusion in the minds of small business people seeking advice.

Mr Cope wants the agencies to become key elements in the 10 Training and Enterprise Councils (TECs), which will operate regionally and to which the Government is subcontracting responsibility for the Youth Training Scheme, Employment Training and the Enterprise Allowance Scheme.

Each TEC will be led and supported from the private sector and will have discretionary power to develop "enterprise" training for start-up and existing small businesses.

Counselling — the central role of the enterprise agencies — will be a key element. The Government will consider arrangements for providing it, when awarding a contract for a TEC.

The TECs will not be able to use the Government's Small Firms Service (SFS), because Mr Cope said the SFS would drop its present counselling functions while it kept its information and advisory services.

Mr Cope hopes the agencies will enter contracts with their local TECs to provide small-business counselling and support services.



John Cope: agency role in counselling

Some are hoping to make doubly sure of getting such contracts. In Essex, all 10 agencies have banded together to bid to form a TEC. However, many chairman's comments at the BIC conference showed there may be difficulties ahead.

Money is the main worry. A

large part of the sponsorship in all regions comes from the same pool of big companies and financial institutions. The Government expects those same big sponsors to lead the

TECs and help fund them.

Mr Cope also sees the TECs influencing the agencies — possibly encouraging smaller ones to widen and others to widen their coverage. Some agencies already co-ordinate their work and foster a network approach among themselves, although most of their chairmen have admitted to researchers at Durham University that they rarely meet their local contemporaries.

Networking might see an agency specialising in certain types of counselling — such as

obtaining venture capital in export marketing — and being fed with clients by its neighbours, each of which would offer different expertise.

The big sponsors certainly want more co-ordination. This

has been seen on Merseyside, where Mr Bill Appleton, senior partner in Deloitte Haskins & Sells, the accountancy firm, and chairman of the Business in Liverpool agency, has just succeeded in getting Liverpool Enterprise off the ground.

This body will have a chief

executive and small staff to co-ordinate the work of five enterprise and training agencies in the city.

First-year funding will be £80,000, half of which will be met by International Business Machines, which is giving £20,000, and Barclays Bank, which is contributing £10,000. Lloyds Bank has offered £2,500 plus a secondee, and this level of private sector commitment has encouraged Merseyside's City Action Team to ask its government masters for £27,500 from the urban programme.

Second-year sponsorship is

already being committed, with a promise of £10,000 from United Biscuits, another leading national sponsor of the enterprise agency movement.

Sir Hector Leing, who chairs both United Biscuits and BRC, is also hoping to widen the concept of the Per Cent Club to medium-sized and smaller businesses in the regions. Club members pledge up to 1 per cent of pre-tax profits for sponsorship of community affairs, including enterprise agencies.

Sir Hector told the conference he wanted to form regionally based Per Cent Clubs to encourage contributions in kind — 10 per cent of an executive's time, for example — as well as cash.

As Durham's research showed, 51 per cent of agency chairmen come from large companies employing 500 or more people. Medium-sized companies provide 11 per cent of chairmen, while 24 per cent come from businesses employing fewer than 200 people each. The rest come from the public sector.

Each chairman gives the agency about five hours a week. Most complain it is too little, but all they can afford. Only 34 per cent of board members are there for their relevant experience. Most are merely sponsors' watchdogs.

The big sponsors certainly want more co-ordination. This

has been seen on Merseyside, where Mr Bill Appleton, senior partner in Deloitte Haskins & Sells, the accountancy firm, and chairman of the Business in Liverpool agency, has just succeeded in getting Liverpool Enterprise off the ground.

This body will have a chief

executive and small staff to co-ordinate the work of five enterprise and training agencies in the city.

First-year funding will be £80,000, half of which will be met by International Business Machines, which is giving £20,000, and Barclays Bank, which is contributing £10,000. Lloyds Bank has offered £2,500 plus a secondee, and this level of private sector commitment has encouraged Merseyside's City Action Team to ask its government masters for £27,500 from the urban programme.

Second-year sponsorship is

already being committed, with a promise of £10,000 from United Biscuits, another leading national sponsor of the enterprise agency movement.

Sir Hector Leing, who chairs both United Biscuits and BRC, is also hoping to widen the concept of the Per Cent Club to medium-sized and smaller businesses in the regions. Club members pledge up to 1 per cent of pre-tax profits for sponsorship of community affairs, including enterprise agencies.

Sir Hector told the conference he wanted to form regionally based Per Cent Clubs to encourage contributions in kind — 10 per cent of an executive's time, for example — as well as cash.

As Durham's research showed, 51 per cent of agency chairmen come from large companies employing 500 or more people. Medium-sized companies provide 11 per cent of chairmen, while 24 per cent come from businesses employing fewer than 200 people each. The rest come from the public sector.

Each chairman gives the agency about five hours a week. Most complain it is too little, but all they can afford. Only 34 per cent of board members are there for their relevant experience. Most are merely sponsors' watchdogs.

The big sponsors certainly want more co-ordination. This

has been seen on Merseyside, where Mr Bill Appleton, senior partner in Deloitte Haskins & Sells, the accountancy firm, and chairman of the Business in Liverpool agency, has just succeeded in getting Liverpool Enterprise off the ground.

This body will have a chief

executive and small staff to co-ordinate the work of five enterprise and training agencies in the city.

First-year funding will be £80,000, half of which will be met by International Business Machines, which is giving £20,000, and Barclays Bank, which is contributing £10,000. Lloyds Bank has offered £2,500 plus a secondee, and this level of private sector commitment has encouraged Merseyside's City Action Team to ask its government masters for £27,500 from the urban programme.

Second-year sponsorship is

already being committed, with a promise of £10,000 from United Biscuits, another leading national sponsor of the enterprise agency movement.

Sir Hector Leing, who chairs both United Biscuits and BRC, is also hoping to widen the concept of the Per Cent Club to medium-sized and smaller businesses in the regions. Club members pledge up to 1 per cent of pre-tax profits for sponsorship of community affairs, including enterprise agencies.

Sir Hector told the conference he wanted to form regionally based Per Cent Clubs to encourage contributions in kind — 10 per cent of an executive's time, for example — as well as cash.

As Durham's research showed, 51 per cent of agency chairmen come from large companies employing 500 or more people. Medium-sized companies provide 11 per cent of chairmen, while 24 per cent come from businesses employing fewer than 200 people each. The rest come from the public sector.

Each chairman gives the agency about five hours a week. Most complain it is too little, but all they can afford. Only 34 per cent of board members are there for their relevant experience. Most are merely sponsors' watchdogs.

The big sponsors certainly want more co-ordination. This

has been seen on Merseyside, where Mr Bill Appleton, senior partner in Deloitte Haskins & Sells, the accountancy firm, and chairman of the Business in Liverpool agency, has just succeeded in getting Liverpool Enterprise off the ground.

This body will have a chief

executive and small staff to co-ordinate the work of five enterprise and training agencies in the city.

First-year funding will be £80,000, half of which will be met by International Business Machines, which is giving £20,000, and Barclays Bank, which is contributing £10,000. Lloyds Bank has offered £2,500 plus a secondee, and this level of private sector commitment has encouraged Merseyside's City Action Team to ask its government masters for £27,500 from the urban programme.

Second-year sponsorship is

already being committed, with a promise of £10,000 from United Biscuits, another leading national sponsor of the enterprise agency movement.

Sir Hector Leing, who chairs both United Biscuits and BRC, is also hoping to widen the concept of the Per Cent Club to medium-sized and smaller businesses in the regions. Club members pledge up to 1 per cent of pre-tax profits for sponsorship of community affairs, including enterprise agencies.

Sir Hector told the conference he wanted to form regionally based Per Cent Clubs to encourage contributions in kind — 10 per cent of an executive's time, for example — as well as cash.

As Durham's research showed, 51 per cent of agency chairmen come from large companies employing 500 or more people. Medium-sized companies provide 11 per cent of chairmen, while 24 per cent come from businesses employing fewer than 200 people each. The rest come from the public sector.

Each chairman gives the agency about five hours a week. Most complain it is too little, but all they can afford. Only 34 per cent of board members are there for their relevant experience. Most are merely sponsors' watchdogs.

The big sponsors certainly want more co-ordination. This

has been seen on Merseyside, where Mr Bill Appleton, senior partner in Deloitte Haskins & Sells, the accountancy firm, and chairman of the Business in Liverpool agency, has just succeeded in getting Liverpool Enterprise off the ground.

This body will have a chief

executive and small staff to co-ordinate the work of five enterprise and training agencies in the city.

First-year funding will be £80,000, half of which will be met by International Business Machines, which is giving £20,000, and Barclays Bank, which is contributing £10,000. Lloyds Bank has offered £2,500 plus a secondee, and this level of private sector commitment has encouraged Merseyside's City Action Team to ask its government masters for £27,500 from the urban programme.

Second-year sponsorship is

already being committed, with a promise of £10,000 from United Biscuits, another leading national sponsor of the enterprise agency movement.

Sir Hector Leing, who chairs both United Biscuits and BRC, is also hoping to widen the concept of the Per Cent Club to medium-sized and smaller businesses in the regions. Club members pledge up to 1 per cent of pre-tax profits for sponsorship of community affairs, including enterprise agencies.

Sir Hector told the conference he wanted to form regionally based Per Cent Clubs to encourage contributions in kind — 10 per cent of an executive's time, for example — as well as cash.

As Durham's research showed, 51 per cent of agency chairmen come from large companies employing 500 or more people. Medium-sized companies provide 11 per cent of chairmen, while 24 per cent come from businesses employing fewer than 200 people each. The rest come from the public sector.

Each chairman gives the agency about five hours a week. Most complain it is too little, but all they can afford. Only 34 per cent of board members are there for their relevant experience. Most are merely sponsors' watchdogs.

The big sponsors certainly want more co-ordination. This

has been seen on Merseyside, where Mr Bill Appleton, senior partner in Deloitte Haskins & Sells, the accountancy firm, and chairman of the Business in Liverpool agency, has just succeeded in getting Liverpool Enterprise off the ground.

This body will have a chief

executive and small staff to co-ordinate the work of five enterprise and training agencies in the city.

First-year funding will be £80,000, half of which will be met by International Business Machines, which is giving £20,000, and Barclays Bank, which is contributing £10,000. Lloyds Bank has offered £2,500 plus a secondee, and this level of private sector commitment has encouraged Merseyside's City Action Team to ask its government masters for £27,500 from the urban programme.

Second-year sponsorship is

already being committed, with a promise of £10,000 from United Biscuits, another leading national sponsor of the enterprise agency movement.

Sir Hector Leing, who chairs both United Biscuits and BRC, is also hoping to widen the concept of the Per Cent Club to medium-sized and smaller businesses in the regions. Club members pledge up to 1 per cent of pre-tax profits for sponsorship of community affairs, including enterprise agencies.

Sir Hector told the conference he wanted to form regionally based Per Cent Clubs to encourage contributions in kind — 10 per cent of an executive's time, for example — as well as cash.

As Durham's research showed, 51 per cent of agency chairmen come from large companies employing 500 or more people. Medium-sized companies provide 11 per cent of chairmen, while 24 per cent come from businesses employing fewer than 200 people each. The rest come from the public sector.

Each chairman gives the agency about five hours a week. Most complain it is too little, but all they can afford. Only 34 per cent of board members are there for their relevant experience. Most are merely sponsors' watchdogs.

The big sponsors certainly want more co-ordination. This

has been seen on Merseyside, where Mr Bill Appleton, senior partner in Deloitte Haskins & Sells, the accountancy firm, and chairman of the Business in Liverpool agency, has just succeeded in getting Liverpool Enterprise off the ground.

This body will have a chief

executive and small staff to co-ordinate the work of five enterprise and training agencies in the city.

First-year funding will be £80,000, half of which will be met by International Business Machines, which is giving £20,000, and Barclays Bank, which is contributing £10,000. Lloyds Bank has offered £2,500 plus a secondee, and this level of private sector commitment has encouraged Merseyside's City Action Team to ask its government masters for £27,500 from the urban programme.

Second-year sponsorship is

already being committed, with a promise of £10,000 from United Biscuits, another leading national sponsor of the enterprise agency movement.

Sir Hector Leing, who chairs both United Biscuits and BRC, is also hoping to widen the concept of the Per Cent Club to medium-sized and smaller businesses in the regions. Club members pledge up to 1 per cent of pre-tax profits for sponsorship of community affairs, including enterprise agencies.

Sir Hector told the conference he wanted to form regionally based Per Cent Clubs to encourage contributions in kind — 10 per cent of an executive's time, for example — as well as cash.

As Durham's research showed, 51 per cent of agency chairmen come from large companies employing 500 or more people. Medium-sized companies provide 11 per cent of chairmen, while 24 per cent come from businesses employing fewer than 200 people each. The rest come from the public sector.

Each chairman gives the agency about five hours a week. Most complain it is too little, but all they can afford. Only 34 per cent of board members are there for their relevant experience. Most are merely sponsors' watchdogs.

The big sponsors certainly want more co-ordination. This

has been seen on Merseyside, where Mr Bill Appleton, senior partner in Deloitte Haskins & Sells, the accountancy firm, and chairman of the Business in Liverpool agency, has just succeeded in getting Liverpool Enterprise off the ground.

This body will have a chief

executive and small staff to co-ordinate the work of five enterprise and training agencies in the city.

First-year funding will be £80,000, half of which will be met by International Business Machines, which is giving £20,000, and Barclays Bank, which is contributing £10,000. Lloyds Bank has offered £2,500 plus a secondee, and this level of private sector commitment has encouraged Merseyside's City Action Team to ask its government masters for £27,500 from the urban programme.

Second-year sponsorship is

already being committed, with a promise of £10,000 from United Biscuits, another leading national sponsor of the enterprise agency movement.

Sir Hector Leing, who chairs both United Biscuits and BRC, is also hoping to widen the concept of the Per Cent Club to medium-sized and smaller businesses in the regions. Club members pledge up to 1 per cent of pre-tax profits for sponsorship of community affairs, including

This announcement appears as a matter of record only.

APRIL 1989


**ESSELTE AB**

U.S. \$100,000,000

## Revolving Credit Facility

Arranger

Credit Suisse First Boston Limited

Lead Managers

Citibank AB

Copenhagen HandelsBank A/S

Credit Suisse

Managers

Amsterdam-Rotterdam Bank N.V.

Barclays Bank PLC

Christiania Bank AB

Kredietbank N.V.

PKbanken

Skopbank

Svenska Handelsbanken Group

Facility Agent

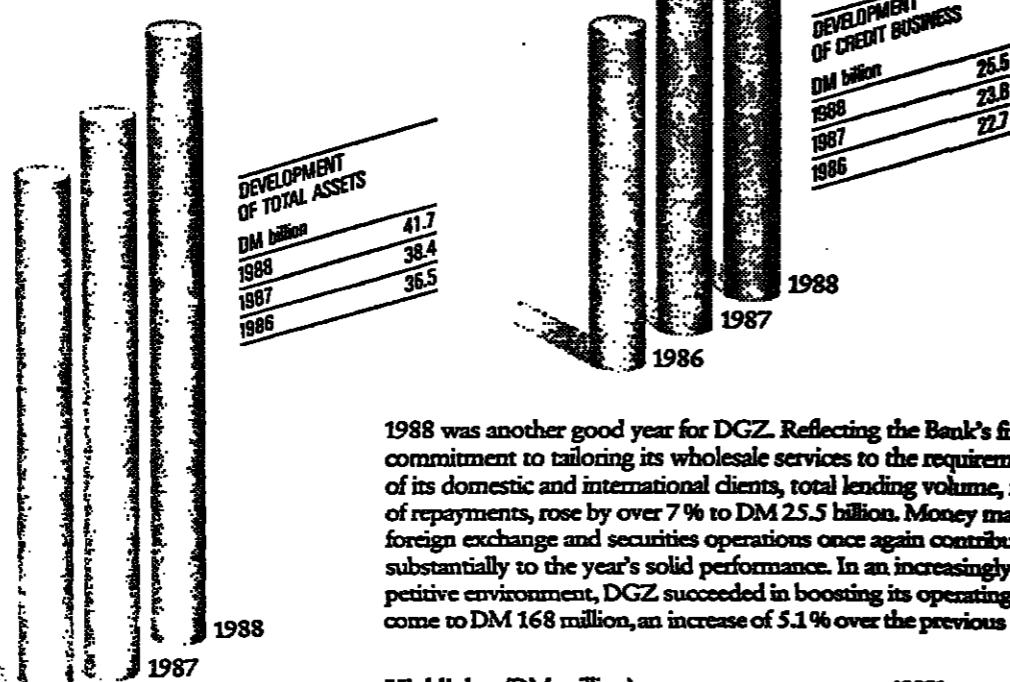
Credit Suisse First Boston Limited

Swingline Agent

Citicorp Investment Bank Limited

## BUSINESS YEAR 1988

DGZ gears strengths to client needs



1988 was another good year for DGZ. Reflecting the Bank's firm commitment to tailoring its wholesale services to the requirements of its domestic and international clients, total lending volume, net of repayments, rose by over 7% to DM 25.5 billion. Money market, foreign exchange and securities operations once again contributed substantially to the year's solid performance. In an increasingly competitive environment, DGZ succeeded in boosting its operating income to DM 168 million, an increase of 5.1% over the previous year.

Highlights (DM million)		1988*	1987
Total Assets	41,741	38,409	
Due from Banks	15,132	14,147	
Debentures and Bonds	6,635	6,189	
Receivables from Non-Bank Clients	17,819	16,176	
Fixed Assets	163	140	
Deposits by Banks	16,833	12,877	
Deposits by Non-Bank Clients	3,118	3,133	
Own Debentures in Circulation	19,621	20,230	
Capital and Published Reserves	780	775	
Net Interest and Commission Income	243	228	
Personnel and Operating Expenses	67	65	
Taxes	108	61	
Net Profit	30	61	

\*Preliminary figures

**Deutsche Girozentrale**  
**Deutsche Kommunalbank**  
 FRANKFURT/BERLIN

Tuusulanlae 10, D-6000 Frankfurt am Main 1. Telephone: (0 69) 2693-0, Telex: 414168; Kurfuerstendamm 32, D-1000 Berlin 15, Telephone: (0 30) 8812096, Telex: 183353; Luxembourg Branch: 16, Boulevard Royal, L-2449 Luxembourg, Telephone: 474360, Telex: 3101; DGZ International S.A.: 16, Boulevard Royal, L-2449 Luxembourg, Telephone: 462471-1, Telex: 2841

## INTERNATIONAL COMPANIES AND FINANCE

## Firmer dollar underpins sentiment in Treasuries

By Janet Bush in New York and Katherine Campbell in London

THERE WAS another dull session in the US Treasury bond market yesterday as traders continued to wait for the economic releases bunched up at the end of this week.

Prices moved modestly higher during the morning ses-

market was still concentrated at the short end of the yield curve, with many participants looking for a further rise in interest rates before locking in longer maturities.

Prices moved modestly higher during the morning ses-

THE Japanese market, made nervous by political scandals, recovered slightly at the end of the trading session as the televised performance before parliament of Mr Noboru Takei, the Prime Minister, betrayed nothing more momentous than some neat sidesteping. The 10-year JGB future finished near the day's high of 104.62, 12 basis points firmer than Monday's close. The No.111 benchmark bond was yielding 5.19 per cent, virtually unchanged on the previous session.

MOST key bond markets are caught in a lull until Friday's economic data offer another chance to take the temperature of the US economy. In the UK, domestic inflation signals for release tomorrow and Friday continue to keep the gilt market in check.

Money market economists at Drexel Burnham Lambert commented that interest in the

Japan, mainly on relative strength, as a result of the verbal defence of the currency by Mr Nigel Lawson, the Chancellor. Prices were fairly stable over the day in lethargic trading, until late reports of a likely dock strike ballot knocked 1½ pennings off ster-

Gilt responded by shedding ½ a point at the long end and up to ½ a point in the medium. Traders said the latter sector was probably readjusting to earlier exuberance at the Bank of England's reverse auction next month. The central bank's forthcoming purchase of £500m, spread over more than one stock, is relatively insignificant in volume terms.

PRICES in the Dutch market, where a new state loan is awaited today or tomorrow, hardly moved during the day.

Traders are uncertain as to the terms of the new issue. Some expect a 10-year maturity with a coupon of 7½ per cent, while others are looking for a shorter six- or seven-year maturity and a lower 7 per cent coupon.

So far this year the Government has made four issues totalling Fl 11.4bn towards the annual borrowing requirement of Fl 14.23bn. As the programme is less advanced than usual, the market anticipates a sizeable issue this time.

GERMAN bond prices closed modestly firmer on Friday, spurred by encouraging noises from the Bundesbank that inflation was under control. A member of the central bank board had remarked that anti-inflationary policies were working, which helped 10-year bond futures to close near the day's highs at 93.41, 8 basis points up on the previous session.

The World Bank had decided to divide its assets and liabilities into three blocs: US dollar, yen and D-Mark, including the Swiss franc and guinea. The Bank saw no advantage in passing on the costs of high-coupon European currencies to its developing-country borrowers.

She said the currency of the liability should not be confused with the currency of borrowing, since the Bank used the market in currency and interest rate swaps.

The Bank "enjoyed its swap programme", but limited its use for two factors: it would only operate with counterparties having at least an AA rating (AAA in the case of corporate counterparties) and it wanted to continue a regular borrowing programme in major currencies to establish long-term investor support.

## Tokyo futures exchange takes on 253 members

THE Tokyo Financial Futures Exchange, which is to begin trading in June, has accepted 81 applicants as clearing members and 162 as non-clearing members, Benter reports.

A total of 67 Japanese banks and 15 Japanese securities houses, four foreign futures brokers and five foreign banks and securities houses have been accepted as clearing members. Non-clearing members include 70 banks, 16 life insurance companies, 17 non-life insurers and eight money houses and credit associations, all of them Japanese.

Forty-three Japanese securities houses and eight foreign banks and brokerages have also been accepted as non-clearing members.

The exchange is due to begin trading either on June 23 or June 30 with contracts in three-month Euroyen deposits, three-month Eurodollar deposits and yen-dollar exchange rates.

## Kleinwort sets up aircraft finance unit

By Our Euromarkets Staff

KLEINWORT Benson, the UK merchant bank, said yesterday it had established a specialist aircraft finance and leasing subsidiary.

The subsidiary, to be called Airstream Finance, was established "to bridge the gap between traditional financial institutions and the aviation industry by combining financial know-how with aircraft/airline expertise," Kleinwort said.

Many financial institutions had only limited knowledge of the aviation industry, while many specialist firms lacked influence with financing institutions, it added.

The subsidiary would aim to arrange and manage financial packages to support manufacturers, distributors and traders, to provide financing to corporations and airlines, and to offer financial consultancy services to the aviation industry.

## AIBD rules for global equity trade considered

By Stephen Fidler

THE Association of International Bond Dealers, the Eurobonds dealers' trade association, and a designated investment exchange in the UK, is considering guidelines for the trading of international equities.

Mr John Wolters, AIBD secretary general, said yesterday that guidelines were being considered by a specialist committee of the association. They could be introduced by the end of the year, for possible introduction in 1990.

Demand for such guidelines arose after international share offerings, such as that of Renova, where there was significant trading among large institutions until the market settled down. In attempting to deal across borders, some traders adopted AIBD bond dealing rules to trade equities.

Mr Wolters told an International Financing Review conference on the European capital market that, unlike the rules for AIBD-registered securities, the equity trading guidelines could not be compulsory.

He played down suggestions that the association was setting itself up as a competitor to stock exchanges, since for an initial period after the launch of an equity issue most activity would be on domestic stock exchanges.

A single European capital market might reduce arbitrage opportunities for borrowers, a senior World Bank official said.

The World Bank had decided to divide its assets and liabilities into three blocs: US dollar, yen and D-Mark, including the Swiss franc and guinea. The Bank saw no advantage in passing on the costs of high-coupon European currencies to its developing-country borrowers.

She said the currency of the liability should not be confused with the currency of borrowing, since the Bank used the market in currency and interest rate swaps.

The Bank "enjoyed its swap programme", but limited its use for two factors: it would only operate with counterparties having at least an AA rating (AAA in the case of corporate counterparties) and it wanted to continue a regular borrowing programme in major currencies to establish long-term investor support.

## BENCHMARK GOVERNMENT BONDS

	Coupon	Rate	Offer	Change	Yield	Week	Month
UK GILTS	3.50%	9/2	106.22	-3/2	11.10	10.89	10.67
	9.75%	1/8	96.20	-4/2	10.34	10.19	9.97
	9.00%	10/8	95.25	-3/2	9.35	9.11	9.07
US TREASURY *	8.57%	2/8	97.15	+4/8	9.21	9.25	9.34
	8.07%	2/19	97.05	+8/2	9.11	9.07	9.14
JAPAN No 111	4.00%	6/8	98.3277	0.097	5.18	5.16	5.17
No 2	5.700	3/07	103.708	0.10	5.63	5.61	5.64
GERMANY	6.37%	11/8	99.1500	0.075	6.92	6.95	6.96
FRANCE BTAN OAT	8.00%	1/8	98.1253	0.001	9.02	9.01	9.01
	8.125%	5/8	94.8000	0.130	9.94	9.94	9.14
CANADA *	10.25%	12/8	99.7500	0.063	10.45	10.39	10.49
NETHERLANDS	8.7500	10/8	97.5250	-	7.11	7.08	7.17
AUSTRALIA	12.00%	7/8	90.3500	0.127	13.76	13.72	13.62

London closing denotes New York morning session  
Yields: Local market standard  
Prices: US, UK in £/s, others in decimal  
Technical Data/ATLAS Price Source

Average price change: On day 0 on week -0.1%

## FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

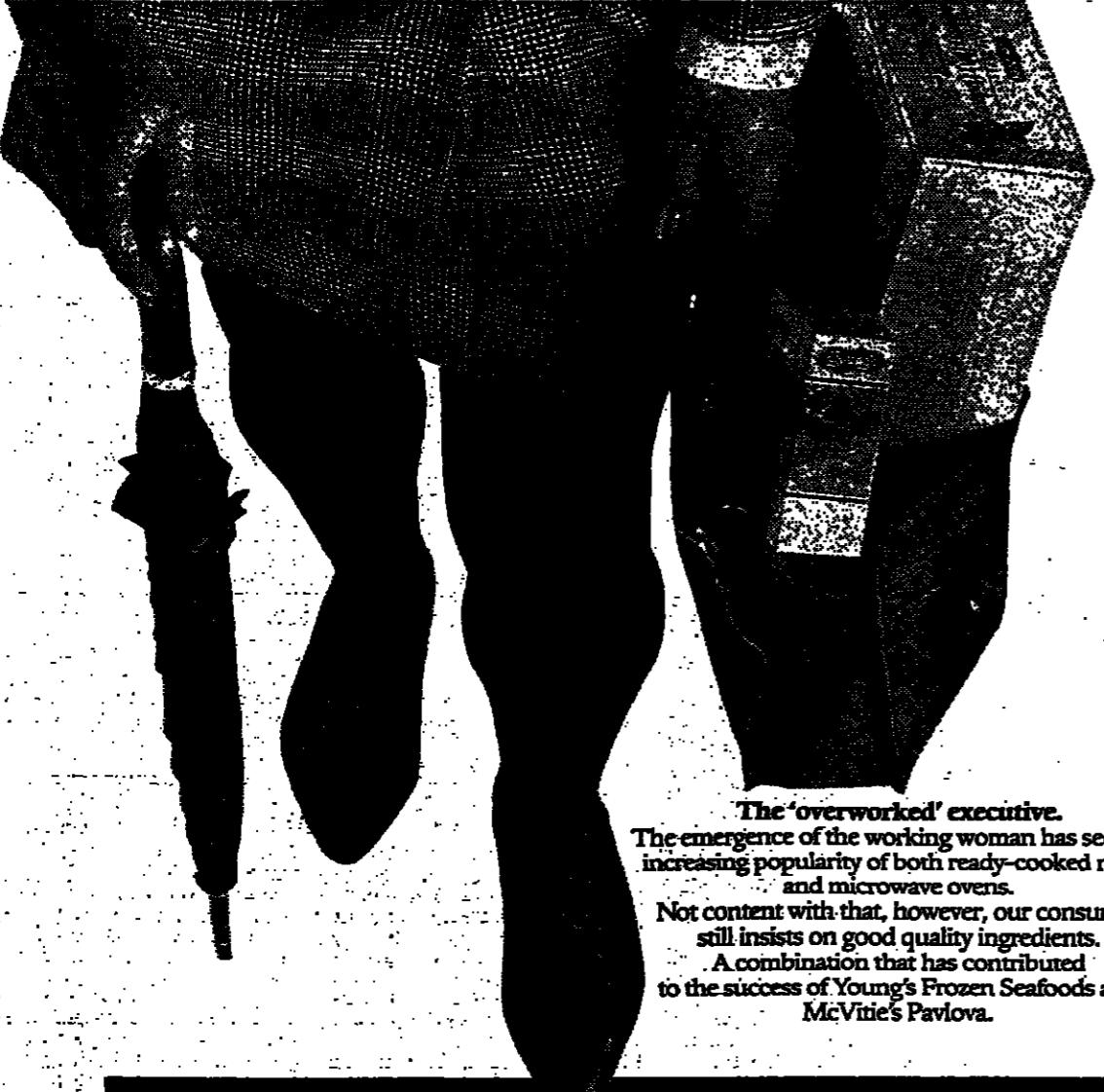
Closing prices on April 11

Change on day 0 on week -0.1%

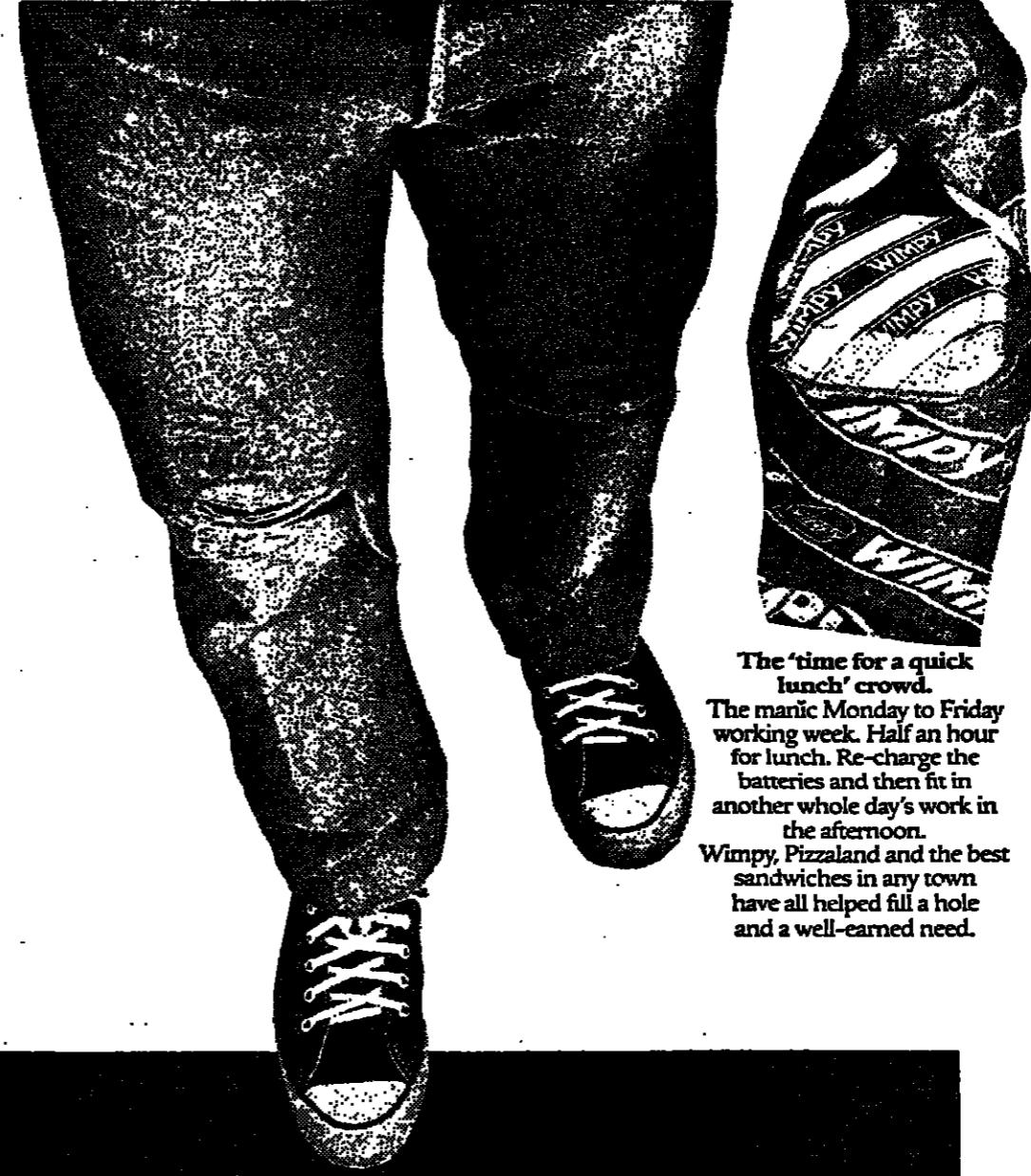
Offer day week Yield







**The 'overworked' executive.**  
The emergence of the working woman has seen the increasing popularity of both ready-cooked meals and microwave ovens. Not content with that, however, our consumer still insists on good quality ingredients. A combination that has contributed to the success of Young's Frozen Seafoods and McVitie's Pavlova.



**The 'time for a quick lunch' crowd.**  
The manic Monday to Friday working week. Half an hour for lunch. Re-charge the batteries and then fit in another whole day's work in the afternoon. Wimpy, Pizzaland and the best sandwiches in any town have all helped fill a hole and a well-earned need.

## A business inspired by consumers.

As a food company, you should never take your consumer's eating habits for granted.

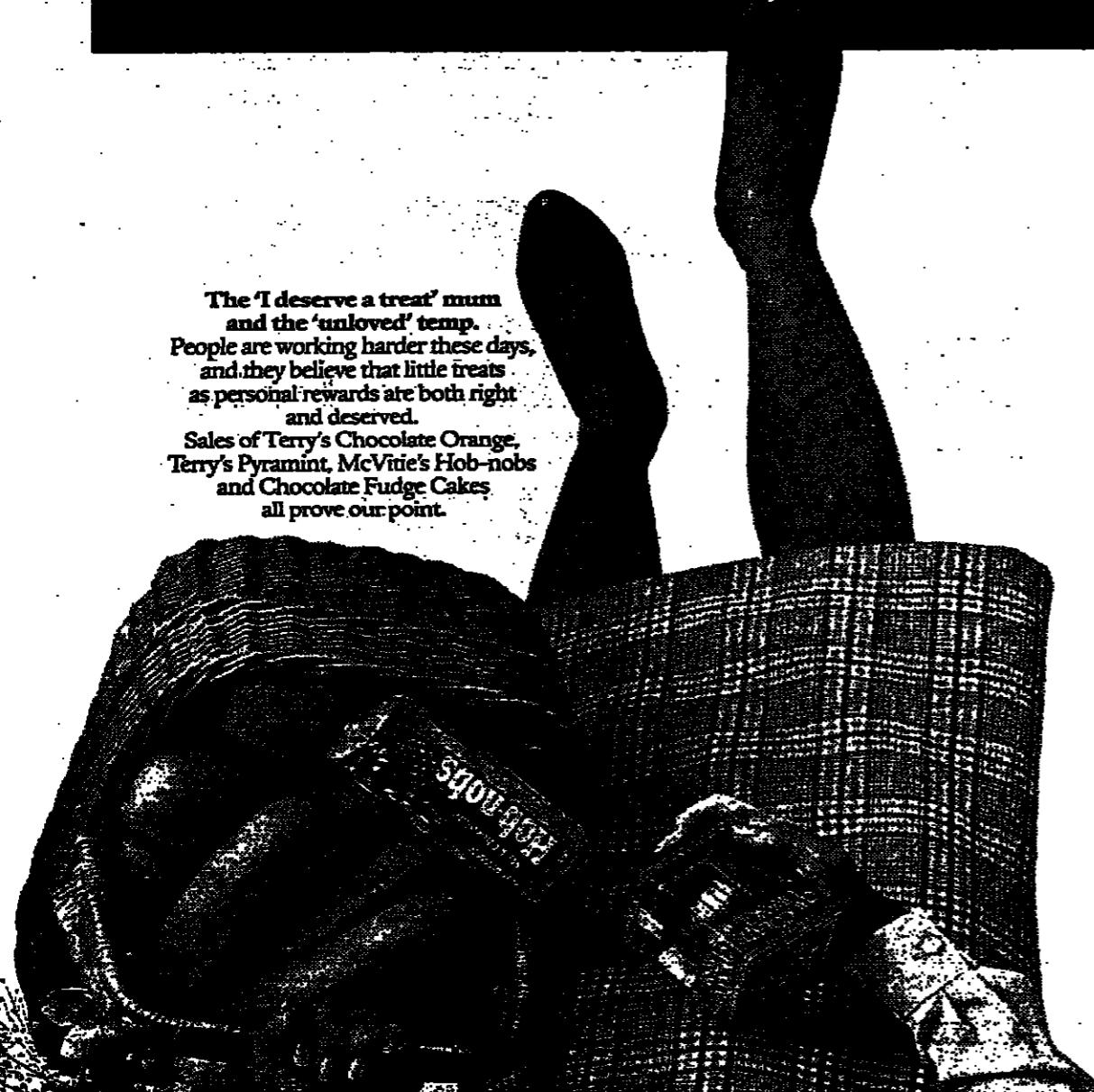
We have made it our business to stay in tune with the changes in their tastes and lifestyles.

A fact which inspired us to create a portfolio of businesses that have anticipated rather than merely reacted to the needs of our public.

This guiding principle has proven to be the key to our success.



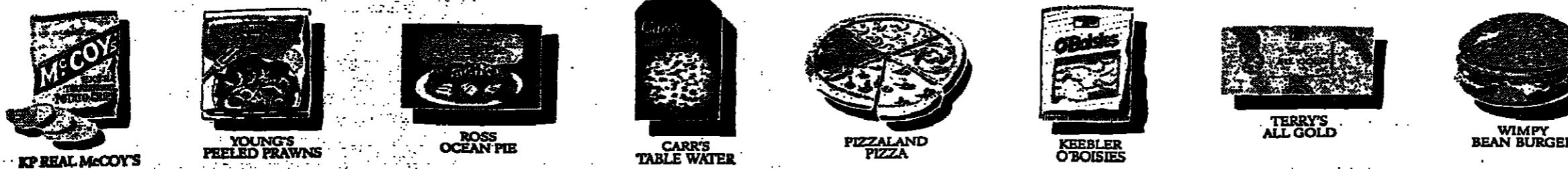
United Biscuits



**The 'I deserve a treat' mum and the 'unloved' temp.**  
People are working harder these days, and they believe that little treats as personal rewards are both right and deserved.

Sales of Terry's Chocolate Orange, Terry's Pyramint, McVitie's Hob-nobs and Chocolate Fudge Cakes all prove our point.

**The single-person household.**  
Whether they are living in bedsits or a luxury flat, the qualities and convenience of McVitie's Pizza Slices are perfectly targeted. It was chosen as 'Best frozen food product of 1988' (Supermarketing).



## Interfinance Crédit National N.V.

US\$100,000,000

Guaranteed Floating Rate Undated Unsecured Subordinated Non-Cumulative Capital Notes

In accordance with the terms and conditions of the Notes the rate of interest for the interest period April 12, 1989 to August 25, 1989 has been fixed at 15.356253562% per annum. Interest payable on August 25, 1989 will be US\$57,586.00 on each US\$1,000,000 principal amount of the Notes.

Agent  
Morgan Guaranty Trust Company of New York  
London Branch

## Mecklenbergh Investment and Finance Company Limited

US\$135,000,000

Secured Floating Rate Bonds Due 2004  
In accordance with the terms and conditions of the Bonds, the rate of interest for the interest period April 12, 1989 to August 25, 1989 has been fixed at 11.375% per annum. Interest payable on August 25, 1989 will be US\$42,656.25 on each US\$1,000,000 principal amount of Bonds.

Agent  
Morgan Guaranty Trust Company of New York  
London Branch

## GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	Yield	% P/E
320 180	Ass. Brit. Ind. Ordinary	317/8d	0	10.5	32 11.9
310 180	Ass. Brit. Ind. Cds	310	0	10.0	32 -
42 27	Armitage and Rhodes	38	-	-	-
37 27	Barclays Group (UK) SCD	38	-	21	6.0 4.8
149 149	Barclays Group (US) SCD	149	4	27	14 20
117 100	Barclays Group SCD	109d	0	6.7	6.1 -
146 103	Barclays Group Co. Prfd (SCD)	110d	0	5.9	54 9.7
114 103	Barclays Group, Prfd	108	0	11.0	10.2 -
300 240	CCL Group Ordinary	300	0	12.3	41 4.5
177 129	CCL Group 5% Con. Pref	172d	0	14.7	8.4 -
178 129	CCL Group 5% Cds	172d	0	14.7	8.4 -
113 100	Carlo 7.5% Prfd (SCD)	110	0	10.3	24 10.5
387 147	George Blair	367d	0	22.0	21 8.5
122 60	Icis Group	122	0	-	14.1 -
141 87	Jackson Group (SCD)	135	0	3.3	2.4 14.9
310 240	Leathermark NV (Aust) SCD	310	0	-	- -
119 120	Robert Jephcott	121	0	7.5	7.5 3.5
430 124	Scrutons	420	0	8.0	19 36.2
250 194	Torday & Carlile	277	0	9.3	3.4 9.7
280 100	Torday & Carlile Con. Pref	107	0	10.7	10.0 -
111 92	Trevian Holdings (US) M	111	0	4.5	2.7 25 11.9
110 100	Unistrut Europe Con. Pref	110	0	8.0	7.3 -
370 223	Unistrut Europe Gp. Plc	390	0	22.0	5.6 9.4
370 223	Unistrut Europe Gp. Plc	340	0	16.2	4.8 6.4

Securities designated (SCD) and (USM) are dealt in subject to the rules and regulations of the Stock Exchange. Other securities listed above are dealt in subject to the rules of TSE.

These securities are dealt in strictly on a matched margin basis. Neither Granville & Co. Limited nor Granville Davies Limited are market makers in these securities.

Granville & Co. Ltd. 8 Lower Lane, London EC2R 8EP  
11 Lower Lane, London EC2R 8EP  
Telephone 01-621 1222  
Member of the Stock Exchange & TSE



Granville Davies Limited  
8 Lower Lane, London EC2R 8EP  
Telephone 01-621 1212  
Member of the Stock Exchange & TSE

## SHARES IN UK PRODUCTION AND PURCHASES OF LAMB AND SHEEP SKINS IN 1988

UK (million skins)	Pitard Garner (%)	Strong & Hilldown (%)	Hilldown (%)	Pitard + Strong & Hilldown (%)	Pitard + Hilldown (%)
Raw skins:					
UK buys	17.5	8	25	4	34
Saluted skins:					
UK supply	13.6	7	32	6	38
Lambs woolskins	(1.0)				
Lambs skins	(5.5)				
Plus imports	4.0				
UK buys	11.1	22	27	29	49
Lambs exports	(8.0)	20	20	22	40
Plus imports	5.4				
UK buys	12.4	23	41	-	64
Wool-off clothing leather:					
UK buys	7.3	22	65	-	87
Lambs exports	(8.0)				
Plus imports	1.5				
UK buys	3.3	18	12	-	30

Source: MMC

## Mild winter blamed by Earlys for downturn into losses

EARLYS of WITNEY, the manufacturer of blankets and Warford floor covering, went into reverse in the second half of its year to end-January 1989 reporting a pre-tax loss of £11,345 compared with profits of £101,000 at the half way stage.

The results included John Cockcroft and Sons, a producer of woven fabrics, since its acquisition for £236,000 cash in December.

Turnover was up from £8.45m to £9.02m. Tax took £22,449 (£27,889) leaving a loss of 0.7p per share (earnings of 0.57p)

The company said the principal cause of the substantial trading loss in the final quarter was due to the abnormally mild winter which created difficult trading conditions for the sale of blankets. But it believed that Witney provided an opportunity for diversification from the company's dependence on blankets and it was actively pursuing plans for the disposal of surplus property in Witney.

The total dividend is maintained at 1.315p with a proposed final payment of 1p.

As with the Hilldown report, the MMC considers a number of different issues in the light of these overlaps. Again, there were a large number of third party comments, overwhelmingly against the merger.

Looking first at the buying power of a combined group at the abattoir stage, the MMC concluded that there were vari-

ous protections for abattoirs - both in the ability to set up their own hide and skin markets or to the creation of a dominant supplier of felled wool.

Other issues examined included whether there were sufficient imported sources of pickled pelts; and whether there might be adverse effects for leather exports, for the effective operation of Pitard's bovine tanning business and for the shoe industry generally, or for research, or for employment.

Despite receiving numerous, and predominantly hostile, submissions from interested parties - ranging from the industry Department for Scotland through to small individual tanners - the MMC found no potential adverse effects on any of these scores.

The overlap between Pitard and Strong & Fisher is slightly more complex and comes in four principal areas. Three of these are similar to the Hilldown overlap - in raw, salted and pickled skins - but there is also a fourth area, of finished wool-off clothing leather.

The MMC also considered the levels of gearing involved in a bid by Strong, the implications which this could have in terms of the future disposal of assets, and whether any adverse effects might result.

With regard to raw skins, the MMC found that Strong purchased 4.4m in 1988, or 25 per cent of the kill. In terms of salting, Strong accounted for 32 per cent of UK production of salted skins and purchased 27 per cent of all salted skins bought by UK felled woolers. Its production of pickled pelts was similar to Pitard, at 3m skins last year. About 10 per cent of these pelts were then sold outside the company, but the bulk were used in its own tanneries - in contrast to Pitard, half of whose output was sold.

In terms of the production of wool-off clothing leather by the tanning of pickled pelts, the MMC noted that Strong is the major UK producer, accounting for a 65 per cent market share - 92 per cent of which is then

exported.

However, when looking at the supply of clothing leather to UK garment makers, the MMC says it faced conflicting views from the two parties, and instead cites the official statistics. These, says the MMC report, suggest that imports account for 45 per cent of their clothing leather purchases by UK garment makers, and that of the remainder, Pitard supplies 18 per cent and Strong 12 per cent.

As with the Hilldown report, the MMC considers a number of different issues in the light of these overlaps. Again, there were a large number of third party comments, overwhelmingly against the merger.

First, they disagreed on whether a cessation of domestic competition would have a detrimental impact on the competitiveness of UK clothing leather in overseas markets.

Three members of the inquiry decided that "the impact of domestic competition is more immediate and that the foreign buyer is more likely to purchase from the UK if he has a choice of UK suppliers".

This trio saw the merger as "being in essence anti-competitive", and having the effect of removing Strong's only significant UK competitor.

Second, this same trio felt that the proposed sale by Strong of Pitard's bovine tanning business - something which Strong said it was planning when making its bid - could have adverse effects.

Both Pitard and a number of third parties were sceptical whether buyers could be found, although Strong said

he had received approaches.

If it went to a number of purchasers, the dissenting trio felt the resulting break-up could curtail the operation's effectiveness in supplying the needs of its customers - in particular, UK shoe manufacturers. However, the other three members of the inquiry felt that supplies would be consolidated, and that there were alternative suppliers say.

The third area of dispute concerned research and development, with the dissenting trio taking the view that "the merger would have the effect of narrowing the base and reducing the overall scale and diversity of research into ways of improving leather production".

The fourth worry concerned employment. The same three members were concerned about the prospect of direct and indirect redundancies following the closure of fragmentation of the bovine business.

Meanwhile, on the gearing front, Strong had already suggested that borrowings of the merged group would be about 154 per cent of shareholders' funds. According to the MMC report, this would reduce to around 110 per cent if the bovine tannery business was sold for some £20m - although Strong suggested that it planned to "realise" at least half this value of £22m.

The bulk of the inquiry team decided there were no likely adverse public interest effects on this score. But one dissenting member concluded that a highly geared group would be more vulnerable to the volatility of the clothing and gloving leather markets and to any increase in skin prices.

The Monopolies and Mergers Commission reports on the mergers (GM688 and 689) are available from HMSO, price £7.40 for the report on Strong & Fisher's proposed acquisition, and £5.60 for the corresponding Hilldown report.

This announcement appears as a matter of record only.

March, 1989

## Hestair Engineering Division

Management buyout by

## Trinity Holdings Limited

(Formerly Foleywood Limited)

£31,000,000

Senior and Mezzanine Debt  
Provided by

Bankers Trust Company  
(as Agent)

Canadian Imperial Bank of Commerce

Midland Bank plc

Arab Bank Limited

Credit du Nord  
London Branch

3i plc

Union Bank of Finland Ltd.

Equity Provided by

Citicorp Venture Capital Limited

Bankers Trust Company

The undersigned arranged and syndicated the above transaction.



Bankers Trust Company

## UK COMPANY NEWS

## A bloody battle for Britain's tanneries

Nikki Tait on the implications of two Monopolies Commission reports on the leather industry

**T**HE PROSPECT of resumed bid activity hung over Britain's complex leather industry yesterday, following Monopolies and Mergers Commission decisions that neither the acquisition of tanner Pitard Garnier by clothing company Strong & Fisher, nor its acquisition by the giant conglomerate Hillsdown Holdings would operate against the public interest.

In the Hillsdown case, the six Commission members involved in the inquiry were unanimous in their conclusion.

In the case of Strong & Fisher, however, one member dissented on whether the gearing involved in a bid for Pitard would produce adverse effects. Three members also felt that there could be a detrimental impact on the competitiveness of UK clothing leather in overseas markets, in bovine tanning, in research and development and in employment.

The bid was referred to the MMC, but the inquiry was abandoned when Strong withdrew.

Shortly afterwards, Pitard - with interests then spanning gloving leather, shoe upper leather and clothing leather - made a recommended offer for Garnier.

Despite a bid battle with Hillsdown Holdings, a much larger food, furniture and property group, the merger went through. Hillsdown retained a 16.5 per cent interest in Garnier Booth; Strong, meanwhile, made certain other acquisitions of its own.

The struggle recommenced last year, when Strong put in a new £21m bid for the merged Pitard Garn

## UK COMPANY NEWS

**Unilever in disposal to French company**

By Andrew Hill

UNILEVER, the Anglo-Dutch consumer products company, is to sell its wholesale electrical goods subsidiary, Comptoir Electro-Industriel du Maine (Compagnie de Distribution de Matériel Électrique), a French supplier of electrical goods, will buy 99 per cent of CEDM's capital for an unspecified amount.

The Anglo-Dutch group said the transaction was "not significant" in relation to the size of Unilever.

CEDM's sales in 1988 totalled FFr 644m (£51.7m). The subsidiary, which is no longer considered central to Unilever's activities, has 15 distribution centres, mainly covering the west of France, but also extending to Paris and the north of the country.

**Extraordinary charge of £1.36m related to failed Armstrong bid  
Wardle Storeys drops to £5.8m**

By Philip Coggan

**WARDLE STOREYS**, the survival equipment and plastic sheeting group, yesterday reported a 24 per cent drop in interim pre-tax profits, in line with the warning it gave in February.

Pre-tax profits for the six months to February 28 were £5.8m (£7.67m) and there was an extraordinary debit of £1.36m, mainly relating to the group's abortive £22m bid for Armstrong Equipment, the industrial fasteners and shock absorber company.

Wardle said that pre-tax profits for the second half will fall short of the £22m achieved in last year's second half, indicating that full year profits will be no higher than £14.2m (£18.47m).

Profits fall in both divisions with technical products (plastics) recording a 38 per cent fall to £2.23m (£5.26m) and safety and survival equipment dropping 28 per cent to £1.02m (£2.41m).

The purchases side of the safety and survival equipment division was hit by a higher

than-budgeted pay award, imposed by arbitration and by a delay in orders. However, Mr Taylor said that GQ Parachutes had a significantly higher order book than a year ago.

Group operating profits fell 37 per cent to £4.26m (£6.7m) on turnover of £39.23m (£37.23m). However, interest receivable rose to £1.55m (£975,000). Earnings per share fell 25 per cent to 15.3p (20.5p) but the interim dividend is being increased to 4p (3.25p).

**• COMMENT**

After two failed bid attempts and an unexpected decline in profits, Mr Taylor has a lot of work to do before he can restore Wardle Storeys' reputation with the City. Previously the company was perceived as

a well-managed collection of unattractive businesses; now Mr Taylor will have to work hard to restore the "well-managed" label. Perhaps Wardle was distracted by the Armstrong bid; perhaps, given the cyclical nature of a commodity business like plastics sheeting, such a downturn was inevitable. At least, Mr Taylor has £30m of cash to spend on bolt-on acquisitions which could spur growth. The shares, yesterday down 12% at 40p, would appear to have limited scope to improve in the short term. Forecasts of £14m pre-tax for the full year means that prospective p/e is just under 11; if profits remain £14m in 1989/90 that would fall to a more palatable 8.5 but nevertheless it could be some time before serious buyers emerge.

**BOARD MEETINGS**

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official information is not given as to whether the dividends are interim or final and the sub-dividends shown below are based mainly on last year's financials.

**TODAY**

Interims: Dredging & Mill, New Central Wharves, Smiths Inds.

Finals: Acland, Aquascutum, Avia Europe, Cannon Street Inv., Connells Agents, Fisons, Hush Puppies, Admirewear, Agip, (Nestle), (Pilkington), (Pilkington), (William), Mapple, Mecca Leisure, Midland & Scottish, Needier, Page (Michael), Pearl, Polyte, Pilkington, Tenco.

Interim: Pilkington.

Authorised £285,000

Apr. 21  
St. Peter  
Table & Lyle

Apr. 22  
Aldis  
Ashley (Laur)  
Balfour Beatty  
Billingham City Secs  
Bovis & Hanmer  
Bridgwater & Taunton Miners  
Evers

Apr. 23  
Hartree

Apr. 24  
Lambeth House  
Nordin & Pottbeck  
Polymer Inds

Apr. 25  
Simeon

Apr. 26  
Thurber Brothers

Apr. 27  
The Rock

Apr. 28  
UCA

Apr. 29  
Upton (E)

Apr. 30  
Ward White

This advertisement is issued in compliance with the Regulations of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Ordinary shares of 10p each in John Green & Son Plc in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing. It is expected that dealings will commence on 17th April, 1989.

**John Green & Son**

**John Green & Son Plc**

(Incorporated and registered in England under Companies Act 1985 No. 2346343)

**Placing by**

**Panmure Gordon & Co. Limited**

of 2,000,000 Ordinary shares of 10p each at 100p per share

John Green & Son Plc is one of the leading suppliers of screen printing services in the UK, providing garment decoration and "Point of Sale" display material services to UK clothing manufacturers, major high street retailers, international oil companies and a wide variety of other blue chip clients.

**Share Capital**

**Issued and now being issued fully paid**  
£285,000 in Ordinary shares of 10p each £674,023.60

The Ordinary shares being placed will rank in full for all dividends and other distributions hereafter declared on the ordinary share capital of John Green & Son Plc.

Particulars relating to John Green & Son Plc are available in Exetel Unlisted Securities Market Service and copies may be obtained during normal business hours (Saturdays excepted), up to and including 14th April, 1989 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 26th April, 1989 from:

John Green & Son Plc  
9 Moorfields Highwalk  
Balne Lane  
Wakefield  
West Yorkshire  
WF2 0DF

Panmure Gordon & Co. Limited  
9 Moorfields Highwalk  
London  
EC2Y 9DS  
12th April 1989

**American Plastic at \$2.62m**

**AMERICAN PLASTIC** Technologies, the USM-quoted plastic injection moulding concern, reported pre-tax profits for 1988 of \$2.62m (£1.56m) on turnover of \$27.7m. That compared with profits of \$323,000 on turnover of \$7.3m.

Earnings per share for this US company came out at 13.87 cents (16.55 cents) or 7.47p (9.23p).

Mr. Mark Vaughan-Lee, chairman, said that the decline in gross margins seen during the period were the result of

product mix, and raw material price increases which it had not been possible to pass on.

He added that the pricing structure remained difficult and the board was taking steps to avoid the continuing pressure on margins as resistance to the necessary price increases was still being seen.

The second half should have seen a reversal in the decline in orders in the first half, the chairman said. However, this had not occurred because of a customer deferring production

**Financial Times  
FACTMASTER**

A unique time and task management system, that has been developed by professionals, for professionals.

Previously available on a Mail order basis only.

Now available from these selected stockists:

The City Organiser, 40 Bow Lane, London, Selfridges, 400 Oxford Street, London, The Oxford Organiser, Bird Cage Walk, Oxford, The City Organiser, Bath Street, Bath.

All pages compatible with most other ring binder systems.

Ring 01 799 2002  
for further information.

FTBI Ltd, 7th Floor, 50-64 Broadway  
St James, London SW1H 0DB.

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange. It does not constitute an offer or invitation to subscribe for, or purchase, any securities. Application has been made to the Council of The Stock Exchange for admission to the Unlisted Securities Market in Dublin and London of all the issued Ordinary Shares of £0.25p each. Dealings in the Ordinary Shares are expected to commence on 17th April, 1989. It is emphasised that no application has been made for admission to the Official List.

**KENMARE**

**KENMARE RESOURCES PLC**  
(Incorporated in Ireland under the Companies Act, 1963—No. 27288)

Introduction to the  
Unlisted Securities Market by  
Goodbody James Capel

**SHARE CAPITAL**  
Authorised £15,000,000  
Issued in Ordinary Shares of £0.25p each £10,711,17

Kenmare Resources PLC and its subsidiaries are involved in the exploration, development and production of mineral resources.

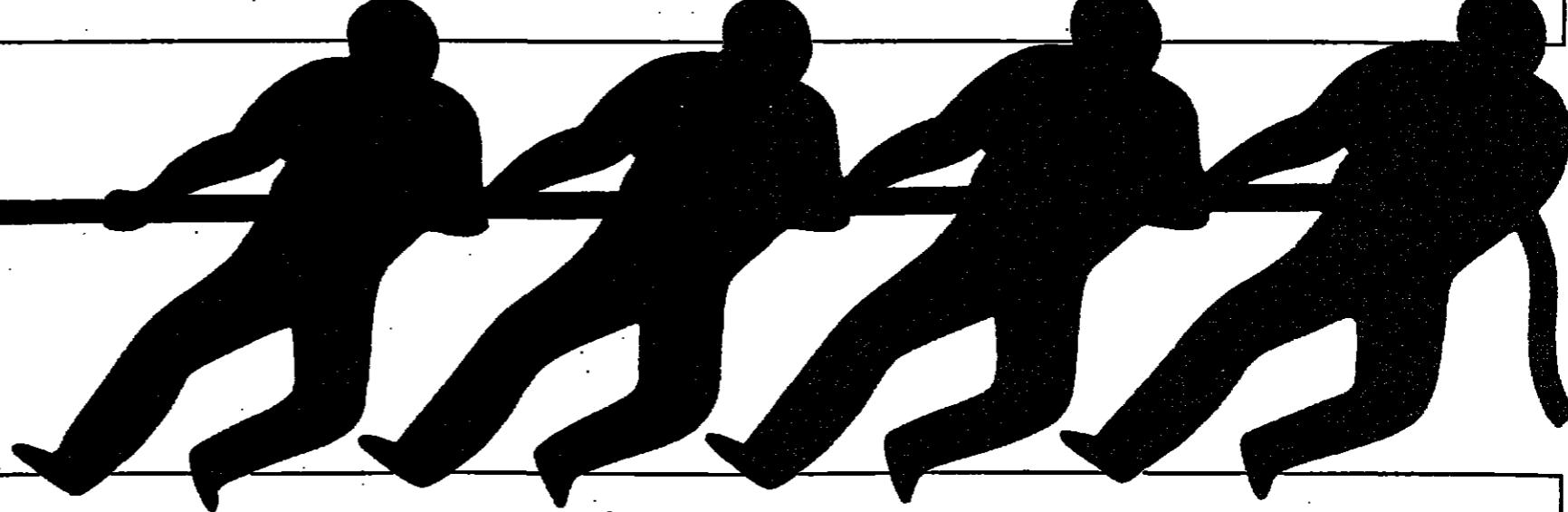
A particulars card will be circulated in the Exetel Statistical Services and copies may be obtained during usual business hours on any weekday (Saturdays excepted) up to and including 26th April, 1989 from the addresses below:

Kenmare Resources PLC, Goodbody James Capel, St. James Public Relations Limited, 5 Colmore Quay, 10th Floor, Colmore Row, London EC3A 3BB.

12th April, 1989

**TAYLOR  
WOODROW**  
PROPERTY, HOUSING AND CONSTRUCTION

- Pre-tax profit up 41%
- Earnings per share up 37%
- Dividends up 43%
- Record surplus on property revaluation of £131.5m
- 28th consecutive year of increased profits
- Strong growth from balanced mix of core businesses



	Results at a glance	
Turnover	£1,260.1m	£902.2m
Pre-tax profit	£103.3m	£73.1m
Earnings per share	41.7p	30.5p
Dividends paid and proposed	15.0p	10.5p
	up 40%	up 41%
	up 37%	up 43%
	up 43%	up 43%

**A STRONG PERFORMANCE  
FROM A POWERFUL TEAM**

Achieved through free enterprise and teamwork

**TAYLOR  
WOODROW**  


## ASDA PROPERTY HOLDINGS PLC

Preliminary announcement of the Group's results for the year ended 31st December 1988

- \* Pre-tax profits up 87% to £6.82m.
- \* Net rental income up 39% to £5.43m.
- \* Total ordinary dividend up 50% to 1.5p.
- \* Net assets per share up 34% to 23.8p.

"The current year has started well and a number of new acquisitions have already taken place. We are confident that the year will see further rental and capital growth throughout the portfolio." Chairman E. W. Davidson

### ASDA PROPERTY HOLDINGS PLC

201 Haverstock Hill, London NW3 4QC

This notice is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an offer or invitation to any person to subscribe for or to purchase any of the 9.5 per cent Cumulative Redeemable Preference Shares of Bellway p.l.c.

Application has been made to the Council of The Stock Exchange for the 9.5 per cent Cumulative Redeemable Preference Shares of Bellway p.l.c. to be issued in connection with the Placing to be admitted to the Official List. It is expected that dealings will commence on Wednesday 12 April 1989.

**BELLWAY p.l.c.**  
Registered in England No. 2572633

Placing by  
Charterhouse Bank Limited  
of  
30,000,000

9.5 per cent Cumulative Redeemable Preference Shares 2014 of £1 each at 100.875p per share

Bellway p.l.c. ("Bellway") is a housebuilder whose ordinary shares are already listed on The Stock Exchange.

Listing Particulars relating to Bellway are available in the statistical services of Bell Financial Limited and copies may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 22 April 1989 from:

Charterhouse Bank Limited 1 Parliament Row Chancery Lane 1 Parliament Row James Capel & Co. 6 Devonshire Square London EC4M 7DH London EC4M 7DH London EC4M 4LB

Bellway p.l.c.  
Horley Centre  
Croydon  
Newcastle upon Tyne  
NE3 3LU

and during usual business hours, for collection only, on 13 and 14 April 1989 from The Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London ECA 1DD

12 April 1989

## USM placing for Kenmare Resources

By Kenneth Gooding, Mining Correspondent

KENMARE RESOURCES, the Dublin-based mineral resources group with projects in Sudan, Mozambique, the Philippines, Ireland and Northern Ireland, is to be introduced to the United Securities Market by stockbrokers Goodbody James Capel. Dealings are expected to start on April 17. The company has a market value of about £12m at the recent price of 28p a share. The beneficial interests of the seven directors total 9 per cent

CUSSINS Property Group achieved a pre-tax profit up 47 per cent from £1.85m to £2.73m for the year ended December 31 1988, on turnover up 71 per cent from £8.83m to £15.12m. Earnings per share were up

17 per cent to 25.2p (21.6p) and the company's net assets rose to 20.77m, representing 23.91 per share.

A final dividend of 5.1p (4.4p) was proposed, making a total of 8.25p (7.2p) for the year.

CUSSINS Property Group achieved a pre-tax profit up 47 per cent from £1.85m to £2.73m for the year ended December 31 1988, on turnover up 71 per cent from £8.83m to £15.12m. Earnings per share were up

## Blockleys paves the way to 52% improvement

By Richard Tomkins, Midlands Correspondent

BLOCKLEYS, one of Britain's three remaining independent brickmakers, along with Baggeridge Brick and Ibsstock Johnson, increased pre-tax profits by nearly 52 per cent to £5.24m (£3.45m) in 1988.

Earnings per share rose similarly from 18.35p to 27.75p and a final dividend of 5.2p is proposed, making 8.7p (6.5p) for the year.

Blockleys, based in Telford, Shropshire, makes up-market facing bricks and claims 50 per cent of the UK market for paving bricks of the sort widely used in pedestrianisation schemes. Both types of product are in strong demand.

Mr Brian Taylor, deputy chairman and managing director, said the company's output had increased by 20 per cent, but turnover rose by 37 per

cent to £17.4m (£12.8m) because of former pricing and a reduction in stocks from 16m to 15m bricks during the year.

Higher interest rates would inevitably cut housing sector activity this year, Mr Taylor said, but most of Blockleys' facing brick output went into prestige commercial projects and was not so susceptible to this trend. Demand for paving, meanwhile, was growing at 30 per cent a year.

Partly because of the mild winter weather, order books were at very much higher levels than at the same time last year, Mr Taylor said.

Increases in production capacity meant output should rise from 55m bricks to about 80m in 1989 and he looked forward to another significant increase in profits.

## Hodgson pays £2.6m for 11 funeral directors

By Andrew Hill

HODGSON HOLDINGS yesterday announced its first acquisitions since becoming Britain's only fully-listed funeral director on Monday.

The group, one of three quoted funeral businesses in the country, has bought 11 funeral directors for £2.6m in cash.

Three of the companies are in Scotland, three in the north east of England, two in the

east Midlands, two in the south west and one in the north west. They carry out a total of 2,200 funerals annually.

Hodgson's transformation from a USM stock into a "miscellaneous industrial" share on the main market has had little effect on the price. The shares were unchanged from Friday's closing USM price on Monday, and rose 2p to 108p yesterday.

## Fortnum rises to £1.76m

A 49 per cent increase in pre-tax profits from £1.18m to £1.76m was announced by Fortnum & Mason, the department store, for the year to January 28.

A final dividend of 55p (38p) is proposed for a total of 61p (44.5p), payable from increased earnings of 237p (175p) per share.

Sales for the year advanced 15 per cent from £18.31m to £21.05m, generating trading profits of £1.33m (£270,000). The pre-tax result was struck after interest received of £426,000 (£312,000). Tax took £113,000 (£430,000).

## Purchase Invitation

Issued By

### Coopers & Lybrand

on behalf of

### Leslie R Crapp of Cork Gully and Stuart R Mottershaw of Ernst & Whinney

acting as joint liquidators of Clowes Holdings Limited in liquidation for 1,794,000 Ordinary Shares of 5p each representing approximately 29.74 per cent of the existing issued Ordinary Share capital of

### J. England Group plc

Purchase Invitation in respect of 1,794,000 Ordinary Shares of 5p each in J. England Group plc ("J. England")

Coopers & Lybrand, on behalf of Leslie R Crapp of Cork Gully and Stuart R Mottershaw of Ernst & Whinney ("the Joint Liquidators" or the "Joint Liquidators") of Clowes Holdings Limited in liquidation (the "Seller"), hereby invites, on the basis of each Ordinary Share of 1,794,000 Ordinary Shares of 5p each of J. England, £1.00 (the "Offer Price") per Ordinary Share, to accept or to offer an alternative consideration provided that the value of such consideration is in the opinion of the Joint Liquidators not less than the value of the highest bid for each Ordinary Share of J. England ("the Offer Price"). The Seller is the beneficial owner of the 1,794,000 Ordinary Shares.

1. Offers pursuant to this Purchase Invitation must be made for exactly 1,794,000 J. England Ordinary Shares at the same price per share for all the shares offered. The offer price expressed as a whole number of pence per share. Stamp duty and/or stamp duty reserve tax will be payable by the purchaser.

Offers pursuant to this Purchase Invitation must be received by not later than 11.00 a.m. on Thursday 20 April 1989 and must be made on the Form of Tender set out below. Offers will be irrevocable until an unconditional offer is accepted.

2. By submitting an offer pursuant to this Purchase Invitation, a person will offer to purchase at the price stated in such offer all the J. England Ordinary Shares on the terms and conditions of the Form of Tender and any contract resulting from the acceptance of such offer will be made in accordance with the laws of England and Wales. The Joint Liquidators may in their absolute discretion be prepared to accept an offer or an alternative consideration provided that the value of such consideration is in the opinion of the Joint Liquidators not less than the value of the highest bid for each Ordinary Share of J. England ("the Offer Price"). The Joint Liquidators shall in no way be bound to accept any offer which is not in cash or in respect of which a suitable confirmation of the availability of cash is not provided.

3. The Joint Liquidators reserve the right to reject any offer not complying in all respects with the requirements of this Purchase Invitation.

4. Subject to this paragraph and paragraphs 3, 4 and 10 of this Purchase Invitation, the Joint Liquidators give the highest bid for each Ordinary Share of J. England Ordinary Share will be accepted at that price. If more than one valid offer at that aggregate price is made, the Joint Liquidators will have absolute discretion either to decide which of such offers to accept or to instruct Coopers & Lybrand to invite these parties to increase the price at which they are offering. The Joint Liquidators shall not be obliged to accept any offer if they consider the price offered to be inadequate.

5. Where an offer is accepted, completion in respect of the agreement for the sale of the J. England Ordinary Shares resulting therefrom will be effected at the offices of Coopers & Lybrand referred to below at 3.00 p.m. on Monday 24 April 1989 or such later date as any person may reasonably require for the purpose of completion.

6. The J. England Ordinary Shares will be sold free from all taxes, charges and encumbrances and with all rights attaching thereto, including the right to receive all dividends and other distributions declared, made or paid hereafter.

7. This right is reserved (at the option of the Joint Liquidators) to terminate this Purchase Invitation and to reject all offers (but not sooner than) in the event of any offer or offer of an alternative consideration being made by a third party to, or in the event of the acquisition of more than 5% of the issued ordinary share capital of J. England or of an intention of a third party to make, or of discussions which may lead to, an offer to acquire the whole or any part of the issued share capital of J. England or in the event of any announcement

## Notice to the holders of the outstanding 6 3/4 per cent.

### Convertible Subordinated Bonds due 2002

### in

### Consolidated Gold Fields PLC

Notice is hereby given to the holders ("Bondholders") of the outstanding 6 3/4 per cent. Convertible Subordinated Bonds due 2002 ("Bonds") in Consolidated Gold Fields PLC ("Gold Fields") that the Increased Offer Document containing the Increased Offer by Morgan Grenfell & Co. Limited on behalf of Minorco for the whole of the issued share capital of Gold Fields not already owned by Minorco ("the Increased Offer") was posted to shareholders in Gold Fields on 10th April, 1989 incorporating Supplementary Listing Particulars relating to the new Minorco shares proposed to be issued in connection with the Increased Offer.

The Increased Offer extends to any Gold Fields ordinary shares issued credited as fully paid as a result of the valid conversion of Bonds while the Increased Offer remains open for acceptance. In the event that the Increased Offer becomes or is declared unconditional in all respects, appropriate proposals will be made to the holders of Bonds remaining unconverted.

Copies of the Increased Offer Document may be obtained by Bondholders on application to any of the following addresses:

Morgan Grenfell & Co. Limited  
New Issues Department  
72 London Wall  
London EC2M 5NL

National Westminster Bank PLC  
New Issues Department  
P.O. Box 33  
153-157 Commercial Road  
London E1 2DB

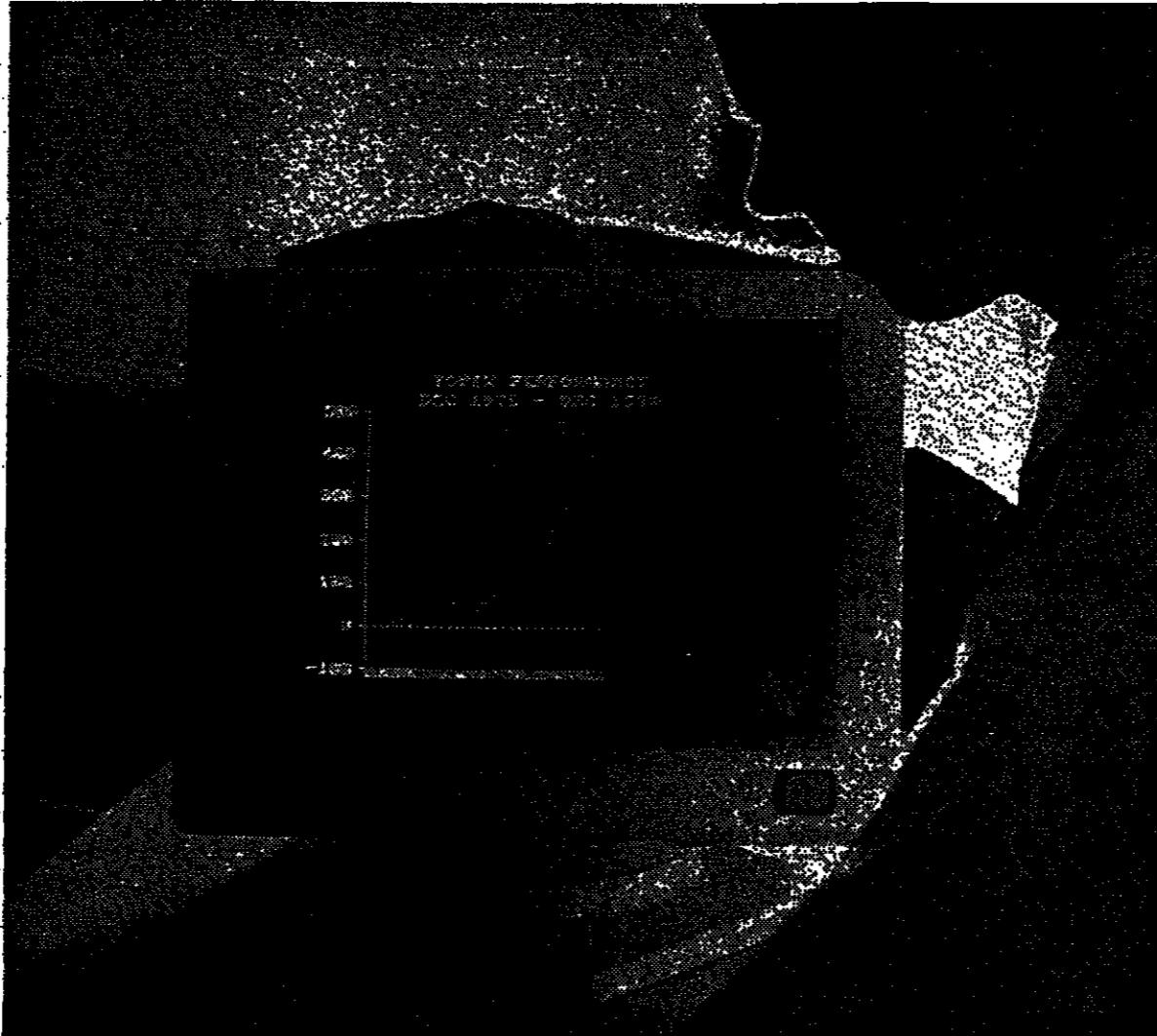
Minorco Société Anonyme  
68-70 boulevard de la Pétrusse  
Luxembourg-Ville  
RC Luxembourg B 12139

The issue of this notice has been approved by a duly authorised committee of the Board of Minorco. The Directors of Minorco are the persons responsible for the information contained in this notice and to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this notice is in accordance with the facts. The Directors of Minorco accept responsibility accordingly.

12th April 1989



Coopers & Lybrand



# HOW TO BALANCE YOUR INVESTMENT RISKS AND REWARDS

**Y**our portfolio can go up or it can go down. But how far? Why? Do you know what your investment risks are? Can you estimate what the rewards are likely to be?

Nikko's Investment Technology will give you a clue. Nikko takes its comprehensive markets database and analyses it, using our advanced software, to design portfolios that suit your needs. We call it Investment Technology.

**Making your funds work harder**



# NIKKO

---

**The Nikko Securities Co., (Europe) Ltd.**  
55 Victoria Street,  
London SW1H 0EU, United Kingdom  
Tel: 01-799-2222 Telex: 884717

---

**The Nikko Securities Co., Ltd.**  
3-1, Marunouchi 3-chome,  
Chiyoda-ku, Tokyo 100, Japan  
Tel: (03)-283-2211 Telex: J22410

## UK COMPANY NEWS

## Galvanising division helps Ash & Lacy rise 19%

By Richard Tomkins, Midlands Correspondent

ASH & LACY, the West Midlands galvanising and metal products group, turned in another strong performance in 1988 with pre-tax profits up 19 per cent from £4.09m to £4.86m.

A slightly higher tax charge produced an increase of 21 per cent in earnings per share, from 65.6p to 79.7p, and a final dividend of 21p is recommended, making 30p (30p) for the year.

The profits increase was achieved on turnover sharply up at £54.7m compared with £40m last year. Part of the

increase was attributable to three acquisitions made during the period at a cost of £1.9m, but the rest was the result of strong demand for Ash & Lacy's products.

Mr David Fletcher, chairman, highlighted the performance of the galvanising division, which saw two acquisitions during the year, and the stockholding operation, which benefited from higher metal prices and the opening of a warehouse in Chippenham, Wiltshire.

Losses, however, continued at Huurnal, the joint venture

making cladding sheets, which took £372,000 out of profits against £136,000 last year.

Mr Fletcher struck an optimistic note for the current year. "People have been asking for us for 18 months when the downturn is coming, and we still can't see any signs of it," he said.

The company is proposing a sub-division of each 25p share into five 5p shares followed by a one-for-five scrip issue with the aim of enhancing marketability.

## Albert Martin rises 33% to £2.76m

By Graham Deller

ALBERT MARTIN Holdings, the Nottinghamshire-based clothing manufacturer and importer which is a major supplier to Marks and Spencer, yesterday reported pre-tax profits 33 per cent higher at £2.76m for 1988.

The advance from the £2.8m achieved during the previous year came on turnover of £61.6m (£52.58m), and followed growth of 43 per cent at the midway stage.

Its activities include management consultancy, information technology consultancy, training, recruitment and corporate finance advisory services with

## Issue News

## Capita valued at £8m as it raises £1m in USM placing

By Vanessa Houlder

CAPITA, a management consultancy specialising in the public sector, is coming to the USM via a placing that will value it at about £8m.

The company was formed by a management buyout from the Chartered Institute of Public Finance & Accountancy in March 1987 for £330,000.

Its activities include management consultancy, information technology consultancy, training, recruitment and corporate finance advisory services with

clients in local government, health authorities, utilities, central government and government agencies.

Pre-tax profits in 1988 were £747,000 (£404,000) on turnover of £4.3m (£1.9m).

Capita said it expected to benefit from changes foreshadowed in the health service White Paper. It was also involved in the privatisation of public sector services and had advised the buy-out team which won the cleaning con-

## Try Group to join main market with £25.9m tag

By Vanessa Houlder

TRY GROUP, a construction and property development group, has come to the main market through a placing that valued it at £25.9m.

Try's launch comes at a time when the market is preoccupied with the possibility of higher interest rates, which could be particularly damaging to a South East-based housebuilder. However Mr Hugh Try, chairman, said the group was confident it could meet its target of increasing house sales from 101 units to 200 units in 1989.

"High interest rates have clearly slowed the housing market but we are very well spread geographically and in price bracket," he said.

The company, which is involved in contracting, housebuilding, property and investment, made pre-tax profits of £2.95m (£2.62m) in 1988. Its gearing was 10 per cent prior to flotation.

Lazard Brothers is placing 9.7m shares at 125p per share, raising £2.45m. Dealings are expected to start on April 12.

## John Green USM placing gives £7m capitalisation

By Vanessa Houlder

JOHN GREEN & Son, a specialist screen printer, is making its debut on the USM through a placing that capitalises it at £6.75m.

Panmure Gordon is placing 2m shares at 100p per share to raise about £1m for the company.

John Green, which is based in Wakefield, provides special

ist screen printing services for clothes decoration and for point-of-sale display material.

The screen printing of garments, including the decorative printing of fashion wear, leisure wear and hosiery, is a fast expanding part of the business and now accounts for about two thirds of last year's profits.

## SHARE STAKES

Hammerson Property Investment and Development Corporation - Australian Mutual Provident Society has become the beneficial owner of 2.53m ordinary shares (7.02 per cent) and 9.23m A limited voting shares (7.12 per cent). AMP gained the stake through its recent merger with London Life.

Jove Investment Trust - Merchant Navy Officers Pension Fund has acquired 3.79m (26.73 per cent).

Kerry Group - ESB Superannuation Fund is the beneficial owner of 3m ordinary (6.5 per cent).

Kewill Systems - Mr Kevin Overstall has sold 150,000 ordinary, reducing his holding to 1.88m (28.6 per cent).

Kode International - TR Technology has lifted its holding to 450,000 ordinary (7.99 per cent) with the acquisition of 100,000 at 215p each.

Macallan-Glenlivet - Pavis has raised its holding to 889,585 shares (11.2 per cent) with the acquisition of 25,000.

McLaughlin & Harvey - Mr Charles Yull, chairman of Thorburn, and other parties acting in concert have increased their holding to 16.71 per cent.

Mediorum Investment Trust - St Mary Axe Holdings, wholly-owned subsidiary of British & Commonwealth Holdings, has disposed of 1.24m ordinary, reducing its holding to 29.1m (7.17 per cent).

Power Corporation - Mr Robin Power, chairman, has purchased 277,777 ordinary, lifting his total to 6.31m (10.43 per cent).

Merchant Manufactury Estates - Property & General Trust, a company controlled by SJ Southall's family, has acquired 576,000 ordinary from WA Immoner and 297,759 from JF Kegan, thereby increasing his family's holding to 25.86 per cent.

Owen & Robinson - Seaford Investments now has 681,503

shares (24.45 per cent).

Peel Holdings - Comptel Establishment has acquired 44.13m ordinary, lifting its holding to 16.8m (19.05 per cent).

Plumb Holdings - Raines Industries has bought 40,000 ordinary, raising its holding to 13.74 per cent.

Sherwood Computers - Framlington Group has acquired 87,200 ordinary on behalf of its clients, lifting the holding of voting shares to 1.34m (23.5 per cent).

Simon Engineering - The Prudential Corporation has reduced its holding to 2.92m (4.42 per cent).

Siridir - Confederation Life Group has a beneficial interest in 9.23m (7.9 per cent).

Scottish Cities Investment Trust - Guardian Royal Exchange has disposed of its entire holding of 26,000 5 per cent cumulative preference stock units (11.56 per cent).

Smaller Companies International Trust - National Farmers Union Mutual Insurance Society has disposed of 24,200 3/4 per cent cumulative preference shares (6.7 per cent).

## PARTICIPATE IN THE DEVELOPMENT OF FRANCE'S LEADING SERVICES GROUP

## FRF 3 BILLION STOCK AND WARRANTS ISSUE



Compagnie Générale des Eaux, France's largest services group, is comprised of some 890 companies, of which more than 150 are located abroad. Our primary vocation is to develop and manage public services for local communities, institutions and organizations. Our strategy is focused on the medium and long-term, and is designed to improve the quality of life in the communities we serve. Générale des Eaux plays an active role in urban development and environmental protection. As a private sector company, the Group can provide flexible solutions to meet the demanding standards of public service. Its broad range of operating companies enables it skillfully to combine services and related contracting operations.

The strength and uniqueness of Cie. Générale des Eaux have earned it worldwide leadership positions in a variety of markets.

- One of the world's foremost distributors of drinking water.
- One of Europe's number one heating companies.
- One of Europe's leading construction firms.
- A frontrunner in the European waste management industry.
- One of France's largest media and entertainment concerns.
- France's foremost private-sector healthcare services group.

A P A S S I O N F O R S E R V I C E

### • Robust sales growth, especially outside France

Compagnie Générale des Eaux reported sales of FRF 83 billion in 1988, compared to FRF 53 billion in 1987. Foreign sales totalled FRF 16 billion, almost double last year's figure. The Group generated FRF 7 billion of aggregate sales in Europe (excluding France), up from FRF 2 billion in 1987.

### • A bold investment policy

In 1988, investment outlays exceeded 1987's FRF 7.6 billion. Over the last three years, the Group has made investments of more than FRF 20 billion.

### • Diversification into new, high-growth markets

Générale des Eaux has actively moved into fast-growth areas such as television, cable networks and cellular phones. In the fields of water and waste management, the European market offers major growth opportunities.

### • Powerful earnings growth

Consolidated group net profit is expected to have risen some 30% in 1988 to FRF 1.4 billion, thereby virtually tripling in four years. Cash flow should make another impressive gain in 1988, rising to FRF 6 billion from FRF 4.3 billion a year earlier.

Prospects for the current year are bright.

### FAVOURABLE SUBSCRIPTION TERMS

• Shareholders are entitled to subscribe for one new share, at FRF 1,400, for every seven shares held, with dividend rights as of 1st January, 1989. A total of 2,148,803 new shares will be issued.

• Each new share will carry a warrant which will entitle the holder to subscribe for a further new share, at FRF 1,800, at any time before 30th June, 1992.

• Shareholders will be given preferential rights to subscribe for their pro rata entitlements under the issue and may apply for additional shares not taken up by other shareholders.

• Subscriptions must be made between 28th March and 17th April, 1989.

The prospectus relating to the above issue has been approved by the French Commission des Opérations de Bourse (ref. N° 89.96 dated 16th March, 1989). It may be obtained (in French) free of charge from company headquarters: Service des Titres, 52, rue d'Anjou, 75008 Paris. The legal notice relating to the issue appeared in the Bulletin des Annonces Légales Obligatoires on 20th March, 1989. For further information, call the Compagnie Générale des Eaux' Shareholder Relations Department on 33.1.42.66.91.50. Morgan Grenfell and Co. Limited has approved the contents of this advertisement, which has been issued by Compagnie Générale des Eaux, for the purposes of section 57 of the Financial Services Act 1986. Morgan Grenfell and Co. Limited is a member of The Securities Association and has provided corporate finance services to Compagnie Générale des Eaux within the last six months. The value of the shares to which this advertisement relates may go down as well as up.

# FX Sales

£ Negotiable

A leading US Bank is seeking to strengthen its highly profitable treasury function with the addition of two corporate dealers.

Successful candidates will be of graduate calibre and will demonstrate a successful track record in foreign exchange sales. A European language would be advantageous though not essential.

Those interested should contact Arabella Goodford on 01-831 2000 or write to her at Michael Page City, 39-41 Parker Street, London WC2B 5HL.



**Michael Page City**  
International Recruitment Consultants

London Paris Amsterdam Brussels Sydney

## STOCKBROKERS

### Private client executives wanted with own client base.

Russell Wood Ltd are a firm of stockbrokers authorised by The Securities Association.

In August 1987 The Sandi Investment Company (SICO) acquired Russell Wood & Co as part of their strategic expansion into the UK financial sector.

We would like to hear from senior individuals or groups who would welcome the opportunity of joining a traditional stockbroker servicing private clients.

Please write or telephone  
John Fairman  
Russell Wood Ltd  
30, Great Guildford Street,  
London  
SE1 0HS  
Tel: 01-928 0505



## TREVOR JAMES CITY

**ENR STOCKBROKING EXECUTIVE** £10,000  
Progressive foreign financial services group requires a highly experienced Stockbroker to set up a new operation in London. The brief will be to establish institutional and private client stockbroking, corporate finance activities and specialist overseas marketing consultancy. There will be a large degree of autonomy attached to the role.

**MANAGER TRADER** £10,000  
Progressive international securities house requires a highly experienced Manager Trader to augment its dealing team. The ideal candidate will be a stratospheric, liaising closely with the sales team, and though not initially market maker, this role is envisaged for future.

**OATB TRADER** £10,000  
With the growth of the French Government Bond market a number of key players in Capital Markets are seeking experienced OATB Traders to improve and expand their activity in this sector. Candidates with a solid background and proven ability will receive a starting high remuneration.

**MARKETING OFFICE TO EUROPE** £10,000  
This prominent International Bank is looking for a young Marketing Officer experienced in marketing to European clients. Sound analytical skills essential. European languages an advantage.

**CORPORATE CREDIT ANALYST** £10,000  
A major international bank is looking for a Corporate Credit Analyst with 2 years experience and a good knowledge of the UK Market. Working closely with the Marketing Dept., there are excellent career prospects with the opportunity to move into marketing in 18 months time.

**SENIOR MARKETING ASSISTANT** £10,000  
This major European bank is looking for an assistant to their marketing manager. With a sound general banking background you will be involved in the preparation and presentation of management information and office based customer liaison.

**LENDING EXECUTIVE** £10,000  
A Corporate Lending Executive is required by this prominent international bank. Aged 25-30, you will have at least 2 years experience in Corporate Lending on asset related finance and management buyouts. Experience with aircraft companies would be an advantage.

**TREVOR JAMES CITY**  
5 London Wall Buildings,  
Finsbury Circus, London EC2M 5NT  
Tel: 01-628 1727 Fax: 01-628 1392  
RECRUITMENT CONSULTANTS

Graduates/part-qual. accountants required by prime American bank for New Products. Great potential for people with good analytical skills.

Clearing bankers with a min. of two years in graduate management training required by large international bank for internal audit. Approx. 40% overseas travel.

Swaps Administrators with min. 2 years of processing swaps. Salary to £25,000 p.a.

Please telephone Shalagh Arnell on 01-583-1661 or send cv in confidence to her at ASB INTERNATIONAL RECRUITMENT, 50 Fleet Street, London EC4Y 1BE (part of Angel International Recruitment)

Job, in life

## JOBS

# The pros and cons of changing employers

By Michael Dixon

WHEN your job prospects are uncertain, is it better to stay put or move elsewhere?

The trouble with the question of course is that – like most others central to careers – it involves a host of individual complications. Indeed the only safe general answer is the one received by the great American comedian W.C. Fields, when he asked his maid if he could whether have a black cat cross his path. "Well boss," came the reply. "I guess it all depends on what happens afterwards."

Even so, some light on the issue has just been provided by two new surveys of pay in a particular sector where this column has a good number of readers: City of London banking. One of the surveys is made by the Jonathan Wren consultancy, and is obtainable from 1 New St, London EC2M 4TP; tel 01-623 1266, fax 01-626 5258.

The second is made by the Wyatt consultancy for the London Banks' Personnel Management group, and the full report is available only to the group's members.

Admittedly, while the job prospects of many staff in the sector are undoubtedly clouded, readers in other places may well find it hard to sympathise with the said bankers' plight. After all,

since their material rewards are still typically better than those of comparable workers elsewhere, they can at least feel insecure in comfort.

There is nonetheless a way in which they seem often to be worse off than counterparts in industry and so on. It is my impression that City banks have mostly been slower than other organisations to twig that people do not work for bread alone, however well intentioned. So the bankers are more apt to be seen by their employers just as commodities subject to the laws of demand and supply, to be bought in and cast off accordingly.

Despite the uncertainty, demand for some varieties of them remains strong. That much is clear from the table alongside, drawn from the Wren consultancy's survey of bank staff who came to it seeking a move in the City during the past six months.

The table first gives the lowest, average and highest salaries at which different sorts of higher-paid workers were recruited to new jobs, together with the age of the recruit in each case. The last column of figures, by which the various types of work are ranked, shows the average percentage differences between the recruits' new salaries and those they were

### SALARY GOING-RATES IN CITY OF LONDON BANKING OVER PAST SIX MONTHS

TYPE OF WORK	LOWEST	Age of job mover	AVERAGE	HIGHEST	Average salary change	
	£		£	£	% (+/-)	
Fund manager, equities	26,946	32	62,360	33	120,000	+28.5
Export/import marketing	22,000	29	57,333	34	80,000	+38
Senior investment analyst	21,739	26	55,869	26	80,000	+24.6
Stock exchange securities manager	30,000	26	54,750	37	42,000	+21.7
Export & trade finance executive	22,000	26	53,166	32	70,000	+20.3
Loan administration manager	27,000	30	50,625	33	32,500	+19.5
Project finance executive	35,000	31	41,500	37	48,000	+18.5
Corporate finance executive	30,000	29	52,800	30	40,000	+16.7
Operations manager	42,000	36	49,000	35	45,000	+14.5
Chief accountant	22,500	31	37,500	25	40,000	+13.6
Premises & services manager	22,500	35	28,185	39	35,000	+12.5
Financial controller	40,000	39	45,000	41	50,000	+12.5
Treasury/cash consultant	27,500	28	38,185	38	50,000	+11.0
Foreign/exchange/deposit dealer	20,000	24	29,830	25	37,490	+10.5
Senior auditor	22,500	31	26,886	37	30,000	+10.3
Credit department manager	28,000	36	32,000	39	40,000	+7.5
Senior lending officer	30,000	36	40,000	36	50,000	+6.7
Assistant general manager	35,000	44	50,000	47	65,000	+5.3
Equities sales executive	25,000	25	32,500	29	40,000	+3.2
Bonds sales/traders	25,000	25	37,700	22	60,000	+1.5

year, not just in basic salaries but in total money rewards, were:

Work % Total %

Legal +15.4 +14.9

Accounting +10.7 +10.6

Merchant bkg +10.6 +15.8

Operations +9.7 +7.4

FX/treasury +9.0 +3.2

Leasing etc +8.7 +7.6

D-P +7.5 +5.4

Capital mktks 2.2 4.7

So it would seem that City bankers in general have less to gain from staying put than from moving elsewhere. On the other hand, for members of unfashionable species like capital markets staff at the present time, there is also less to lose.

## Equities

HEADHUNTER Michael Brennan of the Rathbone

Consultancy (77 Oxford St, London W1R 1RB; tel 01-439

1188) seeks a head of UK equity sales for a London

broking concern he may not

name. He promises to respect

requests not to be identified

to the employer at this stage.

Besides having first-hand

success in selling UK equi-

ties, candidates must already

have led a sales team.

Salary £80,000-£100,000, with

usual City-type perks plus

possibility of equity stake.

## Jonathan Wren Leasing

### VENOR PROGRAM SPECIALIST

Our client currently enjoys a first class reputation within the major asset finance market due in no small part to the exceptional calibre of a highly professional team. They have already exhibited the flexibility and innovation to penetrate niche markets and tailor individual rental schemes to meet specific clients' requirements. They wish to appoint a Senior Manager whose primary job function will be the marketing, negotiating and structuring of large unit vendor programmes. The successful applicant will be aged 28-40 years and possess substantial experience of developing relationships with major manufacturers, leading to the implementation of complex financial structures.

The generous remuneration package is tailored to provide substantial performance related rewards for high achievers. On target earnings in excess of £50,000+ are realistically attainable.

### MARKETING MANAGERS

Our client is the major UK subsidiary of a leading international banking group specialising in the provision of leasing and asset based finance products and corporate finance advisory services. Substantial guaranteed funding has enabled the innovative management team to generate considerable fee income whilst establishing a highly profitable portfolio.

Professional leasing executives, aged 25-35 years, of graduate calibre, are sought to spearhead the expansion of marketing activities. Candidates should clearly demonstrate the ability to develop new relationships and possess a minimum of 3 years first class experience of negotiating, structuring and closing middle ticket leasing transactions. A thorough understanding of asset based finance products will have been gained with a major player where exposure to the credit assessment and evaluation of proposals is an integral part of the learning process. Opportunities exist for exceptional candidates to develop experience of new and innovative financial product areas and it is therefore unlikely that any applicant currently writing less than £8m of business per annum will possess sufficient potential. Excellent financial rewards exist, commensurate with performance. Up to £30,000+ bonus + benefits

Please contact Jill Backhouse or Sarah Stone

## Jonathan Wren

Recruitment Consultants  
No. 1 New Street, (off Bishopsgate), London EC2M 4TP  
Telephone: 01-623 1266 Fax: 01-626 5258

## BANKING OPPORTUNITIES

### FX CORPORATE TRADING/SALES

Salary £50,000  
We have a number of major banks looking for experienced corporate traders and salesmen from 1 or 2 years' experience through to a senior role managing a team in a large dealing room.

### FX CORPORATE TRADER

\* FRANKFURT \*  
DM salary ass

This major international bank seeks a trade for the corporate desk. Responsibilities will be dealing, providing training and developing clients in Central Europe. The ERM is fully implemented and ideally French, German/MaB with trading experience in the FX/Futures/Options market will be given preference.

### CUSTODY SUPPORT OFFICER

£18-20,000

The correspondent banking/financial institutions department of a major international bank requires an experienced support officer to assist in the operation of European, non-European and Cross-Border services. The most important factors: Marketing skills, a good understanding of plastic cards, e.g. cheques, ATM, credit and EFTPOS. A generous performance related package and long term career prospects are offered.

### MERGERS AND ACQUISITIONS

£240,000

A respected international bank seeks a highly motivated financial advisor with a minimum of 3 years' relevant experience. As prime responsibilities will be cross border M&A, a second European language is required.

For information on the above and other vacancies or for a general discussion in confidence, please contact Roy Webb or Ian Dodd.

INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS

Tel: 01 895 8050  
Fax: 01 626 2062

A member of The Devonshire Group Plc

## Jonathan Wren

"£45,000...£50,000...£55,000?"

Wrong answers to questions like this can mean the difference between losing, keeping or attracting the banking and financial professionals you need for success this year and into the 1990s.

Jonathan Wren's 1989 Salary and Fringe Benefits Guides are based on over 14,000

## Leading UK Merchant Bank Legal Adviser

City

Our Client is one of the most prestigious names in the City and has an enviable reputation in its key areas of operation. It has a strong presence in all the major financial centres of the world. Reporting to the Director in charge of Legal Services, you will join a small but highly professional team responsible for providing guidance and advice on varied, sensitive and often complex legal issues, both in the UK and internationally. You will work closely with the Bank's senior management as well as at partner level with outside professional advisers.

Probably in your late 20's or perhaps early 30's you will currently be in one of the better known London law firms specialising in either company and commercial or commercial litigation work, or in a similar position within an

c £37,500 + car + benefits

organisation with a strong 'in house' legal department. This is a high profile role and we are looking for a high calibre individual who, apart from technical ability, has the confidence, tough-mindedness and communication skills to relate immediately to senior colleagues and advisers.

The opening offers excellent career opportunities in the Legal Department or after two to three years elsewhere within the Bank. There is a first class banking remuneration package.

Please write in strict confidence to John Cameron, quoting Ref. 949, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone: 01-248 0355.

**Overton Shirley & Barry**  
INTERNATIONAL SEARCH AND SELECTING CONSULTANTS

## Bond Manager

Based at Bexleyheath, Kent

- \* Profit share
- \* Car
- \* Concessionary mortgage



The Woolwich Treasury Department is responsible for the management of wholesale funds and liquid assets now in excess of £2,200 million and £2,500 million respectively. Continued expansion has created this opportunity within the Treasury team at our new head offices located at Bexleyheath.

Reporting directly to the Society's Treasurer, you will lead a dealing team in the management of the Society's bond investment activities and off-balance sheet investments. You and your team will work alongside the Money Markets team in our new dealing room and will be in close contact with other areas of the Treasury Department.

To join us you should have:

- Proven dealing experience
- Relevant in-depth market knowledge
- A first class professional reputation

The benefits of working for the Woolwich include a competitive and progressive salary, concessionary mortgage, profit sharing, Society car, and an excellent pension scheme with free life assurance.

Please apply with a full c.v. to: Mr Martin Plummer, Personnel Manager, Woolwich Equitable Building Society, Equitable House, Woolwich, London SE18 6AB.

We are an equal opportunities employer.

## HOW MUCH ARE YOU WORTH? CORPORATE FINANCE

Robert Walters Associates' Executive Division specialises in the selection of professionals across all revenue-producing sectors of leading financial institutions. One of the fastest growing areas of our consultancy has been corporate finance.

The internationalisation of the corporate sector has created the need for varied financing tools, and increased merger and acquisition activity across borders and hemispheres. London will continue to be the focus of European corporate finance activity up to and beyond 1992. We are in a position to evaluate and advise on these excellent career development opportunities.

Demand for first rate people at all levels has far outstripped supply. These conditions have had a significant impact on salaries and total compensation levels. Where do you stand?

If you have experience of European/UK corporate finance or cross border mergers and acquisitions, or have an ACA/legal/MBA background, and would like to discuss your current and future potential, please call Maggie Henderson-Tew on 01-437 0464 (office hours) or 01-675 6977 (evenings/weekends). Alternatively, write to her at the address below.

**ROBERT WALTERS ASSOCIATES**  
RECRUITMENT CONSULTANTS  
Queens House, 1 Leicester Place, London WC2H 7BP  
Telephone: 01-437 0464

## Senior Management Executive

*A Career In Venture Capital*  
West Midlands, c £45k plus, Car, Benefits

**Hoggett Bowers**

BERMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR  
A Member of Blue Arrow plc

The leading independent provider of venture capital outside of the South East has an enviable record of profitable growth. It has a £50m investment portfolio in primarily unquoted companies with high growth potential. Expansion of the client base and funds under management necessitates the recruitment of a gifted individual to join its executive team. Aged 30-50, you will have a first class career record in senior financial, commercial or general management, where you have had full profit responsibility. Your contribution to business strategy and practical decision making will have resulted in profitable organic and/or acquisitional growth. This could have been achieved in a variety of industrial and commercial environments. The rewards for success are high and candidates earning in excess of the salary indicator will not be excluded.

K.R. Miller, Ref. L16085/FT. Male or female candidates should telephone in confidence for a Personal History Form, 0532-448661, Fax: 0532-444401, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ.

**CJA**

A demanding position - scope exists for share option participation. Opportunity to accrue capital. Opportunity also exists to become Financial Director or to move into general management.

**ALPS**

## COMPANY SECRETARY - LLOYD'S

£27,000 - £36,000

**LONDON**

HIGHLY SUCCESSFUL LLOYD'S MANAGING MEMBERS AGENCIES

This vacancy calls for Chartered Secretaries or qualified accountants with at least 4 years post qualification company secretarial or relevant administrative experience gained in a service company. Lloyds experience will be an advantage. Responsibilities will cover Group Secretarial responsibilities for 8 companies, personnel administration, legal matters and ad.hoc. Investigations etc. and assist in the preparation after one year, for public flotation. The capacity to set priorities and to cope with a substantial work load whilst contributing significantly to the Group's future growth is important. Initial salary negotiable £27,000-£36,000, plus car, contributory pension, free life assurance, free family PPP, assistance with removal expenses if necessary. Applications in strict confidence under reference CSL162/FT, to the Managing Director, ALPS

Key member of closely-knit team specialising in project finance, property finance and asset based lending activities.

**CJRA**

## PROJECT FINANCE OFFICER

£26,000 - £32,000

+ BANKING BENEFITS

**CITY**

A MAJOR INTERNATIONAL BANK

We invite applications from graduates or candidates with relevant accounting or banking qualifications, aged 25-32, who must have had at least 3 years' banking experience, which ideally, but not essentially, should include project finance exposure. The selected candidate will, as part of a small team dealing with specialised financing activities, be responsible for analysing, structuring and monitoring transactions in the areas covered by the department which include project finance, property lending and aircraft finance. The ability to prepare credit applications and experience of reviewing legal documentation are important. Essential personal qualities are numeracy, PC literacy and an analytical mind as well as being a self-starter capable of producing effective written proposals and having the ability to present these orally, where necessary. Initial base salary negotiable £26,000-£32,000, non-contributory pension, mortgage and loan facilities, free life assurance and medical scheme. Applications in strict confidence, under reference PFM22231/FT will be forwarded, unopened, to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager, CJRA.

An interesting and secure appointment with wide ranging responsibilities within the corporate sector.

**CJRA**

## CLIENT LIAISON MANAGER - SHARE REGISTRATION

UP TO £25,000

NEGOTIABLE PACKAGE

**SW LONDON**

LEADING AND EXPANDING PROFESSIONAL REGISTRARS  
SUBSIDIARY OF MAJOR MERCHANT BANK

Through further development this vacancy calls for candidates aged 35-50, preferably A.C.I.S., who have acquired practical experience in share registration and/or the securities industry. The successful candidate will be responsible for liaison with up to 75 client companies at company secretary/director level. This includes the servicing of their requirements in relation to share registration involving significant changes in the register of members, distribution of annual reports, arranging dividend payments, and the attendance and provision of advice at clients' General Meetings. Essential qualities are to have an eye for detail, the ability "think on your feet" and to enjoy working under pressure. A salary package of up to £25,000 is negotiable including bonus, mortgage subsidy, non-contributory pension, free life assurance and BUPA. Applications in strict confidence, under reference CLM22229/FT will be forwarded, unopened, to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager, CJRA.

3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PU. TELEPHONE 01-588 3566 or 01-588 3576. TELE: 01-529 7538. ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT - PLEASE TELEPHONE 01-529 7538.

## Senior Global MTN Trader U.S. Investment Bank Highly Attractive Package

One of the pre-eminent leaders in the Global MTN market is seeking a senior MTN trader to join their fast expanding unit in their Money Markets Operation in London.

The successful candidate will already be highly qualified in the Eurobond and/or Money Markets fields and will display high levels of trading and marketing skills.

In your late 20's/early 30's you must be willing to give full commitment to our operation.

Remuneration will be excellent and will fully reflect the high calibre of person required.

To apply, please write with your full career details, quoting Ref: FT01, to Michael Swaine at the address below. Please state clearly any companies to which your CV should not be forwarded as replies will be sent direct to our client for consideration.

**B&B**

197 Knightsbridge, London SW7 1RP.

## FLEMINGS UNIT TRUST SALES

Flemings are seeking to expand their London based unit trust intermediary sales team.

The successful candidate will be aged 25-30 and have proven experience in unit trust or financial service sales to investment managers.

Please write with full CV to:  
David Weeks  
Robert Fleming & Co. Ltd.  
25 Copthall Avenue, London EC2R 7DR

### SENIOR DEALER

Corporate Treasury Service

A leading international bank is currently seeking a team manager with responsibility for marketing the full range of Foreign Exchange and interest rate hedging products to major multinational corporates to non bank financial institutions. Products consist of hedging instructions: FRA's, IRS, CDs, commercial paper. A thorough knowledge of Foreign Exchange and interest rate risk management essential. Salary £neg.

### YOUNG CREDIT ANALYSTS

A major US bank seek 2 above average graduate bankers aged 23-27 years who have several years corporate credit analysis experience. Vacancies exist in the bank's PROPERTY and AEROSPACE DIVISIONS, offering both a chance to specialize and a future move into a marketing role in the medium term. Salaries neg £17-222,000 plus benefits.

OLD BROAD STREET BUREAU LTD

STAFF CONSULTANTS

65 London Wall, London EC2M 5TU

Telex: 01-588 3981. Fax: 01-588 9012

### REGISTERED REPRESENTATIVES ARE YOU FED UP COMMUTING?

Effective individuals with own private client business offered opportunity to trail-blaze regional offices (or work from home) throughout United Kingdom, (inc London & Home Counties).

\* Top commission \* First class back up & admin \* fax & prices screen \* share option scheme opportunity. You will be representing a reputable & dynamic member of international stock exchange & T.S.A. Appointments nationwide.

C.V. to Box A1190, Financial Times,  
One Southwark Bridge, London SE1 9HL  
or phone 01-739 7678

**RECRUITMENT CONSULTANT**  
Ideal candidate should have equity experience, either in sales and/or trading. Excellent basic and commercial experience offered to the right candidate. For further details ring Sue Stevens.

**ENTITY SALES & NEG.**  
Large European house requires 2 experienced sales persons, preferably with languages to sell U.K. equities and Eurobonds. Excellent opportunities. Ring Sue Stevens.

**CONVERTIBLE BOND SALES #**  
NEC. International house requires a convertible bond salesperson with 2-3 years experience. Excellent benefits and perks offered. Ring Sue Stevens for further details.

**JAPANESE EQUITY SALES #**  
NEC. Reputable house requires a Japanese equity sales person with a minimum of 2 years experience. Fluent Japanese would be an advantage but not essential. Ring Sue Stevens.

**MONEY MARKET SALES**  
Six months to 1 year experience of CD's, Commercial Paper, etc required. Major international investment house to join its sales team. Salary Negotiable. Please call Stuart Norbury.

**EURO SYNDICATED LOAN MARKETING OFFICES 225**  
Good Japanese house requires 3 years experience dealing with marketing and arranging syndications. Good French not essential. Please call Julie Shelley. Quo Ref DF/929.

**CORPORATE FINANCE 226**  
Good house requires an experienced person with good knowledge of U.S. Production, Sales, Purchasing etc. within a corporate finance department. Prefer a graduate, but not essential. Please call DF/614.

**BONDS SALES**  
Multi-currency fixed income experience with experience being Japanese institutions in London. Please call Richard Ward.

**CORPORATE DEALERS & NEG.**  
Top houses require a minimum of 2 years experience of dealing desk. Good product knowledge and contacts are essential for these senior positions. Please call Julie Shelley.

**JAPANESE WARRANT TRADER**  
Good experience required for this position. Good opportunity. Please call Richard Ward.

**FIXED INCOME SALES & NEG.**  
Quality houses require a minimum of 2 years experience of Multi-Media client base. Fluent Dutch and English contacts are essential for this position. Good salary, no object for right person. Please call Julie Shelley.

**UK CONVERTIBLE SALES OR TRADING**  
Very good in trading and/or sales for various houses. Good packages. Please call Richard Ward.

**CAMBRIDGE APPOINTMENTS,**  
232 Shoreditch High Street, London E1 7HP. Fax No. 377 0887  
01-377 6488

## BANKING OPPORTUNITIES

### UK CORPORATE DEVELOPMENT

#### City

£30,000 + benefits

One of the world's major banks wishes to appoint an energetic marketing officer to target medium to large UK corporates. Offering extensive career progression within a bank committed to London, this proactive role will appeal to someone who enjoys operating at a senior level, marketing the broad range of corporate lending products to a wide ranging client base. Ref: RL106336

### STEP INTO MARKETING

#### City/West End

£21,000 + benefits

Major European bank offers an excellent opportunity for a credit analyst to move into a marketing role. You will be responsible for the maintenance of existing relationships as well as developing new business with small PLCs and subsidiaries of multinationals. This major player in the UK and Europe can offer excellent medium/long-term career development. Ref: ST106236

To be considered for these other similar opportunities please telephone or write to

MANAGEMENT PERSONNEL  
25 City Road, London EC1Y 1AA  
Tel: 01 256 5041

### INTERNATIONAL MARKETING

#### City

£30,000 + benefits

Get your syndication experience to develop your career within this leading international commercial bank. Targeting central banks, governments and state-owned entities in Europe and the Middle East you will be presenting a broad range of products including debt and syndicated loan facilities. Overseas travel will account for approximately 10% of your time. Ref: ST116707

### US INVESTMENT BANK

#### City

£30,000 package

Join the high profile credit team of this major securities house. Working in a fast-moving, deal-driven area you will have the opportunity to use your risk assessment skills in a proactive environment. The deals under review involve overseas as well as UK transactions across a broad range of the organisation's activities. Apart from offering a recognised credit training you should enjoy the challenge of this front-line role. Ref: SH201670



## Shepherd Little & Associates Ltd

Banking Recruitment Consultants

### ASSISTANT CHIEF DEALER

£35,000+ BONUS

A well known European bank is seeking a dealer with either foreign exchange or Money Markets experience to take responsibility for a small team. The main task will be to improve profitability by motivating and leading the junior traders. This is a newly created post that would be ideal for senior dealer looking for a step up to management. Please contact David Little.

### CREDIT ANALYSTS

£16-£20,000

A City-based commercial bank is looking for two experienced credit analysts to join their expanding credit department. Suitable candidates will be aged mid 20s - mid 30s and have at least a year's solid experience covering the more complex and sophisticated business from first principles. Knowledge of sovereign risk, export/import trade finance would be advantageous for some of the positions. Applicants should exhibit the potential and desire to progress in this dynamic and high profile environment. Please contact Christine Clayton.

Ridgway House 41/42 King William Street London EC4R 9EN  
Telephone 01-626 1161

### MARKETING MANAGER TRADE FINANCE

£32,000 + CAR

Our client, a well established international bank, is developing its presence in the trade finance market. It is seeking to recruit a high calibre person with at least 5 years' experience of marketing trade finance facilities. This is a position which requires a high degree of commitment to generating new business and a desire to succeed in a fast moving and challenging environment. Please contact Keith Snelgrave.

### MARKETING OFFICER

£26,000 + CAR

A well known European bank with a sound commercial/corporate banking division, is seeking an additional business development officer. Candidates with at least 2 years' in a business generating role should have sound analytical skills and be able to degree level by experience in entrepreneurial and analytical roles to their UK department they wish to further strengthen their reputation in this market. Please contact Brenda Shepherd.

### APPOINTMENTS WANTED

#### M.B.A.

Ph.D graduate, 27. Currently completing M.B.A. programme. Seeking employment for 1-2 months (possibly) with progressive longer term.

Experience includes 2 years research on banking and finance, 1 year for major blue-chip company and merchant banking. Contact (049) 571454 (x2083)

#### IT CONSULTANT

PRO, INMAC, MCNA, 20 years IT management and consultancy experience. Needs challenging permanent or contract employment, preferably in Financial Services. Good communication skills. Good ability to handle sensitive project management, procurement, sales, DEC, IBM etc.

Write to: Mr. ATT, Financial Times, One Southwark Bridge, London SE1 9HL

#### Experienced banker

EUROPEAN, senior, sales position in US investment bank, preferably with marketing, sales and broad experience in financial services areas. Audit function also considered.

Write to: Mr. ATT, Financial Times, One Southwark Bridge, London SE1 9HL

## Jonathan Wren Leasing

### CROSS BORDER ASSET FINANCE

#### MADRID BASED

Salary £Neg

Our client is one of the world's largest banks with an enviable reputation for providing the highest standards of professionalism and expertise across all sectors of banking. In the field of asset finance they operate mainly on an advisory basis, providing highly innovative, off balance sheet solutions to complex cross border transactions, often where asset values exceed \$500m. In order to strengthen their Spanish operation they seek an individual who has successfully executed a variety of complex large scale leasing and/or tax driven corporate finance transactions. It is envisaged that the appointee will currently be operating in the London market and will have worked for at least two years in Madrid. Whilst a knowledge of additional European languages would be advantageous, applicants, who will be aged 28-35, must be fluent in both English and Spanish. As this is an exceptional opportunity, offering significant autonomy of operation, the remuneration package will be geared to attract candidates of the highest calibre.

Please contact Peter Haynes

LONDON HONG KONG MIDDLE EAST SINGAPORE SYDNEY

Recruitment Consultants

No. 1 New Street, (off Bishopsgate), London EC2M 4TP

Telephone: 01-623 1266 Fax: 01-626 5258

**Jonathan Wren**

### CAREER OPPORTUNITIES AT FIDELITY

# Unit Trusts. Join the industry leader.

Fidelity, the industry leader for unit trust sales in 1987 and 1988\* and the top performing unit trust group in 1988\* intends to build further on its sales and marketing success. We therefore require additional sales and marketing executives.

### Broker Sales Executive

We are looking for a senior sales executive based in London to help us grow further our business with financial intermediaries in London.

This is a key appointment replacing the present incumbent on his

promotion. It carries a high level of responsibility, demands a proven track record in dealing at senior levels in major broking firms, and understandably commands a generous salary and benefits package.

The person we are seeking is likely to be between 27 and 35 but, more importantly, will be someone with the high levels of enthusiasm and commitment necessary to help us build on our award-winning record in the Unit Trust Industry.

### Marketing Executives

We are also looking to recruit a number of key people to strengthen further our Kent based marketing operation and to maintain

Fidelity's marketing leadership in the U.K. and internationally.

Although the positions ideally require

a knowledge and understanding of the financial services industry, the most important criteria are hard work, drive, enthusiasm to take personal for a wide range of disciplines.

Proven skills in brochure writing, direct mail and the production of promotional literature are required, together with the ability to work at pressure in a fast moving marketing organisation.

If you are attracted by the opportunity of working for one of the largest and most successful unit trust groups in the country, send a full CV to James Turner, Executive Director — Sales, Fidelity Investment Services Limited, Oakhill House, 130 Tonbridge Road, Hildenborough, Tonbridge, Kent TN11 9DZ.

\*Source: Financial Marketing News

\*\*Source: Planned Savings

Fidelity Investment Services Limited: Member of IMRO and LAUTRO. Member of the UTA.

**Fidelity**  
MAKING MONEY MAKE MONEY

## DEPUTY DIRECTOR SCOTTISH FINANCIAL ENTERPRISE

Scottish Financial Enterprise was formed in 1986 to market and promote the interests of the Scottish financial services industry in the U.K. and overseas. It is financed by the corporate subscriptions of leading Scottish businesses and has become a powerful unifying voice in the Scottish financial community.

SFE consists of a small dedicated team, headed by a full-time Executive Director, whose role increasingly is that of public spokesman at home and abroad for its membership. The Board of SFE now seeks to appoint a Deputy Director, whose principal roles will be to contribute to the evolution of SFE policies and their implementation, to act in the absence of the Director and to provide consistent leadership of SFE's activities and staff.

The ideal person will be aged 35-45, with a deep knowledge of the Scottish financial services sector, and with sufficient seniority and personality to work effectively with those managing Scotland's financial institutions. Leadership, organisational, marketing and public speaking skills would all be valuable attributes.

The position is based in Edinburgh, is well remunerated and will appeal to someone with energy, enthusiasm and a belief in the excellence of Scottish financial services.

This sensitive appointment will be handled in complete confidence by our appointed Recruitment Consultants. In the first instance, write with cv, or telephone:

Ian Witte, MA, CA, Managing Director, ASA International, Recruitment Consultants, 63 George Street, EDINBURGH EH2 2JG. Tel: 031-226 6222.

No names will be passed to SFE without your permission.

Interviews will be held in London, Edinburgh and Glasgow.

**ASA International**

**ASA**  
INTERNATIONAL

## ACCOUNT MANAGER

### UK CORPORATE LENDING

The opportunity to play a lead role in marketing at a major international bank.

This is an opportunity to join one of the world's largest banks and play a leading role in the development of business with UK corporates. The bank is long-established in London, with a major presence in international markets and is of the highest standing. It is, however, not yet at the forefront of UK corporate lending and the purpose of this appointment is, therefore, to increase the bank's involvement and profits in this area.

Your prime responsibility as a player/manager will be for marketing. The bank is interested in good quality business, not only from major organizations but also from middle-sized and smaller companies.

This is a progressive appointment carrying potential for promotion to team management. To be a candidate you should ideally be a graduate aged 30-35 with previous UK account management experience with a major bank. This is a new appointment so salary and benefits will be by individual negotiation and will fully reflect the seniority of the position.

To apply, please write to or telephone:  
**JOHN SEARS**, John Sears & Associates, Executive Recruitment Consultants, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP. Telephone: 01-222 7733.

**John Sears  
and Associates**

A MEMBER OF THE SMCI GROUP

## Corporate FX Sales Salary Negotiable

Our client is the London branch of one of the world's leading banking corporations with a powerful and highly profitable treasury function. The bank has a strong commitment to corporate FX sales and now seeks to recruit two additional salespersons.

The successful candidates will probably have two/three years' corporate dealing experience and be able to demonstrate a thorough understanding of foreign exchange. A working knowledge of money market and off balance sheet products would be advantageous. Applicants should possess a high level of interpersonal skills and ideally be bilingual.

These positions provide the opportunity to join an outstanding operation, which is committed to profitable expansion. Compensation will be competitive and will be commensurate with your level of experience.

Interested candidates should contact John Green on 01-248 3653  
or write, sending a detailed CV to the address below.

76, Watling Street, London EC4M 9BJ



Tel: 01-248 3653

CONSULTANTS IN RECRUITMENT

## CORPORATE TREASURY

How is your existing employer coping with the increased competitiveness of the corporate Treasury market at present? Do you feel that they may be resigned, consciously or otherwise, to losing market share to new competitors?

Does this fit your personal aspirations?

Do you enjoy competing to achieve a satisfactory result? Our client is a major international bank, which in its short existence in the London market has made large inroads into the Corporate FX market.

It features in the top 20 in the Greenwich survey.

It has already overtaken the existing banks of its nationality in terms of corporate clients and now has ambitions to be amongst the market leaders.

Its existing corporate business is predominantly UK and continental European based.

The bank is particularly interested in dealers with a minimum of 3 years corporate dealing experience covering both Foreign Exchange and Money Market requirements.

It is not necessary for you to be able to guarantee that your client base will move with you, however what is essential is that you have the experience to deal confidently with top level corporate customers.

You should have been educated to at least "A" level standard.

Please telephone Veronica McPake or send/fax a C.V. to her. All enquires dealt with in confidence.

Recruitment Matters Ltd.  
15 Great Eastern Street · London EC2A 3EJ

01-377 1600

Fax No. 377 1801

£35,000  
Salary +  
Bonuses +  
Banking  
Benefits

## Commercial EFTPOS Project Managers-

Midland Card Services  
£neg City

At Midland Card Services we're expanding our successful EFTPOS implementation team. We have opportunities for high calibre individuals with experience of EFTPOS, debit and credit cards and total systems implementation in a commercial environment.

We need people who can plan and manage prestige projects to tight deadlines. Firm control, good negotiation skills and excellent liaison at all levels will be required.

Salary will be negotiable reflecting your level of experience. We also offer major financial organisation benefits such as preferential mortgage and loan facilities, annual bonus, profit sharing and a non-contributory pension scheme.

Progress your career in retailer implementation and join a dynamic, business orientated team. Please telephone Phil Corper on 01-260 6175 (during working hours) or 01-367 8471 (at any time) or send your C.V. to: Phil Corper, Midland Bank plc, Midland Card Services, 59 Gracechurch Street, London EC3V 0JH.



A MIDLAND GROUP COMPANY

## CHIEF DEALER PORTUGAL.

Candidates for the above position will probably be existing Senior Dealers with at least 3-5 years trading experience and will preferably have obtained this in the Portuguese Market and/or the International Markets.

A candidate will need to show that he has achieved the necessary level of technical expertise. Fluency in Portuguese is an essential requirement.

The level of salary will not be an inhibiting factor for the right candidate together with the normal benefits associated with a Bank of our size and stature.

In the first instance please write with full career details to: L. Hickson, Manager Personnel and Administration, Barclays Bank PLC, 29 Gracechurch Street, London EC3V 0B E. Tel: 01-626 0588. Ext. 2400.

BARCLAYS

## EUROPEAN/UK RESEARCHER

Major global financial services company headquartered on Wall Street with London office is looking for dynamic graduate with equity related experience to research financial institutions in the UK and on the continent. French and German an advantage. Rewards related to experience and performance. Please send C.V. or telephone Dr. Berbers on 01-581 4393.

TECHNIMETRICS, INC.  
13, Knightsbridge Green, London SW1X 7QL

## FOREX APPOINTMENTS

For Foreign Capital Markets and Treasury appointments consult a specialist agency  
Terence Stephenson  
Prince Rupert House  
9-10 College Hill,  
London EC4R 1AS  
Tel: 01-248 0263

### International Trading

Multinational trading firm based in London seeks individual with proven (6-8 years) experience in international procurement and sales of finished goods and raw material. Must have significant facility with trade finance facilities. Languages, particularly French, considered a plus. Extensive travel in Europe, Middle East and Africa. Excellent compensation and benefits package.

Write Box A1202,  
Financial Times,  
One Southwark Bridge,  
London SE1 9HL

### Retired Bank Managers

Recently retired Branch Bankers to provide an expanding medium sized Bank with sound contacts for loan facilities. Work from home 14-16 hours per week with full back-up services. Attractive package to suitable individuals.

Personal details to:  
Box A1198, Financial  
Times, One Southwark  
Bridge, London SE1 9HL

## CORPORATE BUSINESS DEVELOPMENT

### London

Although just 20 years old, Girobank is one of the UK's most prominent and rapidly growing banks. As we now prepare to enter the private sector, effective business development becomes a key issue, and we are looking for additional finance professionals to join the team that lies at the heart of our growth in London.

### Senior Consultant to £28,000+Car

As a Senior Consultant you will have the scope to make a major personal contribution to our success by developing business within some of Britain's leading organisations. You will deal at the highest levels, servicing existing clients as well as identifying new sales opportunities. A financial high flier, you will relish the challenge of winning new business through complex negotiations. You'll also need to be innovative enough to create packages that meet each client's unique requirements. An understanding of both the financial services market and the corporate market, especially in the context of sales, is essential. (Ref: SC/PT).

### Assistant Regional Credit Manager to £20,000

Corporate lending represents a key feature of Girobank's continued growth plans. This job is an excellent opportunity for a person with corporate lending experience. Your prime responsibility will be to generate new business through the development of professional contacts and introductions from the bank's Sales Consultants. Becoming involved in all aspects of corporate lending, and dealing with both medium-sized and multi-national customers, your technical expertise and experience will enable you to take full responsibility for the department in the absence of the Regional Credit Manager. As a qualified or nearly qualified ACB, you will have around 5 years' corporate lending experience with a wide knowledge of all aspects of credit analysis, lending operations, securities and legal requirements. As a highly determined and self-motivated individual you will also need to possess good interpersonal and negotiating skills. (Ref: ARCM/PT). These are high profile jobs which offer excellent prospects. Both involve travelling to customers and you will therefore need to possess a clean driving licence. Salaries are supported by a range of benefits including relocation assistance where appropriate. Please write or telephone for an application form quoting the appropriate reference to: Julian Woodall, Management Appointments, Girobank plc, Bootle, Merseyside L20 0AA. Tel: 01-565 2487.



## Moody's Investors Services Ltd Marketing Manager — Europe

£40,000 + Bonus + Car

### City

Moody's is the world leader in credit research services, rating debt securities of some 3,000 corporate issuers in every major segment of the capital markets. They aim to provide institutional investors with an independent source of professional opinion and risk analysis. Increasingly Moody's ratings are becoming an integral factor in the efficient operation of world capital markets.

As part of their international expansion Moody's wish to appoint a Marketing Manager to heighten their European profile and develop their services to institutional investors. Initially, you will spend 4 months in New York and on your return to London approximately 25% of your time will involve European travel.

Candidates will be graduates aged 28-35 with at least 3 years financial marketing experience. Most important is an

awareness of credit quality issues in the Euromarkets and an understanding of debt instruments. Personal qualities should include high energy, well developed presentation skills and an ability to maintain high standards under pressure. European language skills would be an advantage.

Interested applicants should write enclosing a comprehensive CV and daytime telephone number, quoting Ref: 320 to Sara Cooke, MA, 43 Welbeck Street, London W1M 7PG. Tel: 01-637 8736.

*Whitehead Rice*

## SENIOR SPOT FX DEALERS

to £80,000 p.a.

A prime European Bank already a major name in the Foreign Exchange market has instructed us to introduce high calibre dealers required to fill two key appointments within its active and highly regarded dealing room. Spot dealers with a successful record in trading the major currencies are invited to call to discuss these positions further.

A highly competitive salary and excellent benefits package including a company car and first rate bonus scheme will be offered to the chosen candidates.

Please call Gordon Brown personally  
for a confidential, informal discussion.

GORDON BROWN & ASSOCIATES LTD.  
RECRUITMENT CONSULTANTS

5TH FLOOR, 2 LONDON WALL BUILDINGS  
LONDON EC2M 5PP  
TEL: 01-628 7601 FAX: 01-538 275

*Gordon Brown*

## PERSONNEL OFFICER

To £20,000 + Bank Benefits

A prestigious international bank based in the City, is seeking a high quality individual. This generalist role encompasses a wide range of responsibilities including pension and benefit administration, control of temporary staff, statistical reporting, recruitment and a number of innovative projects.

Candidates, ideally should be aged between 24 and 35, have worked within a financial institution and be studying for, or have their IPM qualification.

There is an emphasis on team work and a professional, outgoing personality will be essential.

The position offers not only the chance to work in a creative atmosphere but also excellent career opportunities.

For further details please telephone or write, enclosing a current C.V. to  
David Williams or Chris Wingfield.

Williams & Wingfield Recruitment Ltd.

Tel: 01-623 9493. Fax: 01-929 0052.

Astral House, 125-129 Middlesex Street (off Bishopsgate), London E1 7E

Job in Job

## BANKING OPPORTUNITIES

**Financial Engineer** £25,000  
For a major global bank. PC literacy with a working knowledge and in-depth knowledge of banking and financial markets. The ability to analyse and interpret marketing and advisory services information with a strong strategic approach. Experience in the treasury and capital markets desks. The ability to analyse and interpret interest rates, economic trends and market conditions is also essential. Age 30.

**Property Finance** £25,000  
An experienced professional with a desire to develop and expand their career. Excellent contacts among developers and investment companies are essential. Strong accountancy and documentation skills and the ability to structure and present in a clear and systematic manner. A Degree and professional qualification sought.

**Solicitor - Banking** £25,000  
We seek 3-4 year post qualification experience within a banking environment reviewing and advising on syndicated and commercial lending, import-export finance, banking and finance, insurance, agency, work on legislation Banking Law and Compliance will also be required.

**Corporate Finance** £25,000  
A marketing and group client development function within a major merchant bank. The successful candidate will be required to have a minimum of 2 years' experience in a similar position. A graduate with a relevant honours degree is required. The function involves developing and maintaining client relationships and project finance structures for presentation to clients and subsequent implementation. Benefits include an attractive performance related bonus.

**Credit Manager** £25,000  
Major international bank needs an experienced credit manager with a min of 4 years' experience in a similar role. The successful candidate will be required to have a relevant degree 2:2, with formal credit management training. Good communication skills. Proven ability to work in a team environment is essential and some experience of secured and retail lending would be an advantage.

**Credit Analyst** £22,000  
We require an experienced credit analyst, aged 25-35, with at least 2 years' solid experience in credit analysis of a foreign banking institution. The position involves reviewing existing and new documentation and legal aspects on a wide variety of deals encompassing M & A, Property Finance, Aircraft Leasing and Capital Markets.

**Senior Mktg Assistant** £20,000  
An experienced professional with a desire to develop and expand their career. A person with initiative is required to work with bank staff involved in a first class client liaison and transaction follow-up.

**Credit Opportunities**  
We have an expanding portfolio of requirements for UK and International markets. We are looking for a professional with a minimum of 2 years' experience based in London. Corporate Finance in major banking also features high on our list of client interests. Candidates interested in broadening their experience or making a career development move are invited to contact us for a confidential discussion.

Please contact Bryan Stiles or Katherine Gibbs, in complete confidence, or forward a detailed CV (FAX: 01-247 1411).

## PFE ASSOCIATES

EXECUTIVE RECRUITMENT CONSULTANTS  
100 Court, 231 Shoreditch High Street  
London E1 6PJ Telephone: 01-247 7632

### EQUITY SALES/RESEARCH

Head of UK Sales

**SALES**  
Investment Trust Sector Sales  
Continental Equity Sales to U.K.  
U.K. Equity Sales to Europe  
U.K. Equity Sales to Japan - Tokyo  
Oil Sector Sales  
Leisure Sector Sales  
Special Situations' Sales  
Financial Sector Sales  
U.K. Trade Option Sales  
U.K. Domestic Convertible Sales  
International Sales  
Japanese Equity Warrant Sales  
Eurobond Sales

### RESEARCH

Investment Trends

Financials

Insurance

Leisure

Property

Oil

European Equity Research

Building Construction

Food Retail Manufacturing

### CORPORATE FINANCE

C.F. Technologies (U.K. + Europe)

C.F. Executive (A.C.A.)

### CAPITAL MARKETS

Eurobond Business Analyst

Cars. & Sales with knowledge of other currencies

All currencies to German Institutions

Eurobond Sales

### SWAPS

Structurates

Derivatives

Eurobonds

Currency Options Traders

For further details on these and other opportunities please contact  
David Linn, Financial Times, Financial Times Building, London SE1 9HL  
77 Colmore Row, London W1P 1EE. Telephone (01) 480 2882.

## SENIOR FOREIGN EXCHANGE DEALER

The foreign exchange operation of a well known International bank is seeking to appoint an experienced professional as a senior foreign exchange dealer within its foreign exchange department.

The successful candidate should have extensive experience of the international money markets and the foreign exchange markets with particular specialist expertise in trading and position taking in forwards for Scandinavian currencies and as a spot position taker in Norwegian Krone/Australian Dollars. An ability to speak and write Norwegian and one other Scandinavian language is essential.

The successful candidate who will report to (FX Manager) will be expected to be able to foster and develop contacts with financial institutions in Scandinavia. A very competitive remuneration package will be offered.

Write box A1201, Financial Times,  
One Southwark Bridge, London SE1 9HL

## CITY OPPORTUNITIES

**Financial Futures Trader** up to £50K + Benefits  
More than three years experience in Fx/Futures required for our client. High returns for exceptionally motivated trader. LIFE/CBOT experience essential.

**Japanese Warrants Trader** 25K + Benefits  
Experienced trader dealing occasionally with equities and convertants in derivatives sought for a securities house. A good chance for a team player.

**Marketing Officer-Properties** 30K Neg + Bank Benefits  
An excellent opportunity to join a dynamic bank. You should have commercial property lending experience or property development background.

**Credit Analyst - Trade Bank** 22K + Bank Benefits  
ACIB qualified candidates are invited to apply for this position working in an international banking environment.

**Equities Researcher** Neg £25  
Fluent Japanese speaker required to join well known institute on UK/Euro desk. Japanese writing ability a must. Knowledge of equities an advantage. Excellent package offered.

Please call David Hill at JAC Recruitment, 48 Old Jewry, EC2R 5AB. Tel: (01) 736 4615 or 736 5152.

## WE CAN TELL YOU WHAT YOU CAN DO!

Our temporary assignments are unique, interesting and varied. We can offer you opportunities which cover all your needs. Find out at any age what you really can do. Free brochure.

**CAREER ANALYSTS**  
100 Court, 231 Shoreditch High Street  
London E1 6PJ Tel: (01) 247 7632

## Spanish speaking

Account Executive required for expanding Commodity Broker.  
Write Box A1203, Financial Times, One Southwark Bridge, London SE1 9HL

Just in tip

## Corporate Finance Assistant Director

c.£30,000 + Car  
Scotland

This newly-formed company is part of a major quoted property and finance group. Based in Edinburgh, the Assistant Director will work closely with the Director to provide corporate finance advice to a wide range of clients. Aged between 25-35 years, candidates should be graduates, with a professional qualification (e.g. LL.B; C.A.; M.B.A.), and several years' practical corporate finance experience. Ambition, maturity, and good communication skills will be needed to work in this highly motivated dynamic team. A fully competitive package is available.

Please reply in confidence with full career details to Peg Eva, as adviser to the company, at Selection Thomson Ltd, 115 Mount Street, London W1Y 5HD or 14 Sandyford Place, Glasgow G3 7NB.

Selection Thomson  
London and Glasgow



## NORWICH UNION FUND MANAGERS LIMITED

### FUND MANAGERS UK Equities

Norwich Union, still enjoying the tremendous growth of the last few years, is a UK market leader and one of the top ten insurance and financial services groups in Europe. Norwich Union Fund Managers Limited, members of IMRO and managing total funds in excess of £14 billion, now seek two Fund Managers.

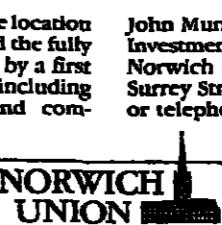
**UK Group and Segregated Pension Fund Manager**  
with a special flair for building and sustaining client relationships in this fast growing area of our business.

#### UK Equity Funds Manager

The successful applicants, each playing a key role in our activities and future development, will report directly to their respective Investment Managers. They will be educated to degree level, with at least three years' fund management experience and a sound analytical training. A high level of self-motivation and good communication skills are essential.

The posts are in Norwich, a prime location within easy reach of the City, and the fully competitive salaries are backed by a first class fringe benefits package including performance related bonus and comprehensive relocation assistance where appropriate.

We are an equal opportunities employer and happy to consider applications from registered disabled persons. If you measure up to the qualities highlighted in this advertisement, write now with full cv and details of current salary to:



## Interest Rate/Currency Options Specialist

c.£50,000-£75,000 + Benefits

Our client, the London office of a major Commercial Bank is seeking an experienced professional to contribute to the expansion of its Risk Management and Derivative Products trading areas.

The successful candidate should ideally have a proven track record earned over a period of not less than three years within and OTC and/or Exchange Options trading environment.

The position calls for a highly motivated self starter seeking a new challenge or alternatively an accomplished strategist or technical salesperson.

For further information please contact  
Trish Collins or Anthony Marshall.

Exchange  
Appointments

## Appointments Advertising appears every

Monday - Legal Appointments  
Wednesday - General Appointments  
Thursday - Accountancy Appointments

STEPHENS ASSOCIATES  
SEARCH & SELECTION SPECIALISTS IN SECURITIES & INVESTMENTS

## DG BANK

Deutsche Genossenschaftsbank

### Sales DM BONDS

Für die Akquisition und Betreuung unserer institutionellen ausländischen Kunden suchen wir erfahrene Sales-Mitarbeiter.

Sofort Sie über mindestens 3-jährige Saleserfahrung mit institutionellen Kunden im DM-Bondgeschäft (Domestik und Euro) verfügen, könnten Sie der geeignete Mitarbeiter für uns sein.

Ihr Arbeitsplatz wird in der Zentrale in Frankfurt sein.

Bitte senden Sie Ihre aussagefähigen Bewerbungsunterlagen an die

DG BANK, Personalabteilung, Am Platz der Republik, P.O. Box 100651, D-6000 Frankfurt am Main, (Tel.Nr. 69/74 47-1881).

## Emirate of Abu-Dhabi General Industry Corporation

General Industry Corp (GIC) wish to fill the following positions:

1- Economic Planning Expert Open positions: One

Education and Experience:

Candidate should have a Ph.D. degree from an accredited University in Economic Planning or an M.Sc. degree in the same field plus ten years of experience in Economic planning.

Preference in selection will be for a candidate who had worked for an international organization or for a corporation similar to GIC, with wide scope of experience.

Languages: English / Arabic

Age: Between 40 and 50 years.

Duties: - To perform economic plans: short, medium and long term for the industrialization of Abu Dhabi Emirate. To develop economic studies and research along these lines.

Remuneration Package:

- Salary is commensurate with education and experience but shall not be less than 13,000 UAE Dirhams per month plus suitable accommodation and travel allowance.

2- Marketing Expert: Open positions: One

Education and Experience:

Candidate should have a Ph.D. degree from an accredited University in Marketing or a related field. M.Sc. degree plus ten years of marketing experience will be considered.

Preference in selection will be for a candidate who had worked for an international organization or for a corporation similar to GIC, with wide scope of experience.

Age: Between 40 and 50 years.

Duties: - To conduct marketing studies and research and to develop suitable plans for pricing and marketing of the products from GIC factories.

Remuneration Package:

- Salary is commensurate with education and experience but shall not be less than 11,000 UAE Dirhams per month plus suitable accommodation and travel allowances.

3- Personnel Administration Expert Open positions: One

Education and Experience:

Ph.D. degree or M.Sc. degree from an accredited University, plus a minimum of ten years experience in personnel administration after graduation.

Preference in selection will be for a candidate who had worked for an international organization or for a corporation similar to GIC with wide scope of experience.

Languages: English / Arabic

Age: between 40 and 50 years.

Duties: - Development of personnel administration procedures, classification of jobs & job descriptions. Conduct studies and research towards the development of current personnel administration branches.

Remuneration Package:

- Salary is commensurate with education and experience but shall not be less than 11,000 UAE Dirhams per month plus suitable accommodation and travel allowances.

To Apply: - Qualified candidates are invited to submit an application, current resumé, copies of degrees plus other supporting documents and a personal photograph.

Applications will be batch processed as received.

Deadline for receiving applications: 2nd May 1989

Mail to:

General Manager

General Industry Corporation

P.O. Box 4499

Abu Dhabi

U.A.E.

## London branch of a Middle East based international bank invites applications for the following positions:

### MANAGER CREDIT

Reporting directly to the Assistant General Manager London branch, the Incumbent will be responsible for all aspects of the branch's lending portfolio. Candidates, ideally aged 35-45 years, should possess a thorough working knowledge of credit appraisal, monitoring and recovery techniques, have proven marketing capabilities, be capable of demonstrating strong interpersonal and leadership qualities and have at least five years' relevant experience in a similar managerial position with a leading bank.

### MANAGER OPERATIONS

Reporting directly to the General Manager London branch, the Incumbent will be responsible for all the branch's financial, settlement, personnel and administrative functions including the refinement and development of appropriate operations and computer systems. Candidates, ideally aged 35-40 years, should have had at least ten years' commercial banking experience in an international computerised accounting environment, of which at least five years should have been in operations. Essential qualities are well developed management skills, a disciplined and confident approach to work plus the ability to interact at all levels in a tactful and persuasive manner.

Both positions are management appointments. Compensation packages include generous perquisites.

Please respond with a detailed curriculum vitae to: Box A1200,  
Financial Times, One Southwark Bridge

## COMMODITIES AND AGRICULTURE

## LME prepares for tin's rehabilitation

Kenneth Gooding on plans to reintroduce trading on the London market

THIS IS a big day for tin - for two reasons.

Firstly, the London Metal Exchange, barring any last-minute hitch, will today give the go-ahead for its tin contract to be restarted, to be re-started, to be re-started.

At the same time another important step is likely to be taken towards an out-of-court agreement between creditors and the International Tin Council which collapsed in October, 1985, with debts totalling more than £900m.

That collapse had a worldwide impact but the brunt was borne by the LME which at one point was nearly overwhelmed by the default. There were some bankruptcies and other departures which reduced the LME ring dealing membership from 23 to 21.

The experience was all the more painful because the LME was forced to suspend tin trading which had been a feature of the market since its inception in 1877.

So, although the tin was by no means the most important metal traded on the LME, its reappearance has important psychological significance.

On a wider front tin, one of the oldest metals known to

man, is an important international commodity - illustrated by the fact that about 70 per cent of production comes from four developing countries (Brazil, Malaysia, Indonesia and Thailand) while the major consuming areas are the US, Western Europe and Japan.

For years before the suspension, the tin market was dominated by the ITC, an inter-governmental organisation charged with trying to stabilise tin prices by running a stockpile of metal and buying and selling on the market. It was not a cartel since representatives from consumer nations, including Japan and the European Community states, were among the 22 members.

Of the 1,906m owed by the ITC, £281m was due to 14 banks and the balance of £625m was spread variously between 14 LME brokers and two major trading houses in the form of forward contracts to buy tin at fixed prices.

One of those trading houses, Sherman Lehman, part of the American Express banking group, complained to the courts after the LME's "ring out" settlement in March, 1986, a fixed-price settlement by which it was hoped further

bankruptcies would be prevented.

Last month a high court judge rejected Shearson's complaint and the way was paved for LME tin trading to start again.

There is also a feeling that the re-introduction of the tin contract is not likely to have any detrimental impact on the negotiations between the ITC, creditors and government representatives who during the past two years have inched towards a settlement.

It has been widely reported that a document in the hands of the West German authorities showed that creditors are willing to accept £225m in set-

## TIN MINE PRODUCTION ('000 tonnes)

1981-83	at \$10,000/tonne	205.0
	at \$10,000/tonne	165.0
1980		176.8
1982		166.4
1983		155.7
1987		134.3
1988		142.0
1985		158.0

\* Projections assume a price of \$10,000/tonne.

Source: Commodity Research Unit.

lement. However, the West Germans have recently suggested the document has no validity.

But there is no doubt that some serious proposals have been put to the governments and their responses will be considered at an ITC committee meeting today.

The LME faces one potential difficulty - the state of its stocks. They have fallen from 72,000 tonnes at the peak in February, 1986, to only 1,300 tonnes and this might prove to be a little tight.

Stocks have come down because the Association of Tin Producing Countries (ATPC) has successfully operated a production quota system for the past three years. Apart from Malaysia, Indonesia and Thailand, the ATPC includes Australia, Bolivia, Nigeria and Zaire, Brazil, which has overtaken Malaysia as the world's major producer, and China, while other ATPC members have voluntarily complied with the quota system.

That has helped whittle away about 20,000 tonnes of tin from the excess stocks, most of it provided by the LME.

The Commodity Research

Unit suggests that the production last year reached about 156,000 tonnes, well above the low point of only 138,000 tonnes in 1987. This means that output is back nearly to pre-crisis levels - about 168,000 tonnes was produced in 1985.

(However, there were severe export controls that year and the non-communist world annual capacity was at the time about 200,000 tonnes.)

Consumption has grown substantially in the past three years, a time of high industrial activity world-wide, and reached about 175,000 tonnes in the non-communist world last year, according to the CRU.

(Peak tin consumption was 214,000 tonnes in 1973.)

Can producers account for more than half of demand. So far, the market has been another 25 per cent.

Chemicals provide the third major market - in particular tin is used in fungicides, biocides and as a stabiliser for polyvinyl chloride (PVC).

Mr Peter Kettle at the CRU reckons that in 1990 tin output will be about 170,000 tonnes and in the years between 1981 and 1983 will be in the range 165,000 to 206,000 tonnes.

Much depends on the price, which in February and March surged by more than \$2,000 a tonne to move above \$25,000. It has recently subsided to about \$20,000 but Brazil seems to feel this is still dangerously high.

That country has indicated it would prefer the price to stabilise at not more than \$20,000 a tonne so that there would be no temptation for new excess capacity to be created.

Brazil's threat to flood the tin market has not been put into effect so far - a clear indication that the supply-demand balance is much tighter than the producers believed until recently.

Mr Kettle points out: "There is no way the price could have rushed up to current levels if there was no limit of nearby available tin from stocks or production."

That country has indicated it

would prefer the price to stabilise at not more than \$20,000 a tonne so that there would be no temptation for new excess capacity to be created.

Brazil's threat to flood the tin market has not been put into effect so far - a clear indication that the supply-demand balance is much tighter than the producers believed until recently.

The seven ATPC members, plus non-members Brazil and China, agreed to meet again on May 25 to review the market situation.

On the Kuala Lumpur tin market yesterday the metal rose by another 20 cents to

reach a new three-and-a-half year high of 26.49 ringgit a kilogram, equivalent to US\$3,650 a tonne.

Brazil and Indonesia told the

meeting that they are able to sell more tin, but additional available volume was not disclosed.

The seven ATPC members, plus non-members Brazil and China, agreed to meet again on May 25 to review the market situation.

On the Kuala Lumpur tin market yesterday the metal rose by another 20 cents to

reach a new three-and-a-half year high of 26.49 ringgit a kilogram, equivalent to US\$3,650 a tonne.

Brazil and Indonesia told the

This would allow the monopolies of state railway systems over grain transport to be over-ridden, but it has also begged serious questions about the Federal Government's rights in relation to the states, and thus seem likely to be challenged in the courts.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The Government has since responded by announcing that its legislation will allow the Federal Government to exempt the Australian Wheat Board and other grain trading corporations from state-level regulations where these impede efficient transport, storage, handling and marketing.

This would allow the monopolies of state railway systems over grain transport to be over-ridden, but it has also begged serious questions about the Federal Government's rights in relation to the states, and thus seem likely to be challenged in the courts.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues from rail freight. The National Party is in power, about the reforms would fail because the Nationals and their senior coalition partners, the Liberals, who favour deregulation, could

not agree.

But the two finally concurred on a common position under which they would back the deregulation of domestic marketing provided there was reasonable progress towards deregulation in the other crucial areas of transport, storage and handling which would reduce the burdens of grain.

The move has prompted swift complaints from the Queensland State Government, which is controlled by the National Party and receives significant revenues

## LONDON STOCK EXCHANGE

## Big rally leaves equities up on day

THE UK equity market underwent another searching examination yesterday but came through in fine style. Down some 230 points at its worst during an erratic trading session, the FT-SE 100 index fought back with sufficient determination to close with a minor overall gain on balance.

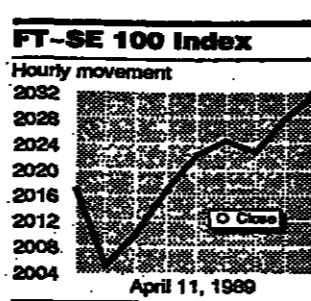
Against the background of the recent spate of bearish forecasts and worries about a possible imminent increase in domestic interest rates, the market came under further pressure at the outset of trading yesterday.

The FT-SE index opened with a near 8 point fall and

and a story that a major rights issue could be about to hit the market.

There were some worried looks around dealing desks as the FT-SE reached its 2,001.5 low point, but these quickly disappeared when a wave of determined institutional support came into the market. Demand was across the board and proved sufficiently solid to drive share prices up to the day's best levels at the close of trading.

The FT-SE index eventually settled with an impressive 63 gain at 2,031.3, a turnaround of over 30 points on the day. Apart from the institutional



buying which steadied and then boosted the market, sentiment was helped later in the session by speculation that a major takeover bid could be in the offing in the foods sector.

The recovery was also given a boost by County NatWest, the UK investment house, taking a more positive view of the market, against the bearish stance in recent days by UBS Phillips and Drew and Warburg Securities.

Comments Bob Semple said:

"Short-term uncertainties remain, and the market will trade nervously in its recent range. But our 12-month FTSE target has been upped to 2,250 as our corporate earnings and dividend projections have been upgraded."

Turnover, yesterday came out at an improved 491.4m, buying which steadied and then boosted the market, sentiment was helped later in the session by speculation that a major takeover bid could be in the offing in the foods sector.

## Berisford stake activity

Berisford International, the sugar processing and commodities group, was a notable performer as the shares climbed on well-informed talk that Mr Larry Goodman, the Irish meat millionaire, was buying stock. Mr Goodman already has 7.4 per cent of Berisford, and dealers speculated that he may have raised his stake to at least 8 per cent. A large gain of 2.5m shares was sighted, and observers noted that the broking house which helped Mr Goodman build his 8.8 per cent interest in Unigate was on the bid in Berisford throughout the day. At the close Berisford shares were 5p better at 155p.

Why the Irishman would want to add to his holding in Berisford troubles analysts as they can find little in the group that might interest him, except perhaps British Sugar's EEC sugar-beet quotas. One follower of the stock, Mr Carl Short of Kitcat & Aitken, believes Berisford is not under immediate threat from Mr Goodman: "On balance I think his stake in Berisford is benign rather than aggressive. In contrast, there are areas of Unigate that one can identify as being of real interest to him, in particular, its UK dairy operations."

Unigate closed 4p higher at 351p on turnover of 1.3m shares amid talk of a big buyer in the market.

### Next relief?

The market has been given a 33 per cent prop in annual profits to 1983.3m at fashion retailer Next in its stride. Although earnings were slightly lower than most City forecasts, the general mood in the market was one of relief. "They could have been a lot worse," was a common response from traders. By the close Next were 3p firmer at 145p, and turnover was an impressive 13m shares, although dealers said that most of that came from a large "bed and breakfast" deal completed in the session.

The longer term consensus on Next remains bearish. Although the company has talked of zero volume growth in UK retailing, some analysts believe this could be an optimistic projection given the problem Next is facing from rising costs. Ms Tanya Nelson, stores watcher at Kleinwort Benson, said of Next: "It is expensive compared to the sector, and the company has an awful lot to prove on a one to one basis."

Two year view before we can have confidence in its quality of earnings. I'd only stay in for the yield, otherwise the stock is a sell in the long-term.

The retail team at broking house BZW adopted a similar approach to the figures. Although accepting that the downside in the stock was limited, BZW warned: "With several netts yet to be grasped, it is much too early to buy Next for recovery. The shares could be a bit of a buyers for some time."

### Speciality metal

Talk of rising Titanium prices boosted specialist chemical group Cookson. County NatWest Woodside issued an internal buy note pointing out that US company Du Pont was holding meetings in London and Edinburgh to say that its Titanium price would rise following the lead set by Hanson subsidiary SCM. Cookson jumped 9 to 256p while Hanson firms 1p to 180p. Turnovers were 2.2m and 4.4m respectively.

The Titanium price could rise by as much as 5 per cent, but Mr Geoff Allum at County said that Cookson was in the happy position of holding prices to gain market share or raising them to increase margin. He argued that the only justification of Cookson's current low rating was the talk that it might be forced to counter bid if Minorte tried to buy Johnson Matthey, where Cookson has an 8.1 per cent stake. Mr Allum said that Cookson wants Johnson's Matthey's ceramic colours and glazes activities and is holding its stake as a lever to that end.

### Agency stories

Reports that Sashchi is seeking to dispose of its 33 per cent prop in animal profits to 1983.3m at fashion retailer Next in its stride. Although earnings were slightly lower than most City forecasts, the general mood in the market was one of relief. "They could have been a lot worse," was a common response from traders. By the close Next were 3p firmer at 145p, and turnover was an impressive 13m shares, although dealers said that most of that came from a large "bed and breakfast" deal completed in the session.

The longer term consensus on Next remains bearish.

Although the company has talked of zero volume growth in UK retailing, some analysts believe this could be an optimistic projection given the problem Next is facing from rising costs. Ms Tanya Nelson, stores watcher at Kleinwort Benson, said of Next: "It is expensive compared to the sector, and the company has an awful lot to prove on a one to one basis."

Sashchi told inquirers yesterday:

Overseas earnings benefited



buying which steadied and then boosted the market, sentiment was helped later in the session by speculation that a major takeover bid could be in the offing in the foods sector.

The recovery was also given a

boost by County NatWest,

the UK investment house, taking a more positive view of the market, against the bearish

stance in recent days by UBS

Phillips and Drew and War-

burg Securities.

Comments Bob Semple said:

"Short-term uncertainties

remain, and the market will

trade nervously in its recent

range. But our 12-month FTSE

target has been upped to 2,250

as our corporate earnings and

dividend projections have been

upgraded."

Turnover, yesterday came out

at an improved 491.4m,

buying which steadied and

then boosted the market, senti-

ment was helped later in the

session by speculation that a

major takeover bid could be

in the offing in the foods sec-

tor.

The recovery was also given a

boost by County NatWest,

the UK investment house, taking a more positive view of the market, against the bearish

stance in recent days by UBS

Phillips and Drew and War-

burg Securities.

Comments Bob Semple said:

"Short-term uncertainties

remain, and the market will

trade nervously in its recent

range. But our 12-month FTSE

target has been upped to 2,250

as our corporate earnings and

dividend projections have been

upgraded."

Turnover, yesterday came out

at an improved 491.4m,

buying which steadied and

then boosted the market, senti-

ment was helped later in the

session by speculation that a

major takeover bid could be

in the offing in the foods sec-

tor.

The recovery was also given a

boost by County NatWest,

the UK investment house, taking a more positive view of the market, against the bearish

stance in recent days by UBS

Phillips and Drew and War-

burg Securities.

Comments Bob Semple said:

"Short-term uncertainties

remain, and the market will

trade nervously in its recent

range. But our 12-month FTSE

target has been upped to 2,250

as our corporate earnings and

dividend projections have been

upgraded."

Turnover, yesterday came out

at an improved 491.4m,

buying which steadied and

then boosted the market, senti-

ment was helped later in the

session by speculation that a

major takeover bid could be

in the offing in the foods sec-

tor.

The recovery was also given a

boost by County NatWest,

the UK investment house, taking a more positive view of the market, against the bearish

stance in recent days by UBS

Phillips and Drew and War-

burg Securities.

Comments Bob Semple said:

"Short-term uncertainties

remain, and the market will

trade nervously in its recent

range. But our 12-month FTSE

target has been upped to 2,250

as our corporate earnings and

dividend projections have been

upgraded."

Turnover, yesterday came out

at an improved 491.4m,

buying which steadied and

then boosted the market, senti-

ment was helped later in the

session by speculation that a

major takeover bid could be

in the offing in the foods sec-

tor.

The recovery was also given a

boost by County NatWest,

the UK investment house, taking a more positive view of the market, against the bearish

stance in recent days by UBS

Phillips and Drew and War-

burg Securities.

Comments Bob Semple said:

"Short-term uncertainties

remain, and the market will

trade nervously in its recent

range. But our 12-month FTSE

target has been upped to 2,250

as our corporate earnings and

dividend projections have been

upgraded."

Turnover, yesterday came out

at an improved 491.4m,

buying which steadied and

then boosted the market, senti-

ment was helped later in the

session by speculation that a

major takeover bid could be

in the offing in the foods sec-

tor.



## **FT UNIT TRUST INFORMATION SERVICE**

- **Current Unit Trust Prices** are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

OTHER UK UNIT TRUSTS											
Blaithiff Gifford & Co Ltd											
1st Exp Feb 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											
The Yorkshire Unit Trust Mngs Ltd											
100 London Wall, London EC2Y 5AW											
1st Exp Mar 12											

هذا عن الأصل

## **UNIT TRUST INFORMATION SERVICE**

• Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

# **FT UNIT TRUST INFORMATION SERVICE**

## **LONDON SHARE SERVICE**

## Money Market Trust Funds

Gross		Net CAR Int C		Net CAR Int C	
Charities Aid-Funds Money	Magnet Co Ltd				
Scaple Hall, Stone Ct, Newmarket	EC3	£1,263,664.6			
CASHCAP Call Fund	£11.51	8.91	12.28	12.00	9.39
CASHCAP 7-day Fund	£11.75	9.04	12.47	12.25	9.58
<b>The Charities Deposit Fund</b>					
2 Fox Street, London EC2V 5AQ		£1,568,181.9			
Deposit	12.25	-	12.821.3-800		13.52
<b>Gartmore Money Management Ltd</b>					
2-3 White Hart Yard, London SE1R 1HX		£1,256,146.2			
Call Fund	11.95	9.55	12.45	12.25	9.80
7-day Fund	11.95	9.55	12.45	12.25	9.80
Special Fund	10.67	8.67	11.21	11.25	8.67
Dollar	8.69	6.67	9.12	9.10	6.67

## LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code booklet ring the FT Cityline help desk on 01-925-2128

## CANADIANS

1980	Low	Stock	Price	Wk	Div	Conv.	1981
12/13/74	13/10/80	WAB Cold Corp	130	130			
12/14/74	13/10/80	Wabash Energy Corp	28.0	28.0			
12/15/74	13/10/80	Wabash Corp	10.0	10.0			
12/16/74	13/10/80	Wabash Corp	10.0	10.0			
12/17/74	13/10/80	Wabash Corp	10.0	10.0			
12/18/74	13/10/80	Wabash Corp	10.0	10.0			
12/19/74	13/10/80	Wabash Corp	10.0	10.0			
12/20/74	13/10/80	Wabash Corp	10.0	10.0			
12/21/74	13/10/80	Wabash Corp	10.0	10.0			
12/22/74	13/10/80	Wabash Corp	10.0	10.0			
12/23/74	13/10/80	Wabash Corp	10.0	10.0			
12/24/74	13/10/80	Wabash Corp	10.0	10.0			
12/25/74	13/10/80	Wabash Corp	10.0	10.0			
12/26/74	13/10/80	Wabash Corp	10.0	10.0			
12/27/74	13/10/80	Wabash Corp	10.0	10.0			
12/28/74	13/10/80	Wabash Corp	10.0	10.0			
12/29/74	13/10/80	Wabash Corp	10.0	10.0			
12/30/74	13/10/80	Wabash Corp	10.0	10.0			
12/31/74	13/10/80	Wabash Corp	10.0	10.0			
1/1/75	13/10/80	Wabash Corp	10.0	10.0			
1/2/75	13/10/80	Wabash Corp	10.0	10.0			
1/3/75	13/10/80	Wabash Corp	10.0	10.0			
1/4/75	13/10/80	Wabash Corp	10.0	10.0			
1/5/75	13/10/80	Wabash Corp	10.0	10.0			
1/6/75	13/10/80	Wabash Corp	10.0	10.0			
1/7/75	13/10/80	Wabash Corp	10.0	10.0			
1/8/75	13/10/80	Wabash Corp	10.0	10.0			
1/9/75	13/10/80	Wabash Corp	10.0	10.0			
1/10/75	13/10/80	Wabash Corp	10.0	10.0			
1/11/75	13/10/80	Wabash Corp	10.0	10.0			
1/12/75	13/10/80	Wabash Corp	10.0	10.0			
1/13/75	13/10/80	Wabash Corp	10.0	10.0			
1/14/75	13/10/80	Wabash Corp	10.0	10.0			
1/15/75	13/10/80	Wabash Corp	10.0	10.0			
1/16/75	13/10/80	Wabash Corp	10.0	10.0			
1/17/75	13/10/80	Wabash Corp	10.0	10.0			
1/18/75	13/10/80	Wabash Corp	10.0	10.0			
1/19/75	13/10/80	Wabash Corp	10.0	10.0			
1/20/75	13/10/80	Wabash Corp	10.0	10.0			
1/21/75	13/10/80	Wabash Corp	10.0	10.0			
1/22/75	13/10/80	Wabash Corp	10.0	10.0			
1/23/75	13/10/80	Wabash Corp	10.0	10.0			
1/24/75	13/10/80	Wabash Corp	10.0	10.0			
1/25/75	13/10/80	Wabash Corp	10.0	10.0			
1/26/75	13/10/80	Wabash Corp	10.0	10.0			
1/27/75	13/10/80	Wabash Corp	10.0	10.0			
1/28/75	13/10/80	Wabash Corp	10.0	10.0			
1/29/75	13/10/80	Wabash Corp	10.0	10.0			
1/30/75	13/10/80	Wabash Corp	10.0	10.0			
1/31/75	13/10/80	Wabash Corp	10.0	10.0			
1/32/75	13/10/80	Wabash Corp	10.0	10.0			
1/33/75	13/10/80	Wabash Corp	10.0	10.0			
1/34/75	13/10/80	Wabash Corp	10.0	10.0			
1/35/75	13/10/80	Wabash Corp	10.0	10.0			
1/36/75	13/10/80	Wabash Corp	10.0	10.0			
1/37/75	13/10/80	Wabash Corp	10.0	10.0			
1/38/75	13/10/80	Wabash Corp	10.0	10.0			
1/39/75	13/10/80	Wabash Corp	10.0	10.0			
1/40/75	13/10/80	Wabash Corp	10.0	10.0			
1/41/75	13/10/80	Wabash Corp	10.0	10.0			
1/42/75	13/10/80	Wabash Corp	10.0	10.0			
1/43/75	13/10/80	Wabash Corp	10.0	10.0			
1/44/75	13/10/80	Wabash Corp	10.0	10.0			
1/45/75	13/10/80	Wabash Corp	10.0	10.0			
1/46/75	13/10/80	Wabash Corp	10.0	10.0			
1/47/75	13/10/80	Wabash Corp	10.0	10.0			
1/48/75	13/10/80	Wabash Corp	10.0	10.0			
1/49/75	13/10/80	Wabash Corp	10.0	10.0			
1/50/75	13/10/80	Wabash Corp	10.0	10.0			
1/51/75	13/10/80	Wabash Corp	10.0	10.0			
1/52/75	13/10/80	Wabash Corp	10.0	10.0			
1/53/75	13/10/80	Wabash Corp	10.0	10.0			
1/54/75	13/10/80	Wabash Corp	10.0	10.0			
1/55/75	13/10/80	Wabash Corp	10.0	10.0			
1/56/75	13/10/80	Wabash Corp	10.0	10.0			
1/57/75	13/10/80	Wabash Corp	10.0	10.0			
1/58/75	13/10/80	Wabash Corp	10.0	10.0			
1/59/75	13/10/80	Wabash Corp	10.0	10.0			
1/60/75	13/10/80	Wabash Corp	10.0	10.0			
1/61/75	13/10/80	Wabash Corp	10.0	10.0			
1/62/75	13/10/80	Wabash Corp	10.0	10.0			
1/63/75	13/10/80	Wabash Corp	10.0	10.0			
1/64/75	13/10/80	Wabash Corp	10.0	10.0			
1/65/75	13/10/80	Wabash Corp	10.0	10.0			
1/66/75	13/10/80	Wabash Corp	10.0	10.0			
1/67/75	13/10/80	Wabash Corp	10.0	10.0			
1/68/75	13/10/80	Wabash Corp	10.0	10.0			
1/69/75	13/10/80	Wabash Corp	10.0	10.0			
1/70/75	13/10/80	Wabash Corp	10.0	10.0			
1/71/75	13/10/80	Wabash Corp	10.0	10.0			
1/72/75	13/10/80	Wabash Corp	10.0	10.0			
1/73/75	13/10/80	Wabash Corp	10.0	10.0			
1/74/75	13/10/80	Wabash Corp	10.0	10.0			
1/75/75	13/10/80	Wabash Corp	10.0	10.0			
1/76/75	13/10/80	Wabash Corp	10.0	10.0			
1/77/75	13/10/80	Wabash Corp	10.0	10.0			
1/78/75	13/10/80	Wabash Corp	10.0	10.0			
1/79/75	13/10/80	Wabash Corp	10.0	10.0			
1/80/75	13/10/80	Wabash Corp	10.0	10.0			
1/81/75	13/10/80	Wabash Corp	10.0	10.0			
1/82/75	13/10/80	Wabash Corp	10.0	10.0			
1/83/75	13/10/80	Wabash Corp	10.0	10.0			
1/84/75	13/10/80	Wabash Corp	10.0	10.0			
1/85/75	13/10/80	Wabash Corp	10.0	10.0			
1/86/75	13/10/80	Wabash Corp	10.0	10.0			
1/87/75	13/10/80	Wabash Corp	10.0	10.0			
1/88/75	13/10/80</td						



## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar continues to improve

THE DOLLAR moved firmer in currency markets yesterday but was confined to a relatively narrow range. Most investors are wary of pushing the dollar much further before the release of key economic data later this week.

The US unit broke through DM1.88 in overnight trading and pushed aside resistance at DM1.8830 after the start of trading yesterday in New York. The firmer tone came despite suspicions that the US Federal Reserve had been asking for quotations in the market late on Monday in New York, although there was no evidence of any actual intervention either on Monday or yesterday.

The dollar is unlikely to test DM1.8850 - regarded as the point at which central banks are most likely to intervene - until after the release of US trade figures, industrial production and capacity utilisation, all due on Friday. But the US unit retains its firm under-tone. Unless the US economy shows signs of slowing down, investors are, in the main, convinced that the US Fed may have to tighten monetary policy still further.

The dollar's attraction has

also been enhanced by the poor sentiment surrounding other key currencies. The Japanese yen has been depressed by the share scandal involving Government ministers. A denial by Mr Noboru Takeshita, the Japanese Prime Minister, of any wrong doing on his part in the Recruit Cosmo share scandal failed to allay market fears that the Government will face continued pressure to resign.

The Swiss franc is weaker because interest differentials currently make the Swiss franc an unattractive investment, while the D-Mark has also suffered from the recent firmer tone in US interest rates. In the last six weeks, the interest rate differential between three-month Euro-dollars and Euro-Marks has widened from 3 per cent to nearly 4 per cent in the dollar's favour.

The dollar closed at DM1.8865, up from DM1.8795 and Y132.75 compared with DM1.8850. Elsewhere, it finished at Y224.25 from Y225.00. Elsewhere, it finished at SF1.6650 from SF1.6560 and FF16.3675 against FF16.3450. On Bank of England figures, the

dollar's exchange rate index rose from 68.4 to 68.6.

Sterling finished below its best level but slightly up from Monday. Its exchange rate index closed at 95.7, unchanged from the opening but up from 95.6 previously. The softer tone towards the close of trading reflected concern about a decision to hold a ballot for a dock strike, which could affect several but not necessarily all UK major ports.

Nevertheless, sterling remains underpinned by the tough anti-inflation stance being pursued by the UK Government. Speaking on Monday, Mr Nigel Lawson, the Chancellor, stressed that interest rates would be increased "without hesitation" should it be necessary to do so in order to control inflation.

The pound fell to \$1.6900 from \$1.6975 and DM3.1875 compared with DM3.1900. It was also lower against the yen at Y224.25 from Y225.00. Elsewhere, it finished at SF1.6150 from SF1.6100 and FF10.7625 from FF10.7700.

EMS EUROPEAN CURRENCY UNIT RATES

	Apr 11	Latest	Previous	Change	Rate %	Change	Rate %	Diversion	Rate %
Special	1.4882-1.4900	1.4905-1.4905	1.4905-1.4905	0.37-0.36	0.37-0.36	0.37-0.36	0.37-0.36	0.37-0.36	0.37-0.36
1 month	1.4882-1.4900	1.4905-1.4905	1.4905-1.4905	0.37-0.36	0.37-0.36	0.37-0.36	0.37-0.36	0.37-0.36	0.37-0.36
3 months	1.4882-1.4900	1.4905-1.4905	1.4905-1.4905	0.37-0.36	0.37-0.36	0.37-0.36	0.37-0.36	0.37-0.36	0.37-0.36
12 months	1.4882-1.4900	1.4905-1.4905	1.4905-1.4905	0.37-0.36	0.37-0.36	0.37-0.36	0.37-0.36	0.37-0.36	0.37-0.36

Forward premiums and discounts apply to the dollar

## S IN NEW YORK

Apr 11	Latest	Previous	Change
Special	1.4882-1.4900	1.4905-1.4905	0.37-0.36
1 month	1.4882-1.4900	1.4905-1.4905	0.37-0.36
3 months	1.4882-1.4900	1.4905-1.4905	0.37-0.36
12 months	1.4882-1.4900	1.4905-1.4905	0.37-0.36

Forward premiums and discounts apply to the dollar

## STERLING INDEX

Apr 11	Latest	Previous
0.90	95.7	95.4
12.39	95.8	95.4
1.00	95.8	95.3
1.00	95.8	95.3
1.00	95.8	95.3
1.00	95.8	95.3
4.00	95.7	95.6

## CURRENCY RATES

Apr. 11	Bank rate	Special	European Monetary Unit
US Dollar	0.7643/54	0.8512/22	1.106-95
Canadian \$	1.4747/52	1.5000/05	1.5000/05
British Franc	7.93	8.09/17	8.09/17
Swiss Franc	9.47/67	9.60/82	9.60/82
Deutsche Mark	1.10/12	1.12/15	1.12/15
French Franc	2.31/93	2.34/95	2.34/95
Italian Lira	1.83/88	1.85/91	1.85/91

Belated rate is convertible francs. Financial rate: 1.45-1.47/05. Six-month forward dollar 2.22-2.25pm 12 months 3.60-3.90pm

## POUND SPOT - FORWARD AGAINST THE POUND

Apr 11	Day's spread	Clos	One month	% p.a.	Three months	% p.a.	One year	% p.a.
UK	1.6475-1.7100	1.6495-1.6905	0.39-0.36pm	2.65	1.20-1.16pm	2.70		
Canada	2.0090-2.0220	2.0100-2.0110	0.15-0.06pm	0.57	0.40-0.32pm	0.57		
Australia	1.1230-1.1244	1.1250-1.1260	0.35-0.32pm	0.59	0.45-0.38pm	0.59		
Denmark	1.26-1.27	1.28-1.29	0.45-0.42pm	3.81	1.15-1.11pm	4.01		
West Germany	1.18-1.19	1.19-1.20	0.32-0.30pm	3.20	1.05-1.02pm	3.40		
Portugal	2.6165-2.6400	2.6250-2.6350	0.40-0.38pm	1.00	0.57-0.54pm	0.91		
Spain	2.352-2.365	2.344-2.355	0.35-0.33pm	1.28	0.55-0.52pm	1.28		
Norway	1.1524-1.1615	1.1515-1.1525	0.45-0.43pm	1.43	0.54-0.52pm	1.25		
Iceland	1.03-1.04	1.03-1.04	0.35-0.33pm	1.04	0.45-0.43pm	1.04		
Japan	1.612-1.613	1.613-1.614	0.35-0.33pm	1.66	0.45-0.43pm	1.66		
Austria	2.22-2.25	2.22-2.24	0.35-0.33pm	0.81	0.45-0.43pm	0.81		
Belgium	1.28-1.29	1.28-1.29	0.35-0.33pm	1.28	0.45-0.43pm	1.28		
Switzerland	1.28-1.29	1.28-1.29	0.35-0.33pm	1.28	0.45-0.43pm	1.28		

1 UK and Ireland are quoted in US currency. Forward premiums and discounts apply to the US dollar and not to the individual currency. Special rate is for convertible francs. Financial rate: 3.90-3.97/70.

Long term forward rates: two 10-12.5 per cent; four years 10-12.5 per cent; four years 10-12.5 per cent; five years 10-12.5 per cent. Short term rates are for US Dollars and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates are for DM and Japanese Yen; other rates are for DM and FF.

Five years 10-12.5 per cent nominal. Short term rates



## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

4pm prices April 11

# PHILIPS HAS PUT A LITTLE ART IN ITS SCIENCE



**T**he new Philips LCD Computer Monitor. It's flat and small. Lightweight. With a picture that's stable and exceptionally easy to read. For the complete picture of our full range of Computer Monitors, write Philips International. SFF-836, 5600 MD Eindhoven, The Netherlands. □

BMW IBS

## NYSE COMPOSITE PRICES

12 Month  
High Low Stock Div. Yld% Change  
Continued from previous Page

	Div.	High	Low	Stock	Div.	Yld%	Change
102	12	1.75	1.75	2004	12	1.75	+1.75
103	8	1.25	1.25	2005	8	1.25	+1.25
104	8	1.25	1.25	2006	8	1.25	+1.25
105	8	1.25	1.25	2007	8	1.25	+1.25
106	8	1.25	1.25	2008	8	1.25	+1.25
107	8	1.25	1.25	2009	8	1.25	+1.25
108	8	1.25	1.25	2010	8	1.25	+1.25
109	8	1.25	1.25	2011	8	1.25	+1.25
110	8	1.25	1.25	2012	8	1.25	+1.25
111	8	1.25	1.25	2013	8	1.25	+1.25
112	8	1.25	1.25	2014	8	1.25	+1.25
113	8	1.25	1.25	2015	8	1.25	+1.25
114	8	1.25	1.25	2016	8	1.25	+1.25
115	8	1.25	1.25	2017	8	1.25	+1.25
116	8	1.25	1.25	2018	8	1.25	+1.25
117	8	1.25	1.25	2019	8	1.25	+1.25
118	8	1.25	1.25	2020	8	1.25	+1.25
119	8	1.25	1.25	2021	8	1.25	+1.25
120	8	1.25	1.25	2022	8	1.25	+1.25
121	8	1.25	1.25	2023	8	1.25	+1.25
122	8	1.25	1.25	2024	8	1.25	+1.25
123	8	1.25	1.25	2025	8	1.25	+1.25
124	8	1.25	1.25	2026	8	1.25	+1.25
125	8	1.25	1.25	2027	8	1.25	+1.25
126	8	1.25	1.25	2028	8	1.25	+1.25
127	8	1.25	1.25	2029	8	1.25	+1.25
128	8	1.25	1.25	2030	8	1.25	+1.25
129	8	1.25	1.25	2031	8	1.25	+1.25
130	8	1.25	1.25	2032	8	1.25	+1.25
131	8	1.25	1.25	2033	8	1.25	+1.25
132	8	1.25	1.25	2034	8	1.25	+1.25
133	8	1.25	1.25	2035	8	1.25	+1.25
134	8	1.25	1.25	2036	8	1.25	+1.25
135	8	1.25	1.25	2037	8	1.25	+1.25
136	8	1.25	1.25	2038	8	1.25	+1.25
137	8	1.25	1.25	2039	8	1.25	+1.25
138	8	1.25	1.25	2040	8	1.25	+1.25
139	8	1.25	1.25	2041	8	1.25	+1.25
140	8	1.25	1.25	2042	8	1.25	+1.25
141	8	1.25	1.25	2043	8	1.25	+1.25
142	8	1.25	1.25	2044	8	1.25	+1.25
143	8	1.25	1.25	2045	8	1.25	+1.25
144	8	1.25	1.25	2046	8	1.25	+1.25
145	8	1.25	1.25	2047	8	1.25	+1.25
146	8	1.25	1.25	2048	8	1.25	+1.25
147	8	1.25	1.25	2049	8	1.25	+1.25
148	8	1.25	1.25	2050	8	1.25	+1.25
149	8	1.25	1.25	2051	8	1.25	+1.25
150	8	1.25	1.25	2052	8	1.25	+1.25
151	8	1.25	1.25	2053	8	1.25	+1.25
152	8	1.25	1.25	2054	8	1.25	+1.25
153	8	1.25	1.25	2055	8	1.25	+1.25
154	8	1.25	1.25	2056	8	1.25	+1.25
155	8	1.25	1.25	2057	8	1.25	+1.25
156	8	1.25	1.25	2058	8	1.25	+1.25
157	8	1.25	1.25	2059	8	1.25	+1.25
158	8	1.25	1.25	2060	8	1.25	+1.25
159	8	1.25	1.25	2061	8	1.25	+1.25
160	8	1.25	1.25	2062	8	1.25	+1.25
161	8	1.25	1.25	2063	8	1.25	+1.25
162	8	1.25	1.25	2064	8	1.25	+1.25
163	8	1.25	1.25	2065	8	1.25	+1.25
164	8	1.25	1.25	2066	8	1.25	+1.25
165	8	1.25	1.25	2067	8	1.25	+1.25
166	8	1.25	1.25	2068	8	1.25	+1.25
167	8	1.25	1.25	2069	8	1.25	+1.25
168	8	1.25	1.25	2070	8	1.25	+1.25
169	8	1.25	1.25	2071	8	1.25	+1.25
170	8	1.25	1.25	2072	8	1.25	+1.25
171	8	1.25	1.25	2073	8	1.25	+1.25
172	8	1.25	1.25	2074	8	1.25	+1.25
173	8	1.25	1.25	2075	8	1.25	+1.25
174	8	1.25	1.25	2076	8	1.25	+1.25
175	8	1.25	1.25	2077	8	1.25	+1.25
176	8	1.25	1.25	2078	8	1.25	+1.25
177	8	1.25	1.25	2079	8	1.25	+1.25
178	8	1.25	1.25	2080	8	1.25	+1.25
179	8	1.25	1.25	2081	8	1.25	+1.25
180	8	1.25	1.25	2082	8	1.25	+1.25
181	8	1.25	1.25	2083	8	1.25	+1.25
182	8	1.25	1.25	2084	8	1.25	+1.25
183	8	1.25	1.25	2085	8	1.25	+1.25
184	8	1.25	1.25	2086	8	1.25	+1.25
185	8	1.25	1.25	2087	8	1.25	+1.25
186	8	1.25	1.25	2088	8	1.25	+1.25
187	8	1.25	1.25	2089	8	1.25	+1.25
188	8	1.25	1.25	2090	8	1.25	+1.25
189	8	1.25	1.25	2091	8	1.25	+1.25
190	8	1.25	1.25	2092	8	1.25	+1.25
191	8	1.25	1.25	2093	8	1.25	+1.25
192	8	1.25	1.25	2094	8	1.25	+1.25
193	8	1.25	1.25	2095	8	1.25	+1.25
194	8	1.25	1.25	2096	8	1.25	+1.25
195	8	1.25	1.25	2097	8	1.25	+1.25
196	8	1.25	1.25	2098	8	1.25	+1.25
197	8	1.25	1.25	2099	8	1.25	+1.25
198	8	1.25	1.25	2100	8	1.25	+1.25
199	8	1.25	1.25	2101	8	1.25	+1.25
200	8	1.25	1.25	2102	8	1.25	+1.25
201	8	1.25	1.25	2103	8	1.25	+1.25
202	8	1.25	1.25	2104	8	1.25	+1.25
203	8	1.25	1.25	2105	8	1.25	+1.25
204	8	1.25	1.25	2106	8	1.25	+1.25
205	8	1.25	1.25	2107	8	1.25	+1.25
206	8	1.25	1.25	2108	8	1.25	+1.25
207	8	1.25	1.25	2109	8	1.25	+1.25
208	8	1.25					

## AMERICA

## Rally by bonds helps Dow rise in subdued trade

## Wall Street

A MODEST rally in the bond market encouraged some buying of equities yesterday, but trading was again subdued as financial markets sat it out until Friday's producer prices release, writes Janet Bush in New York.

The Dow Jones Industrial Average closed 9.71 higher at 2,311.58 on moderate volume of 1.46m shares. Advancing issues outpaced declining stocks by 873 to 503.

Traders attributed the small rally in the bond market to the steadiness of the dollar, even after the US Federal Reserve had stepped into the market on Monday to sell the US currency when it was trading at DM1.8830. Yesterday afternoon the dollar was quoted at about DM1.8822.

It is difficult to see any trigger for heavier activity in the stock market in the foreseeable future as everyone, including the financial markets and the US Federal Reserve, waits for more conclusive evidence on the economy to emerge.

At the current stage in the business cycle there are signs that the economy is slowing and that inflation has entrenched. Key questions remain, however, and they will determine what happens to interest rates.

Most people feel that there will be a recession at some point, but do not know when or how serious it will be. Interest rates will no doubt come down, but again nobody knows when or whether they will rise first.

These questions are unlikely to be answered in weeks or even months. The markets will continue to fluctuate on each piece of evidence as it emerges, and then change direction when differing evidence comes out. Another influence on the market will be any signs of consistent disappointment in corporate profits.

With little clarity in economic fundamentals and no marked change in corporate profitability, a mixture of bid speculation, takeovers and

restructuring is likely to provide most interest.

There were a number of takeover situations in focus yesterday. Citizens & Southern dropped \$1 to \$334 after asking NCNB, the North Carolina-based commercial bank, to withdraw its offer to acquire the bank through a stock swap valued at \$2.4bn. NCNB said it would not withdraw its bid.

Shares in the North Carolina bank rose 3% to \$34.

H. H. Robertson added \$4 to \$104 after Mr Douglas Kass, a New York investor, said that he had accumulated a 5.2 per cent stake in the company and was holding talks with certain shareholders about increasing his stake to at least 40 per cent.

Tidewater also gained \$4 to \$104 after the company said it was looking for alternatives to an 11.5% share takeover bid from a group headed by investor Mr Irwin Jacobs.

Prime Computer jumped \$1 to \$19.9 after saying that it was countering takeover offers above the \$20-a-share offered earlier by MAI Basic.

Entertainment and media issues generally remained in demand, on takeover speculation in this sector. Time added 5% to \$115 and CBS was up 5% to \$183.

International Technology fell 5% to \$55, after the company agreed to sell treatment and disposal operations at two Californian sites to GSX Chemical Services for \$35m.

## Canada

MINING and transportation shares led Toronto higher. Energy issues also advanced, as the crude oil price rose.

The composite index gained 15.8 to 3,571 as advances outnumbered declines by 366 to 291 on light turnover of 19.7m shares.

## SOUTH AFRICA

GOLD shares slipped in Johannesburg, as a firmer financial rand cancelled out the effects of a higher bullion price.

## ASIA PACIFIC

## Nikkei surges before Takeshita statement

## Tokyo

INVESTORS threw caution to the winds and went on a buying spree that sent share prices surging, as the Japanese Prime Minister went before the Diet (Parliament) to explain his part in the Recruit scandal, writes Michio Nakamoto in Tokyo.

Monday's decline had followed concern about the spreading political effects of the Recruit financing scandal, as Mr Noboru Takeshita was expected to make a statement before the Diet concerning the contributions he had received from Recruit. Yesterday, however, share prices began to gain without waiting for the outcome of the Prime Minister's appearance.

After opening weakly, the Nikkei average made a quick rebound to breach the 33,000 level again by the morning close. After peaking at a high of 33,307.25 and dipping to a low of 32,938.59, the Nikkei average closed up 250.56 at 33,289.54.

Advances led declines by 526 to 335 in broad-based buying, with 187 issues unchanged. Turnover improved to 1.12bn

shares from Monday's 732m. The Topix index of all listed shares rose 11.43 to 2,472.23 and, in London, the ISE/Nikkei 50 index gained 3.06 to 1,977.06.

"Buying enthusiasm is so strong that share prices began rising as soon as the bad news was about to come out," said Mr Mitsuru Maekawa of Jardine Fleming. Others pointed out that yesterday's rise occurred on little selling.

Investors were swayed by the fact that scandals in Japan tend to offer an opportunity to buy at lower prices. Interest focused on a variety of themes involving sectors such as chemicals, electricals, shipping and shipbuilding.

Kawasaki Heavy Industries, which topped the volumes list with 58.4m shares, gained 4.0 to 1,120. The company was expected to make a statement before the Diet concerning the contributions he had received from Recruit. Yesterday, however, share prices began to gain without waiting for the outcome of the Prime Minister's appearance.

After opening weakly, the Nikkei average made a quick rebound to breach the 33,000 level again by the morning close. After peaking at a high of 33,307.25 and dipping to a low of 32,938.59, the Nikkei average closed up 250.56 at 33,289.54.

Advances led declines by 526 to 335 in broad-based buying, with 187 issues unchanged. Turnover improved to 1.12bn

interest with news that an affiliate has started to develop a new material which does not discharge nitric acid.

Sumitomo Heavy Industries was third most actively traded with 41.8m shares and advanced Y80 to Y1,370. The company has been selected for its licence to produce heavy water used in cold nuclear fusion.

Nippon Yusen, the shipping company, increased Y65 to Y1,050 in heavy trading on the strength of its plan to start operating a cruiser, which put it among issues in the favoured leisure theme. In addition, the company's profits are expected to rise.

In Osaka, the OSE average gained 131.76 to 31,896.50 as turnover increased to 95m shares from 51m.

## Roundup

AMONG the Asia Pacific markets, Singapore stood out with record turnover.

SINGAPORE climbed to a post-crash high in active trading, encouraged by the buoyant Tokyo market. The Straits Times industrial index rose 7.836.25.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

## NATIONAL AND REGIONAL MARKETS

Figures in parentheses show number of stocks per grouping

Australia (89)

Austria (18)

Belgium (63)

Canada (124)

Denmark (38)

Finland (26)

France (130)

Germany (102)

Hong Kong (44)

Ireland (17)

Italy (98)

Japan (456)

Latin America (24)

Malta (36)

Mexico (13)

Netherlands (42)

New Zealand (24)

Norway (26)

Portugal (17)

Spain (42)

Sweden (35)

Switzerland (57)

United Kingdom (316)

USA (562)

World (2449)

128.80

119.05

132.31

145.95

173.40

154.52

118.32

86.19

127.60

144.52

145.75

188.80

167.61

169.38

118.25

67.55

177.37

138.69

143.76

145.40

120.89

117.88

151.06

157.43

122.22

149.00

123.82

146.45

142.90

142.91

120.88

+0.2

+0.2

-0.1

+0.5

+0.2

+0.2

+0.3

+0.6

+0.4

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

+0.2

112.99

104.44

129.37

118.41

128.12

108.94

135.56

103.80

108.30

127.49

118.18

118.18

118.18

118.18

118.18

118.18

118.18

118.18

118.18

118.18

118.18

118.18

118.18

118.18

118.18

118.18

118.18

118.18

&lt;p